

December 11 1991  
st grows  
Jacqueline Moore

CE INDICES

Local currency

Nov 30 % Change % Change

1991 over month on day

55,666,298 -16.2

18,607,249 -2.5

4,389,58 -4.3

3,546,42 -38.5

22,673,57 +0.6

4,857,04 +1.2

279,84 -7.0

1,798,74 +6.1

390,43 -1.0

575,31 -1.0

52,68 -7.7

154,34 -0.1

391,45 -35.0

267,60 -5.3

576,13 -0.7

256,68 -2.7

544,34 -5.6

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Australia	2000	1000	1000	1000
Belgium	2000	1000	1000	1000
Canada	2000	1000	1000	1000
France	2000	1000	1000	1000
Germany	2000	1000	1000	1000
Italy	2000	1000	1000	1000
Japan	2000	1000	1000	1000
Netherlands	2000	1000	1000	1000
Portugal	2000	1000	1000	1000
Spain	2000	1000	1000	1000
Sweden	2000	1000	1000	1000
Switzerland	2000	1000	1000	1000
UK	2000	1000	1000	1000
USA	2000	1000	1000	1000

FT No. 31,632

THE FINANCIAL TIMES LIMITED 1991

World News

## Japanese premier in political trouble

Japanese prime minister Kiichi Miyazawa is in serious political trouble after just six weeks in office.

He came to power pledging to increase Japan's contribution to the international community, to keep Japanese politics clean, and to bring a sense of direction to the government. However, enemies in the ruling Liberal Democratic party are already asking whether he will last his full two-year term in office. Page 16

**Tibetans tear-gassed**  
Police tear-gassed and detained Tibetan protesters as India sought to head off any threat to visiting Chinese prime minister Li Peng. Page 8

**March of the militants**  
Hindu militants launched a 14,000 km march across India that both the government and most political parties fear could trigger fresh Hindu-Muslim riots. Page 8

**Islamic scholar killed**  
Guerrillas fighting the Afghan government have killed a prominent Islamic scholar in Kandahar province, said official Kabul Radio. Seventy-year-old Maulvi Mohammad Omani was killed in the southern province's Daulatabad region. Page 16

**Radioactive steel**  
Urgent measures are being taken by at least two of Britain's leading steelmakers to prevent radioactive steel scrap from entering the country. The scrap is being found in its way into their products. The steelmakers are installing special gantries equipped with Geiger counters to test incoming loads. Page 16

**Guinean rights violated**  
Basic human rights are still being violated in Guinea, seven years after a new government promised to end abuses carried out by the West African state's former dictator, Sekou Toure, said human rights group Amnesty International.

**UN air lift to S Africa**  
The UN began a huge air lift to repatriate 30,000 South Africans who remain in guerrilla bases and farming and education centres in neighbouring African states, with the first flight bringing home 120 political exiles from Tanzania.

**Albanian turmoil**  
Albania has appointed non-partisan technocrat Vasil Ahmeti, a 40-year-old engineer and former food minister, to head a new government grappling with political turmoil and economic disintegration.

**Croatian plan to slash**  
Croatian President Franjo Tudjman has appealed to the UN to back independence for his breakaway republic and criticised economic sanctions on all Yugoslavia.

**Iran urges reparations**  
Iran urged reparations to Tehran following a UN report blaming the 1980-88 Iran-Iraq war. Up to a million people were killed or wounded in the war.

**Ballot begins at FT**  
Financial Times journalists began balloting on industrial action following management proposals to consider retiring nine employees compulsorily on health grounds. The result of the ballot is expected on Tuesday. Page 12

**Mitterrand hits new low**  
President Francois Mitterrand's popularity has sunk to its lowest since he took office in 1981, according to an opinion poll in L'Express. Only 26 per cent were in favour of Mitterrand's performance while 58 per cent said they disapproved. Prime minister Edith Cresson fared no better - 54 per cent wanted Mitterrand to sack her.

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Business Summary

## EC protocol could boost pensions industry

European Community has quietly approved a protocol to the Treaty of Rome which could save the European pensions industry billions of pounds that it might have had to pay out in an effort to provide equal pension benefits to men and women.

The protocol, part of the Maastricht agreement at the summit, says companies will not be required to provide equal pension benefits for men and women for any period of service before May 17 1990. Page 16

**JAPAN'S trade surplus** rose last month to an unadjusted \$6.55bn, increasing Tokyo's fears of friction with the US and the European Community over their deepening deficits with Japan. Page 16

**JAPANESE companies** are likely to account for at least 40 per cent of the world's car and truck production by the end of the decade, according to an FT management report on the Japanese automotive industry. Page 16

**NATIONAL Semiconductor**, struggling Silicon Valley computer chipmaker, unveiled improved profits for its second quarter despite reduced revenues. National reported net earnings of \$5.9m, or 3 cents a share. Page 16

**SIB report:** The structure of London's integrated securities houses, created at the time of Big Bang five years ago, is called into serious question for the first time by a discussion paper due to be published by the Securities and Investments Board. Page 17

**ANGLO UNITED**, owner of the Coalite smokeless fuel business, is to sell non-core businesses to cut debt as it maintains hopes of buying British Steel, which the government has said it intends to privatise. Page 17

**PAIRAX:** The sale of Australia's Fairfax newspaper group moved a step closer to completion as the four bidders submitted final offers to Mr Des Nicholl, the receiver appointed by the group's creditors to handle the sale. Page 16

**FERRANTI International**, troubled electronics group, saw pre-tax losses rise by \$3.4m to \$28.5m (\$51.2m) in the six months to September 30. Page 21

**LONRHO group**, trading conglomerate headed by Tony Rowland, is negotiating to sell its 50 per cent stake in Kuehne & Nagel, the international freight and warehousing company, in a deal that could be worth more than £100m. Page 17

**FISONS**, UK pharmaceuticals company, shocked analysts with an announcement that it had lost \$65m (\$117m) since the US Food and Drug Administration decided to ban the import of two of its products. Page 17; Lex, Page 18

**PLYSU**, plastic packaging and housewares manufacturer, was hit by a strong growth in the Netherlands to a 30 per cent rise in interim profits. Pre-tax profits for the 26 weeks to October 11 were \$4.8m (\$8.6m) against \$4m. Page 24

**UK CURRENT ACCOUNT** deficit in the first nine months of 1991 was \$4.1bn (\$7.4bn), some \$1bn less than previously thought, thanks to higher earnings from services and financial payments, according to government figures.

**US PAPER industry** is expected to continue expanding over the next three years, but at a lower pace than this year's 3 per cent increase. Page 18

**GRANADA**, UK leisure, television and computer services group, as expected announced a sharp drop in profits to \$57m (\$102.6m) compared with more than £120m pre-tax in 1990. Page 23

## Japan's premier falters despite good intentions

After just six weeks in office, the Japanese prime minister Kiichi Miyazawa (left), is faltering badly. His enemies in the ruling Liberal Democratic party are asking whether he will last his full two-year term in office. Page 16

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## Republics turn to Yeltsin as pace of dissolution increases

# Gorbachev runs out of allies

By John Lloyd in Moscow

MR Boris Yeltsin, the Russian president, yesterday strengthened his hand in his struggle with Mr Mikhail Gorbachev, the Soviet leader, over the future of the Soviet republics.

He gave confident performance before international economists who are advising him on reforms, and before army chiefs to whom he presented his vision of the future.

Several republics indicated a desire to negotiate entry into the new Commonwealth of Independent States which Mr Yeltsin, with the Ukrainian and Belorussian leaders, put together over the weekend.

President Nursultan Nazarbayev of Kazakhstan yesterday sided with Mr Gorbachev and the commonwealth during a telephone conversation with Mr Gennady

Burzhula, Russian first deputy prime minister. Kazakhstan is the only republic outside the new commonwealth with strategic nuclear weapons.

Mr Gorbachev, still titular leader of what is still the Soviet Union, now appears without allies - except for the hardline group who wish to retain an imperial or communist power, and democrats fearful of the speed of dissolution.

On Monday, Mr Nazarbayev sided with Mr Gorbachev and supported his continued efforts to sign a union treaty. The threatened defection of Mr Gorbachev's key, and perhaps only, republican ally, leaves him more exposed than ever, though still apparently unwilling to concede defeat.

The republics of Armenia and Moldova have also indicated interest in joining the new grouping, while the Baltic states, together with Georgia, have welcomed its creation.

General Valery Manilov, defence ministry spokesman, said Mr Yeltsin had told the senior officers that "a split of the armed forces is out of the question; the international public need not worry".

The general said that in the meeting - held in a "warm and collegial" atmosphere - Mr Yeltsin gave assurances that the army would be adequately paid and supplied. Mr Gorbachev put his case to army commanders on Tuesday.

Harvard to discuss the main elements of the Russian reform package, to be introduced on January 2.

Professor Sachs said after the meeting that the Russian president had been "absolutely, fully, enthusiastically" behind a strategy which will free the prices of most commodities and make a determined attack on both inflation and the budget deficit.

Mr Yeltsin's enthusiasm appeared not to be denied even when the Harvard professor told him that he could not - as he had hoped - put a stop to hyperinflation (defined as 50 per cent or more a month) because it had already arrived, and would worsen in January.

The main elements of the package include:

- The goal of reducing the combined budget deficits of Russia and the USSR from several hundred billion rubles to zero in the first quarter of 1992.
- The Russian central bank would take on the responsibilities of the USSR State Bank (Gosbank). This would be followed by sharp cuts in the money supply and in the volume of credits now being advanced to companies.
- Big cuts in social programmes, military procurement and investment.
- The creation of a value added tax, set at 25 per cent, and the increase in payroll taxes.

EC envoy finds Moscow cupboards bare, Page 8

## EC heads take the summit message home

By David White in Brussels, Robert Graham in Rome and Quentin Peel in Bonn

EUROPEAN Community leaders yesterday began the difficult task of winning domestic support for the political and monetary union accord agreed at the Maastricht summit.

The meeting came to an extraordinary climax in the early hours of Wednesday morning when EC leaders clinched an agreement, although Britain parted company with its 11 EC partners on social policy.

The 11 agreed to pursue their social policy ambitions separately from the UK. As a result Britain's partners will make future labour regulations through regular EC institutions, with Britain abstaining in the Council of Ministers. The regulations will therefore not affect the UK.

For EC leaders who returned home yesterday amid relief at reaching the accord, the toughest decisions are still to come. Popular German newspapers stepped up their tirades of woe over the imminent demise of the D-Mark.

In Italy, the country's notoriously free-spending politicians braced themselves for the challenge of meeting the severe economic conditions inscribed

in the treaty on European monetary union (Emu).

In Germany, Chancellor Helmut Kohl brushed aside domestic criticism that the EC deal did not go far enough to meet Germany's aspirations on political union. "If I weren't satisfied now, when could I ever be? We have made enormous progress," he declared.

Mr Kohl's robust statement continued on Page 16



Return from battle: John Major back in Downing Street after the summit

## US and EC step up efforts to end farm subsidy row

By William Dullforce in Geneva

US PRESIDENT George Bush, European Community heads of government and Mr Arthur Dunkel, director general of the General Agreement on Tariffs and Trade, yesterday stepped up efforts to break the deadlock over farm subsidies between the EC and the US and to bring to a climax five years of international trade talks.

Mr Bush has spoken by telephone in the past two days with Dutch prime minister Ruud Lubbers, the current EC president, British prime minister John Major and German Chancellor Helmut Kohl, as EC and US farm negotiators continued to struggle to close gaps in their positions on how to reduce subsidies over the next five years.

In Geneva, Mr Dunkel told heads of delegations to the Uruguay Round that on December 20 he would table a "draft final act" containing texts of agreements in all the subjects under negotiation, including agriculture. If governments did not come to terms themselves within a week, Mr Dunkel and the chairmen of the seven negotiating groups would write their own text.

In what is effectively a take-it-or-leave-it move, Mr Dunkel said that the 108 governments engaged in GATT's biggest trade-liberalising exercise yet should convene in Geneva on January 15 to decide whether or not to accept the package. Separately, he told senior farm negotiators from eight leading farm exporters, including the EC and US, that he would "put the numbers into" the draft farm agreement to be tabled on December 20, if they did not come to terms.

Mr Dunkel made his move as other farm-exporting nations, notably the 14 members of the Cairns Group led by Australia, closed growing cooperation over the failure of the EC and US to settle their differences.

In the most crucial issue, export subsidies, the gap appears to be small. The US is calling for a reduction to 10m tonnes in EC subsidised wheat on the world market at the end of five years. Brussels has offered 15m to 15m tonnes. A compromise could lead to understandings over cuts in border barriers and domestic supports.

Background, Page 8

## Banks take legal advice over MCC share trading

By Bronwen Maddox and Richard Waters in London

SEVERAL big banks facing huge losses on loans to Maxwell companies are taking legal advice on whether they have a case against directors of Maxwell Communication Corporation, its financial advisers and the London Stock Exchange.

Legal action would focus on the question of if there was a failure effectively to monitor trading in MCC shares in the year before Mr Robert Maxwell's death.

The banks took MCC's shares as collateral on loans to Mr Maxwell's private companies. Revelations since Mr Maxwell's death of the way he funnelled cash out of MCC mean that these shares are almost certainly worthless.

MCC investors and debtholders point to large and unexplained movements in the MCC share price since August 1990.

Bankers investigating the disappearance of more than £700m (£1.25bn) from the public companies and their pension

funds into the "black hole" of the private companies suspect that Mr Maxwell may have engaged in further, unrevealed share support operations.

The main bankers to the Maxwell private businesses who took MCC shares as collateral are Lloyds, National Westminster and Midland, of the US, Citibank of the US and Credit Suisse.

Their concerns about the supervision of Mr Maxwell's companies have been strengthened by the revelation that the publisher may at the time of his death have been breaching one of the Stock Exchange's basic rules by controlling more than 75 per cent of MCC.

They say Mr Maxwell, who died on November 5, may have controlled as much as 82 per cent of MCC - well above the limit permitted by Stock Exchange rules. These stipulate that at least 25 per cent of a quoted company's shares must be independently owned.

Bankers, which may be owed as much as £20m by both the

public and private Maxwell companies, say their immediate priority is to work out how much they can salvage from the collapse of the private companies.

They recognise, however, that they may only recover half the £15m they have lent to the private companies.

In other developments yesterday: ● London & Bishoppate International Inc., the New York-based fund manager that was 60 per cent owned by Mr Robert Maxwell, said yesterday that about 800 of client funds have been withdrawn in the past fortnight by its clients as a result of adverse publicity surrounding the crumbling Maxwell empire.

● The Maxwell family's Daily News, the loss-making New York tabloid that last week filed for bankruptcy, disclosed that a pension plan for managers that had been promised by Mr Maxwell was never set up.

Confidential reports, Page 22

Markets

STERLING		DOLLAR		STOCK INDICES	
New York lunchtime:		New York lunchtime:		FT-SE 100:	2,380.2 (-11.8)
\$1.87		DM1.58		FT-A All-Share:	1,156.81 (+0.7%)
London:		FF13.35		FT-SE Euroshare 100:	1,034.07 (-0.87)
\$1.81 (1.808)		Y123.55		New York lunchtime:	
DM1.58 (1.585)		FF13.35		DJ Ind. Av.	2,858.45 (-5.37)
FF13.35 (13.35)		Y123.55		S&P Comp	276.83 (-1.21)
FF13.35 (13.35)		Y123.55		Tokyo Nikkei	21,502.90 (-450.16)
£ index 91.0 (90.8)		Y123.55		LONDON MONEY	



## THE MAASTRICHT TREATY

## MONETARY UNION

## Bonn agrees to surrender the D-Mark

By David Marsh, Europe Editor

EUROPE has signed up to embark upon monetary union by the end of the century. But, in the complicated 90-page treaty, there is still much fine print to be pored over and acted upon before a single currency is born.

One of the most important hurdles will be working out the exact nature of the second stage of the treaty, which will start on January 1 1994. In contrast to earlier German ideas of making the second stage relatively short in advance of the irrevocable fixing of exchange rates, this "waiting room" period could be agonisingly long.

Stage two could end as early as January 1 1997 if a majority of EC countries fulfil the necessary economic convergence conditions by then. If not, the final phase of the treaty will start from January 1 1999 - with a single currency following several months later.

France and Italy have registered a historic victory by winning "irreversible" German agreement for a single currency, the *écu*, which would eventually replace the D-Mark. The deal was wrapped up at a dinner in the Dutch town on Sunday night between President François Mitterrand and Mr Giulio Andreotti, the Italian prime minister. But there will still be plenty of opportunity for disagreement.

In particular, it is still not clear exactly what form will be taken by the European Monetary Institute (EMI), to be established at the beginning of 1994 as the embryonic European central bank. The EMI will take over the short-term holdings of gold and foreign exchange reserves now pooled together on a temporary basis as part of the European Monetary System (EMS).

In addition to looking after these transactions, the EMI will have the opportunity, according to the treaty, "to hold and manage foreign exchange reserves as an agent for and at the request of

national central banks." In order to cement the EMI's credentials as a "central bank in waiting", the Banque de France and the Banca d'Italia can be expected to lodge a significant part of their currency reserves with the EMI.

The Bundesbank and the Nederlandsche Bank, the Dutch central bank, which are both keen to play down the EMI's institutional character, by contrast, will not take this route.

Two questions of great importance concerning the EMI's functions have been left hanging in the air - the site for the institute and the person who will be appointed (from outside the circle of active central bankers) as the organisation's permanent president.

In order to bolster the EMI's credentials as a new body with a mission of its own, it would not be surprising if France were to propose for the post a personality such as Mr Jean-Claude Trichet, head of the French Treasury.

The opening part of the treaty states that the EMI's single currency will be the *écu*. This will not be the existing composite "basket" of EC currencies, but will be the name of a new currency representing irrevocably fixed values of existing national currencies.

However, other parts of the treaty referring to the role of the present basket currency have been watered down compared with early French- and Italian-favoured versions. The draft text issued by the Dutch presidency at the end of October laid down, for instance, that the EMI should "oversee and promote the development of the *écu*".

At the insistence of Germany, this clause was quietly deleted from the agreed treaty. Another example of the Germans' misgivings about the *écu* is the view that the final decision on whether the single currency would be called "Euro" had not been taken.

## EUROPEAN PARLIAMENT

## Strasbourg MPs straining to flex their new muscles

By David Gardner in Brussels

THE European Parliament had a good summit. Its powers have been increased significantly, though the 518 Euro-MPs did not get all they wanted.

On Monday night, it looked as though Chancellor Helmut Kohl of Germany - the parliament's champion in the political union negotiations - had secured for Strasbourg the co-legislation rights it wanted. This would have meant extending the amendment procedures now used for single market legislation into all areas of policy decided by qualified majority vote in the Council of Ministers.

Though seven countries backed the plan, consensus eventually galled around the Dutch presidency's earlier plans - the so-called Negative Assent Procedure, which gives MEPs a veto. This is "co-decision" or equal say with the council.

Whereas now, parliament needs the European Commission's backing to get its amendments through the council, under the treaty it will have the right to negotiate directly with the ministers the changes it wants, and reject bills that do not contain them.

This "loads the procedure in favour of the council by challenging parliament to veto," says Mr Richard Corbett, a constitutional expert for the Socialist group at Strasbourg. In practice, parliament will usually prefer a half-measure to none at all, and will not want to sully an already shaky reputation by appearing purely negative counterweight.

Mr Jean Pierre Cot, the French leader of the 180-strong Socialist group, said when the plan was first mooted that parliament would be very reluctant to use this power. The outgoing president of the parliament, Spanish Socialist Enrique Baron, told the 12 heads of government in Maastricht that to use it would be "political suicide".

The new power is referred to throughout the treaty as the procedure laid down in Article 189b because the UK could not tolerate the sovereignty-leaking implications of the word "co-decision".

It covers laws on the internal market, consumer protec-

tion, the free circulation of labour, the right of individuals and companies to establish themselves in other member states, the treatment of foreign-born citizens, training, public health and trans-European infrastructure.

It also covers framework programmes - but not specific laws - on the environment and research; and co-operation measures in education and culture.

But in foreign policy, Strasbourg's influence could be felt more gradually. Its main function now is to approve treaties admitting new members to the EC and association agreements between the Community and third countries. The treaty adds four new powers.

The union treaty requires parliamentary assent for:

- The objectives of the Structural Funds, the regional aid which next year looks set to double from its current five-year allocation of *Ecus* 50bn (*£*5bn) for the EC's backward areas.

- The rights of European citizenship created by the treaty.

- The harmonisation of electoral systems for European elections.

- Other international agreements such as the free trade zone treaty between the 12 and the seven-nation European Free Trade Association.

Strasbourg sought the right to approve the general guidelines of the new common foreign policy, without expecting to get it. But if it uses its new powers cleverly it will get more than the right of information and to ask questions that it has been granted.

For instance, parliament has to approve agreements with budgetary implications, giving it a lever on foreign policy. It has already held up credits to Israel and blocked aid to Turkey.

Two other opportunities await an assembly straining to flex new muscles. In 1992, the union treaty will be reviewed, and if parliament is seen to have performed well it will surely get more power. But even before then, the EC will almost certainly take in new members, and Strasbourg will be able to demand a price for admitting them.

Diplomats say that the British prime minister was a success at what was an otherwise chaotic summit  
Pugnacious Major outshines his counterparts

By David Buchanan in Brussels

BY ALL accounts, the most impressive performance at the Maastricht summit was that put up by Mr John Major.

Even delegations from countries most at odds with the British prime minister at the summit ruefully admitted yesterday that Mr Major outshone all his EC counterparts in the pugnacious way in which he put his case and the tenacious manner in which he stuck to it.

"Disaster for Europe, success for Britain" was how one diplomat put it, after an often-chaotic summit which showed, he claimed, just how unsuited heads of state and government are to negotiating detailed treaty texts.

"Most of them did not know what they were doing", the diplomat said.

Mr Major was helped by his youth, relative to that of President François Mitterrand of France, who was "just plain out of it" for most of the discussion - except that on his beloved issue of a common EC defence - and of Prime Minister Giulio Andreotti of Italy who, as is his wont at EC summits, slept through a goodly part of the proceedings.

But most of all, said both British and continental diplomats yesterday, Mr Major was helped by Prime Minister Rudolph Lubbers, the summit's Dutch chairman who has always sought to smooth Britain's path in EC

negotiations, and by Chancellor Helmut Kohl of Germany, who took an avuncular shine to the British premier.

It rumbles with many delegations, for instance, that when late on Tuesday night Mr Lubbers took a vote on whether EC research programmes should be decided by qualified majority, or unanimity, 11 leaders put up their hands for majority, and only Mr Major insisted on unanimity.

"There is no consensus; research and development stays unanimity", snapped Mr Lubbers, stopping any discussion in his desperation to bring the summit to a close.

But what startled most delegations

was the way that Mr Lubbers cooked up with Mr Kohl the deal whereby Britain's EC partners decided to form their own "European Social Community" to legislate among themselves on labour market rules.

The Lubbers-Kohl deal then appeared to be sold in advance to President Mitterrand, during a Tuesday night break in the summit session. Franco-German backing for the idea effectively pre-empted other leaders who up to then had been expecting some modest opt-out for the UK alone.

"The really ridiculous thing", said another European diplomat yesterday, "is how we, the Eleven,

are supposed to let the European Parliament vote on our social legislation".

In earlier summit negotiations, when Mr Lubbers was still trying to get an agreed social policy text with Britain, the 12 had voted on how social policy should be dealt with by Strasbourg MEPs.

Britain stymied an attempt by all its partners to give MEPs veto rights on social policy, and insisted that Strasbourg should only be allowed to amend in this area.

"So now we are left deciding social policy according to a procedure dictated by Britain which is not even going to take part in our arrangement", the diplomat said.

## DEFENCE

## Common policy relies on WEU

By Robert Mauthner, Diplomatic Editor

THE European Community has been given a defence role for the first time by the decisions taken at the Maastricht summit.

Though the text of the political union chapter of the new treaty makes clear that NATO's obligations concerning European defence will not be undermined, both the political and military role played by the European members in the alliance will be enhanced.

Britain's partners succeeded in inserting wording into the treaty which Mr John Major, the British prime minister, would certainly have preferred not to see there.

Thus, the EC's new common foreign and security policy "shall include all questions related to the security of the European Union, including the eventual framing of a common defence policy, which might in time lead to common defence".

The prospect, even in the longer term, that the EC might become responsible for common defence, inevitably downgrading NATO's role, is not something that the present British government wants to contemplate.

The treaty also specifies that the nine-nation Western European Union, which has been designated by common consent the defence "bridge" between NATO and the EC, will be "an integral part of the development of the European Union". The Union will be able to "request" the WEU "to elaborate and implement decisions and actions of the Union which have defence implications".

A declaration adopted by WEU foreign ministers in the margin of the summit gives further details of how the organisation's member states, all of whom are also members of the EC, intend to give practical effect to establishing a close working relationship between the two groups.

In future, the WEU and EC Council of Ministers' secretariats will co-operate closely on defence and security matters and strenuous efforts will be made to synchronise meetings of the two organisations and to harmonise working methods. Another important innovation is that the Commission of the European Community will be regularly informed and consulted on WEU activities.

Most member countries, with the exception of Britain, believe that progressive economic integration must be complemented by similar moves in the foreign, security and defence policy field if the European Community is to maintain its momentum.

Even if they do not say so out loud, most EC governments are convinced that the US military withdrawal from Europe will continue and that they will be obliged by practical considerations to develop their own defence policy.



Much to smile about: Helmut Kohl, German chancellor, right, and Hans-Dietrich Genscher, foreign minister, prior to the cabinet meeting in Bonn yesterday where they discussed the results of the European Community summit in Maastricht

## THE SOCIAL CHARTER

## Astonishing compromise threatens to create a Brussels benefit for the legal fraternity

By David Gardner



THE EC Social Charter threatens to become a lawyers' charter, after the Maastricht deal letting the UK out of its main provisions. This deal forces Britain's 11 partners to pursue their social ambitions outside the treaty, through a protocol similar to the British opt-out arrangement for monetary union.

The astonishing compromise reached in the early hours of yesterday's summit in Maastricht from legal challenge by any of its citizens who may feel aggrieved at continental Europe's getting benefits which do not apply in the UK.

But the UK remains signed up to the Treaty of Rome's social chapter, and all existing and future legislation flowing from it.

This unreformed chapter goes into the new European Union treaty, while the UK's 11 partners have had to "opt out and up", as the Dutch prime minister, Mr Rudolph Lubbers, put it, by taking the reformed

social provisions into an agreement outside the treaty. "We had to make a choice and we made a choice to go forward with the 11," Mr Lubbers said, underlining that he hoped "the exemption of the UK" will only be for a limited period.

But the 11, if they use their new mechanism from 1993, will not be making EC law, but agreements which they transcribe into national law.

Nevertheless, the deal which saved the treaty has opened a rich seam of potential legal conflict which promises to keep Britain at odds with its partners on social policy.

The way social policy will work looks roughly like this. The European Commission will still bring forward draft directives for the 12, based on the unreformed social chapter. Some of these, like the working time directive, will remain controversial.

The UK claims Brussels is abusing its power by trying to limit working hours under health and safety provisions which are approved by qualified majority vote. Britain insists the measure should be covered by the normal unanimity requirement, which allows a national veto. This sort of battle royal will remain a feature of social affairs councils.

Britain could be challenged on the grounds it infringes competition rules on the labour front

But for measures derived from the more advanced social provisions outside the treaty, such as workers' consultation and collective bargaining at Community level, the procedure will be different. It is possible that Brussels will run proposals by the British government, and if it balks, submit them only to the 11, but it is more likely to go straight to the 11.

They will then use the Community mechanisms to adopt them or not - with the oddity

that Britain's two commissioners and 81 Euro-MPs will participate in the decision. British companies on the continent will be subject to these national laws, some of which could percolate into the UK.

An existing Commission proposal to set up works councils in larger companies operating in more than one member state, for instance, is now unlikely to go to the 12. The rules now require unanimity and the UK would almost certainly veto it.

But the 11 wanted this moved to majority voting and will probably adopt it on that basis. Some of the companies concerned could then bring their UK units into the arrangement, voluntarily or under pressure from their unions.

But where the lawyers will be busiest is where EC law-making is usually most active, in updating existing directives, part of the "acquis communautaire" of law Britain must respect. The Commission might, for instance, try to

change the definitions in the collective redundancies directive, to cover smaller groups of workers. Or it may want to strengthen the bill in a way the UK might maintain conflicted with its original purpose. Either possibility is open to legal challenge. But, under the protocol, Commission officials noted yesterday the 11 also have access to the full range of EC institutions - including the European Court of Justice.

Some officials suggest challenges to Britain could be made on the grounds that it infringe single market competition rules through maintaining labour laws that give it an unfair advantage.

The broader point is that Britain may well in the future sign up to the Social Charter. There could, by then, be a build-up of social and labour legislation it has had no part in shaping.

But as one British official remarked yesterday, "That was true when we joined the Community."

## BRITISH REACTION

## Mixed feelings over UK opt-out clause

By David Goodhart, Labour Editor

BRITISH employers let out a collective sigh of relief yesterday as details emerged of the UK "opt-out" deal on EC social and employment legislation.

Following Mr Michael Howard, UK employment secretary, who described the deal as an "excellent outcome", the Confederation of British Industry and leading employers such as ICI said they were more than satisfied with the result.

However the opt-out may become a mixed blessing. UNICE, the European employers' body, was dismayed because it destroyed chances of softening the treaty terms for the other 11 EC economies.

Over the next few years (probably not before 1993), the 11 will face legislation, covered by qualified majority voting, in such areas as "working conditions" and "worker information and consultation" which UNICE had found most objectionable.

The sort of legislation that is likely to produce includes the introduction of works councils, in companies with more than 1,000 workers, and the laying-down of terms of



Michael Howard: excellent outcome

employment for part-time workers broadly similar to those for full-time workers, on a pro-rata basis. British employers will not escape unscathed. Those with a substantial number of continental European employees will have to introduce the tougher legislation on the continent in

any case. In areas such as works councils, the UK unions may well want to join in via the "back door".

Mr Alan Wild, director of employee relations at Grand Metropolitan, which has 7,000 employees on the continent, broadly backed the UK government's stance at Maastricht, but admitted that "opting out does have some downside risk".

That risk is mainly political. British employers yesterday seemed to be assuming that the Conservative Party will rule Britain forever. The return of a Labour government, committed to "opt in" to social legislation, at any time in the next decade, would suddenly impose a tougher form of social legislation than would probably have operated if Mr Major had stayed in sight.

Mr Richard Price, deputy director of the CBI, warned last night against establishing an "if only" myth from the Maastricht summit, and said it was not clear there was an offer of a "softer" version of what was agreed by the 11.

He also said that, with the sort of economic pressures on the EC over the next few

years, it is unlikely that the 11 will use their new-found freedom from the UK veto to introduce any radical legislation.

But, if they do, the UK government will not have been able to have any restraining influence at all. UNICE certainly fears that without the UK government's important brake on the social Europe enthusiasts has been removed.

In fact, it seems likely that most social legislation, except for that which is already covered by qualified majority such as that on health and safety, will continue to be introduced under unanimity and only if the UK uses its veto will the 11 go their separate way.

The UK will continue to take part quite normally in debate on those matters that remain covered by unanimity - social security, individual dismissals, collective redundancies, and trade union rights among others.

The main worry for British employers is a longer-term one. But there is also a short-term one. The infamous working time directive which had made considerable

progress before the Maastricht summit is unlikely to be abandoned and will continue to affect the UK. Portugal is likely to introduce it again in April and as it is covered by qualified majority the British will not be able to opt out.

While Mr Howard was yesterday pointing to the freedom that British employers, and inward investors in Britain, will continue to enjoy, others were mourning the UK's exclusion from a key aspect of EC policy.

The TUC said that "workers in this country will be denied rights guaranteed to their colleagues in the rest of the Community".

Mr Tony Blair, the Labour Party's employment spokesman, described the Maastricht deal as "richly damaging" but believed that Britain's isolation on social issues will be to his political advantage in the coming election campaign.

International union bodies, particularly the European TUC, welcomed the deal on the grounds that it was better than they expected for the 11 and that the 12th will be dragged in at some point in the future.

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## THE MAASTRICHT TREATY

Ian Davidson gives a personal view of the Maastricht outcome

## Hollow victory for Britain as it launches two-tier Europe

IN THE early hours of yesterday morning, Mr John Major, the British prime minister, gave the world his considered judgment on the results of the two-day European summit which had just ended at Maastricht: "Game, set and match for Britain".

Such a sporting verdict obviously has political virtues. It sounds jolly, victorious and patriotic all at once, and no doubt is being much quoted inside the Conservative party.

Unfortunately this particular sound-bite, for all its innocent vulgarity, was chosen on two grounds. In the first place, to reduce the Maastricht agreement to the triviality of a sporting joust suggests a disturbingly philistine incomprehension of the event. Second, if Mr Major really thought he was engaged in a tennis contest - a game in which the British have not excelled for several decades - he does not seem to understand the difference between winning and losing.

Some of the other European heads of government have drawn attention to the rather obvious fact that the Maastricht agreement must be considered, by any rational measure, one of the most important events in post-war European history. After all, this is a treaty which will lead to a single currency in Europe in just over seven years, as well as to the gradual development of a common foreign and defence policy. If this programme is adhered to, the European Community will be well on the way to becoming a sort of federation.

Of course, we know Mr Major does not like this treaty and all it stands for, so he dislikes the sound of the word "federal" that he had removed from the treaty text. But to attempt to demean the Maastricht agreement by comparing it to a tennis contest, must surely be an error both of judgement and of politeness.

Mr Major has compounded his error by misreporting the score. It is true that he secured a British opt-out from the single currency in phase three of economic and monetary union. It is also true that he secured a British exemption from the extension of Community power into new areas of social and employment law. But to pretend that these two achievements constitute a significant British victory is the most grotesque misrepresentation.

Take the British right to opt out from

the single currency. In negotiating terms, this can only be described as a total disaster, measured purely in terms of the declared strategic objectives of the British government. Those objectives were to delay and if possible prevent any Community commitment to a single currency.

These strategic objectives have not been met. In the first place, Britain has signed up for a treaty which explicitly sets the objective of a single currency. In the second place, the other 11 have set a fixed

**Britain's colossal blunders at the summit were based on a profound failure to devise a European strategy which can mesh plausibly with the other forces in place**

and very early date as the deadline for that currency. And in the third place, the British government makes no attempt to conceal its determination not to be left out of a single currency when it happens.

These perverse results have come about because Britain insisted on its right to opt out. The immediate effect was that Britain lost all bargaining leverage over the timetable for monetary union among the other 11. So when, on Monday, the French proposed setting a fixed deadline for the British had nothing to say. So much for triumph number one.

Or take the British government's hostility to the intrusion of new social and employment legislation. Its declared objective was to block any extension of the kind of social policy in the Community. In superficial terms it won a clear victory because it blocked any change in the Rome Treaty. But, in strategic terms, the result was a colossal political defeat, because it goaded the other 11, well after

bed-time on Tuesday night, into creating a social sub-Community of their own.

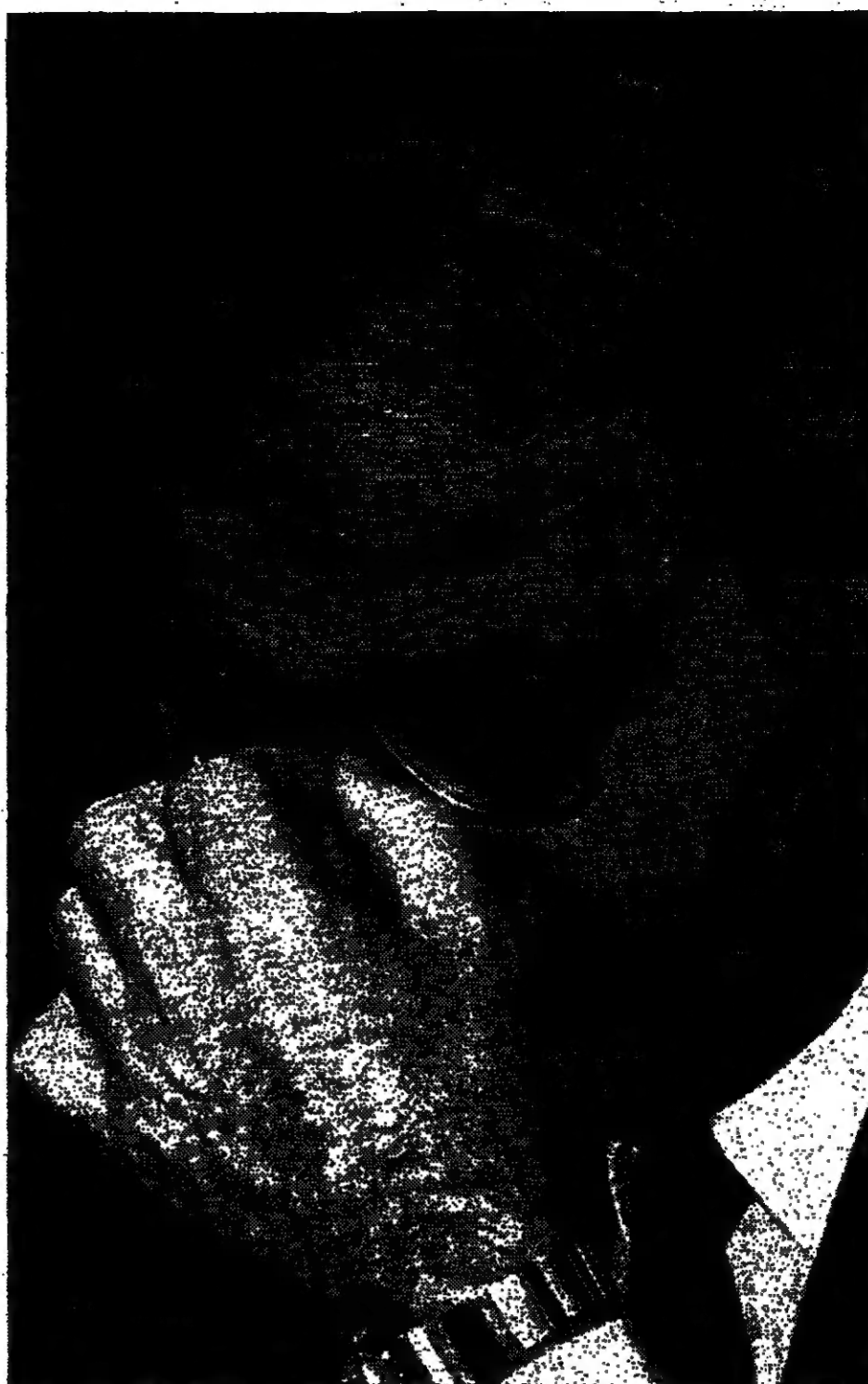
Some people think that the social sub-Community will prove a rickety structure, with dubious juridical foundations, which may be overturned in the Court of Justice. That is possible. But the more important point is the political implication of the event: if the 11 were ready, able and willing to improvise a sub-Community in a midnight crisis, they will certainly not be deterred from making a second, more reliable attempt if need be.

In short, the British government gravely over-played its hand. Perhaps this was because of a traditional Treasury assumption that foreigners do not understand economics, despite appearances to the contrary, or because Mr Major had not sufficiently studied the value systems subscribed to by his continental counterparts.

But, either way, the result is the same: Britain has, single-handedly, created the beginning of a two-tier Europe in which it is in a minority of one. Moreover, the gap between the two tiers can only get wider, and it cannot ever be closed by a Conservative government. So much for triumph number two.

There are not minor errors of a self-contained kind. They are colossal blunders, based on a profound failure to devise a European strategy which can mesh plausibly with the other forces in place. And that failure in turn is the direct consequence of the defensive and adversarial vocabulary adopted consistently for the past 40 years by almost the entire political class in Britain towards the European Community.

The main result of the ERM error is not just that monetary union in a narrow sense will come much later than anyone previously expected. The more important consequence is that it will also have a turbo effect on all the other parts of the Community structure, from the powers of the parliament and immigration to foreign policy. If the British do not like these implications, they should try to do something about them, but the sad fact is that they have no strategy, apart from a narrowly negative rear-guard action. Their only response to failure and strategic error, is to dress them up as triumphant successes.



Prime Minister John Major feels the strain of the marathon bargaining session

## German nerves at loss of D-Mark

By Quentin Peel in Bonn

"THE End of the D-Mark," the banner headline in Germany's mass-circulation *Bild* Zeitung screamed yesterday.

Beside it, surrounded by a mock photograph frame, was a picture of Chancellor Helmut Kohl holding up a gigantic D-Mark coin, with the slogan: "Helmut, you made such a handsome couple." And underneath, the cryptic caption: "For your photograph album, in memory of Kohl and the strong D-Mark."

Like all great popular papers, when *Bild* decides on a campaign, it does not pull any punches. Given the almost total lack of any serious public debate in Germany about the economic union before Maastricht, its cheerful hysteria comes almost as a relief.

In the Dutch town of Maastricht yesterday could be heard the sound, quite soft, of a funeral bell. "The end of the D-Mark," the headline began. "It is the symbol of German prosperity, of the German economic miracle. In 1937, or at the latest in 1988, the Deutsche Mark will be abolished. ... What would the great Ludwig Erhard (invented as the father of post-war Germany's economic miracle) have had to say about that?"

The newspaper is also convinced it is reflecting the overwhelming popular feeling of the German readers. It cites an opinion poll by the Wicket Institute, saying that 78 per cent would favour a referendum before the D-Mark is abolished. Only 17 per cent would back the politicians - government and opposition alike - in supporting the move to European economic and monetary union.

"But the Germans were not asked. The politicians decided. The ECU is coming," *Bild* wails. And on Page Two, no pin-up girl, but another brutal assault on the European currency. "Ecu," the headline shouts, "how on earth do you pronounce the thing?" "Why can't we call it the Euro-Mark?" the newspaper wants to know.

Ironically, the scepticism

**"Ecu? How on earth do you pronounce the thing? Why can't we call it the Euro-Mark?"**

expressed by the country's most popular newspaper reflected most closely the caution of its business establishment, rather than the general disappointment of the political leadership at the modest results.

The politicians were virtually unanimous that if Maastricht was a disappointment, it was because it did not go far enough. That was the immediate reaction of Mr Hans-Dietrich Genscher, foreign minister, just as it was of Mr Björn Engholm, leader of the opposition Social Democrats.

On the central question of democracy in the Community, the Chancellor simply buckled at the knees. Mr Engholm declared: "The extra powers agreed for the European parliament are inadequate. Contrary to what he promised in advance, he voted for the European currency, without ensuring that the future European union will be democratic enough."

As for the postponement of any decision on giving Germany another 18 members of the European Parliament, to represent the new states of east Germany, he expressed his "grave disappointment."

Mr Kohl's own party supporters were loyal to the deal he finally brokered. "The results of Maastricht are a victory for Europe and for Chancellor Helmut Kohl," said Mr Volker Rabe, secretary general of Mr Kohl's Christian Democratic Union. "Thanks to his unwavering efforts, yesterday's decision means that the process of political union has been set on an irreversible course."

As for the federal states, first reactions suggest that they will buy the deal - thanks to a paragraph defining their own beloved concept of "subsidiarity," or building the EC from the bottom up.

"It is a half-victory for the states," said Mr Florian Genscher, European affairs minister for the Rheinland Palatinate. "For the first time in Maastricht the principle of subsidiarity from below has been written down in the text. Regional government will have priority in the solution of problems before they are passed on to national or supra-national level."

It certainly looks as if Mr Kohl may have done enough to win ratification from the Bundestag and the Bundesrat. Unless, that is, *Bild* Zeitung can swing the whole debate the other way in the coming months.

## Major applies a balm to Conservative party wounds

By Philip Stephens, Political Editor

MR JOHN MAJOR went to Maastricht to get a deal which might kind, if not head, the wounds that Europe has inflicted on the Conservative Party. He got one.

Mrs Margaret Thatcher, his predecessor as UK prime minister, for whom any deal on a single currency represents the conveyor belt to federalism, cannot accept it unless she is ready to abandon the principle she staked out last month.

Nor can perhaps another dozen anti-federalist diehards for whom only a veto at the summit would have represented success. Mr Norman Tebbit, the former party chairman, signalled immediately that he would vote against the accord. So there may be bad headlines yet to come.

But, as government and party machines moved into carefully-prearranged overdrive to sell the accord to Tory doubters, and to the voters, it

was evident that the irreconcilables will represent a splinter rather than a split. The warning to Mrs Thatcher was that her reputation would be shredded if she stood against her successor.

The confident judgment of cabinet colleagues was that waverers among the Conservative Euro-sceptics would fall in behind Mr Major after his "victory" in excluding Britain from European-wide legislation on employment conditions.

He is now announced as the prime minister who can be as tough as Mrs Thatcher in defending Britain's vital interests while leaving the negotiating table with its influence and friendships intact.

Yet for all but those closely acquainted with the rifts in Mr Major's party, the Maastricht accord was an odd concoction. As the price of delaying a decision on British participation, Mr Major accepted a firm timetable for a single European currency.

His protestations that the strict economic convergence criteria for stage three of economic and monetary union, on the eve of the summit, were gently brushed aside by his summit colleagues.

It was clear that politics as much as economics will be the decisive factor in whether the new European Union moves to a single currency in 1997 or 1999. Other leaders were equally insistent that when the time comes Britain will have no choice but to join the enterprise.

The compromise, if that is the right word, on the social dimension was hammered out in an undignified bout of haggling in the closing hours of the summit. Chancellor Helmut Kohl repaid Mr Major's assiduous attention to Bonn over the past year with the let-out clause on social policy that the prime minister needed to offset his signature on ERM.

President François Mitter-

rand was characteristically imperious about the "English problem". But the contacts that the prime minister has cultivated with other leaders - among them Mr Rüdiger Lubbers, the Dutch summit chairman - paid dividends.

No-one is quite sure how the new arrangements for a social policy of the 11 will work in practice. Will the British representative be deterred when the others agree new rules for part-time work or worker consultation? What will happen to the level playing field pre-supposed by the single market?

But such ambiguities did not affect the crude political judgment of Mr Major's colleagues at Westminster yesterday. Their horizon stretches at most over the seven months in which they must face the electorate, and, in the short-term, he had fought his corner and seen off the foreigners.

In coming weeks and months much will be made of Mr

Major's performance in Maastricht as the Conservatives seek to widen further the gap between confidence in his leadership and that of Mr Neil Kinnock. Could the Labour party leader have pulled off such a deal, cabinet ministers will ask with feigned incredulity?

For Conservative MPs Britain had secured the best of both worlds. Their image was of a prime minister whose tough negotiating skills would now be able to pick and choose which elements of European social legislation to enact, while Japanese investors continued to put their money here rather than elsewhere. It was the 11 who were isolated.

It was an audience that Mr Major played to in his statement to the House of Commons yesterday. There is much in the fundamental structure of the treaty on political union that Britain can claim credit for.

Mr Douglas Hurd, the foreign secretary, was one of the

most skilled and painstaking architects of the "pillars" of intergovernmental co-operation on foreign, defence and interior policies, which have been erected alongside Community institutions.

The gains were outlined in Mr Major's statement. Mr Hurd will develop the theme in next week's debate. But, yesterday, their significance was lost in the "game, set and match for Britain" rhetoric which suffused the prime minister's presentation. "I was not prepared to put British jobs on the line" was the phrase which gave the flavour of his presentation.

The contrast with the comments of other European leaders could not have been sharper. They appreciated Mr Major's courteous and straightforward style but judged that he was still rooted in his party's past, re-united his party over Europe and deliver an economic recovery. It is upon the third that the outcome of the election now hinges.

Mr Major could not be denied his satisfaction. The three most important tasks on his agenda when he took office a year ago were to scrap the

advance of its partners. Mr Kohl was said by aides to have seen himself in the role of a tolerant father bringing along a wayward son. Neither had any doubt that the union created at Maastricht presaged the drive to an integrated Europe that Mr Major could not accept.

Mr Kinnock saw the advantage for Labour in such judgments. The thrust of his attack in the approach to the election will be that Britain has been left in Europe's second division. Voters will be denied the protections and standards applied in the rest of Europe. It is a message that has some resonance.

Yet Mr Major could not be denied his satisfaction. The three most important tasks on his agenda when he took office a year ago were to scrap the

## Thatcher decides to keep her powder dry

By Ivor Owen, Parliamentary Correspondent

MR JOHN MAJOR won an enthusiastic response from most Conservative MPs when he reported to the Commons yesterday.

Any anxieties on the government front about the attitude of Mrs Margaret Thatcher were laid to rest for the time being, as it quickly became clear that she had decided against any immediate comment. According to her aides she intends to make a detailed study of the agreement before making any public pronouncement.

The anti-federalist Bruges

Group, of which she is honorary president, warned in a statement that Britain was still on "a conveyor belt to centralism" and that much of what had been agreed at Maastricht required clarification.

Mr Major repeatedly underlined the importance of economic convergence before the EC adopted a single currency, and strongly defended his insistence that Britain should have the right to opt in when parliament decided.

He was questioned by Mr John Biffen (a former cabinet minister and one of the small

group of Conservative backbenchers who abstained when the government sought approval for its approach to Maastricht) about the consideration given at the summit to the likely effect of a single currency in advancing the new

prime minister emphasised that if a small number of member states were to decide to enter into a single currency arrangement on their own, it would be "increasingly difficult" for others to join them at a later stage. For that reason, if and when a decision was

made to adopt a single currency, it would be desirable for as many members as possible of the EC to "move forward collectively".

Replying to Mr Anthony Nelson (C Chichester), Mr Major admitted he did not intend to decide at a later date to enter into a single currency. It would have to be satisfied that the economic convergence conditions in Europe were right.

One of the principle benefits would be low inflation across the whole of Europe but whether this was achievable was "dependent crucially" on

the economic conditions applying in Europe.

To government cheers the prime minister stressed: "It is because no one can know what those conditions might be that it would be unwise for anyone to decide to enter into a single currency at a future date."

Mr Major was strongly supported from government benches when he maintained that the social chapter which Britain refused to accept required imposition of labour laws which would damage industry's competitiveness.

## Ashdown says UK is condemned to 'semi-detached' status

By Ralph Atkins

DAMAGING economic costs of Britain's position over European economic and monetary union were the focus of the Liberal Democrats' attack on Mr John Major as he delivered his claim to be at the heart of Europe.

The prime minister has "condemned this country to be semi-detached," Mr Paddy Ashdown, the party's leader said.

"Uncertainty about Britain's future in Europe will mean higher interest rates when the pound comes under pressure; it will mean lower forward investment; and it will mean that we cannot shape the institutions that we will eventually have to submit to," he said.

The City of London could not expect to become the location for the European central bank and would lose prestige to other European financial centres, he added.

Liberal Democrats were less critical than Labour of the prime minister's rejection of the treaty's social chapter. Mr Ashdown would have objected to the clauses on Europe-wide collective bargaining which clash with Liberal Democrat preferences for decentralising wage bargaining.

They also oppose parts of the social charter - on a minimum wage and on hours of work. However, Mr Ashdown attacked the government for not using Britain's negotiating muscle to amend the social chapter - rather than concen-

trating on removing references to "federal" or on opt-out clauses for a single currency.

Underlining his party's determination to be the most pro-European in Westminster, Mr Ashdown said the prime minister was leaving Britain on the sidelines.

For 40 years, Britain had been dogged by questions over its role in Europe. "He had the opportunity to answer that question once and for all - and he ducked it," he said.

Among other parties, the Scottish Nationalists and Northern Ireland's Unionists diverged sharply. Mr Jim Sillars, the SNP member for Govan, said Mr Major's claim to have reined in the ambitions of other EC leaders was "a vain boast".

The SNP backs a single currency and believes many aspects of the proposals on social issues are in line with its own policies.

"What you achieved, or failed to achieve, might please the little Englanders behind you, but will be a tragedy for the people of the UK," Mr Sillars told the prime minister.

Mr Ian Paisley, leader of the Democratic Unionist Party and a long-time opponent of the European Community, signalled that he would vote against legislation to enact the treaty. He congratulated Mr Major on "escaping unscathed from the street fighting at Maastricht where you met the heavies of Germany and France".

## Labour jubilant about early Christmas gift

By Ivo Dawson, Political Correspondent

THE GRIM warnings of catastrophe and disaster could not disguise heady jubilation within the Labour leadership yesterday.

The opposition believes that the summit outcome is about as generous an electoral Christmas gift it could have hoped for, short of a UK government-provoked breakdown of the talks.

When Mr Neil Kinnock and Mr Gerald Kaufman addressed the parliamentary party's end-of-year meeting in the Commons yesterday morning the election was as heartless as the overcast was severe.

As Mr Giles Radice, Durham North MP, put it even before the meeting: "The fact is it [the Maastricht outcome] opens up an electoral flank for Labour. They have given us the social charter card."

"It is a typical chief whip's

through until Christmas. But from 'Game, Set and Match', Britain is not even in the game."

A similar message was delivered by the party leader from the despatch box. Far from being "at the heart of Europe", the government's double opt-out had left it playing Gen de Gaulle's "empty chair" strategy, leaving Little England shadowing its more imaginative EC partners, with no powers to influence their course, but ultimately doomed to accept their decisions.

"That, Mr Speaker, is abdication not negotiation," he said to backbench cheers.

On the social chapter, Labour also believes it has electoral trumps to play. "How can the prime minister claim to be seeking the best deal for Britain when he is getting the worst deal for British workers?" Mr Kinnock asked.

To these points, Labour officials were busy yesterday adding cheerfully gloomy scenarios of British politicians being ousted from council of ministers' meetings on social issues. The UK, it was pointed out, was being not merely "opted out" but, in reality, locked out of discussions over who would become the president and board members of the European central bank.

Yet, once the euphoria dies down, what is the real fruit of the Maastricht agreement for Labour? Cooler heads believe that perhaps the best consequence is that Labour has acquired definition from the Tories in its policy differences on the EC.

Questioned in an election, shadow ministers can promise to reverse Britain's "isolation" on social issues as soon as they take office, returning the country to the "First Divi-

sion". Furthermore, the party's poll analysts believe that real value is to be gained by raising voters' disquiet of Britain being in the slow lane - a more potent fear, they say, than any Tory-inspired anxiety about lost sovereignty.

After weeks in the doldrums, sidelined by Mr Major's jet-setting diplomacy, all this ammunition is welcome. But for many Labour tacticians the real bonus from the end of the Maastricht episode is that the Euro-controversy is now almost over.

Once next week's two-day debate is concluded, the party will use the Christmas recess to re-focus the public's attention on domestic issues ranging from the health of the economy to the National Health Service.

The view from Labour's back benches is that Europe

JAN 10 1992



## THE MAASTRICHT TREATY

## European business endorses move on monetary union

EUROPEAN business overwhelmingly endorsed the outcome of the Maastricht summit for the commitment it gave to the creation of a single currency by the end of the decade, write Our Foreign and Industrial Staff.

The business response was summed up by the Netherlands' Christian Employers' Association (NCW), a leading Dutch business group, which welcomed the decision to proceed to the third stage of monetary union by way of qualified majority voting, rather than by unanimity.

The NCW said: "This means the decision to proceed cannot be blocked by any countries lagging behind who do not meet the required criteria. In the NCW's view, this creates the certainty which European business needs."

Among a range of doubts, three issues stood out: the prospects for the macro-economic convergence needed to make Emu possible; the implications for the rest of Europe if British industry has a cost advantage through its opting out of the social chapter; and the costs of the "cohesion" measures designed to foster regional industrial development.

In the UK, Sir Denis Henderson,

chairman of ICI, the chemicals combine, said: "This is probably as good an outcome as we could have hoped for."

He praised Mr John Major, the British prime minister, for keeping the UK at the heart of EC developments while allowing British business the flexibility to choose which parts of the social programme it should implement.

Mr John Benham, director general of the Confederation of British Industry, said: "The prime minister and his colleagues have achieved exactly what business needs - agreement on economic and monetary union which has left the way open for UK participation in a single European currency, steps to secure more even enforcement of Community legislation, and no extension of community powers that could threaten international competitiveness."

Mr Robert Horton, chairman and chief executive of BP, the oil company, said the approach to Emu was sensible: "We have long said that similar rates of inflation and fiscal performance are vital for this to take place."

Mr François Périgot, president of the Patronat, which represents the heads of France's largest companies, was highly critical of the British opt out on social policy.

"A social policy for Europe backed by only 11 countries does not make sense," he said.

However, Mr Périgot welcomed the news of progress towards monetary union and also of the principle of the central European bank being independent of the existing European central banks. He described the agreement on monetary union as

"The decision to proceed cannot be blocked by countries lagging behind who do not meet the required criteria"

representing "a great consensus among the Europeans over economic policy".

The French concerns over social policy were echoed elsewhere. The Dutch NCW said the British opt out would create confusion and could give British business a competitive advantage.

However it was also pleased the risk of centralisation in the social area from Brussels appears to have decreased.

Mr Martin Kohlhausen, chief executive of Commerzbank, struck a note of caution. The Maastricht deal did not ensure the Ecu would become the single EC currency, cer-

tainly not in the envisaged five or seven years.

"The future Ecu will then only be another name for the D-Mark," he said.

Germany's banking association cast doubt on the planned transition to Emu. "The banks doubt whether the probationary period, in which the criteria for convergence must be

fulfilled, is adequate. This makes it even more necessary that the convergence criteria are strictly adhered to and not weakened by political compromise."

The association of German chambers of commerce (DIHT) said the inclusion of industrial policy in the treaty was a mistake. It warned that this should not create a bottomless subsidy barrel.

The Confederation of German Industry (BDI) expressed its doubts that the necessary parallel development of economic and monetary union alongside political union had been achieved. "While a firm timetable has been laid down for eco-

nomic and monetary union, only the first beginnings of political union have been achieved."

It said the very fact that the 12 member states had seen so much conflict over these modest efforts to deepen the Community suggested "the right preconditions for the success of monetary union" had still not been reached.

Spain's business leaders welcomed its government's defence of the "cohesion" issue at the EC summit, something which has raised anxiety among other states.

The creation of a new fund to help poorer southern European countries meet the EC's environmental standards and the protocol to the Maastricht treaty committing the Twelve to introducing budget reforms tailored to help the less-developed partners were widely viewed as personal triumphs for Mr Felipe Gonzalez, the prime minister.

Mr Fernando Soto, deputy general manager of the profitable Banco Popular group, stressed that "what ever narrows the gap" between Spain and the richer partners was good. "Maastricht has been a clear success for the government. We've moved further along the road to European unity and that has always been Spain's long-term bet," he added.

Irish business and political leaders

have cautiously welcomed the treaty.

The Confederation of Irish Employers called yesterday for "an urgent meeting" with the prime minister, Mr Charles Haughey, to discuss the implications of Britain's opt out on Ireland's competitiveness.

The commitment to an increase in structural funds for the poorer peripheral countries of the EC, which include Ireland, has been welcomed, according to Mr Liam Connelan, director-general of the Confederation of Irish Industry (CII).

Mr Maurice Doyle, governor of the Central Bank of Ireland, said yesterday that the sovereignty implications of a move to a single currency was not of great concern to Ireland "since the possibilities of exercising our monetary sovereignty have been greatly circumscribed by our membership of the ERM. Any further loss of freedom in that regard is balanced by our acquiring an equal voice in the formulation of European monetary policy."

He pointed out, however, that the lack of an exchange rate adjustment mechanism "is undoubtedly a potential problem for a small peripheral country not so closely integrated with the other major community countries and, indeed, with quite a different economic structure and level of development".

## Efta sees improved economic links

By Frances Williams in Geneva and Robert Taylor in Stockholm

THE Maastricht accords have been warmly welcomed by ministers from the seven member nations of the European Free Trade Association (Efta), who met in Geneva yesterday. The deal would foster closer European co-operation and strengthen economic ties between the two trading blocks, they said in a communiqué.

Negotiations for the entry of Sweden, Austria and probably Finland into the European Community could begin sooner than expected, in the second half of 1992 during Britain's EC presidency.

Mr Carl Bildt, Sweden's prime minister, said the "green light" had been given to his country's membership application.

There was nothing agreed at the summit with which his government did not agree.

But there is unlikely to be any co-ordinated Nordic approach to EC membership; the cool reaction in Oslo yesterday reflected the continuing deep split in public opinion over whether or not their country should seek EC membership.

Norway's minority Labour government made it clear yesterday it will not speed its decision on whether to apply to join the EC but will wait - as planned - until next November and its party conference before taking a decision.

Sweden and Austria, the two Efta nations which have already applied to join the Community, are especially pleased that the Maastricht summit has opened the way for membership negotiations to begin next year. Brussels had previously insisted that negotiations could not start until after completion of the single market on January 1 1993.

Mr Pertti Salolainen, Finnish trade minister, said that if Finland decided next spring to apply for EC membership it would want to be "in the train" with the other two. Mr Eero Aho, the country's prime minister, said Maastricht had "clarified" Finland's position and the government would make its decision in February.

A firm decision by Finland to apply to the EC could change attitudes in Norway.

The Community's intention to begin enlargement talks next year puts Switzerland, which favours "eventual" EC membership, under pressure to submit a formal application swiftly if it is to catch "the first train" after Maastricht.

However, Mr Jean-Pascal Delamuraz, the Swiss economy minister, said yesterday this was only one of a number of factors the government would take into account in deciding the timing of a Swiss application.

Few believe it will come before a referendum next December, when the Swiss will vote on whether to accept the European Economic Area (EEA), the 19-nation free-trade zone agreed between the EC and Efta in October.

Iceland and Liechtenstein, Efta's remaining members, have no plans to join the EC.

Mr Jón Baldvin Hannibálsson, Iceland's foreign minister, said membership was incompatible with the Community's common fisheries policy. EEA negotiations had resolved the most difficult economic problems with the EC, so that pressure for Iceland to join the Community had diminished. However, Iceland would be working for a free-trade agreement with the US and Canada, he added.

Liechtenstein, which has a customs union with Switzerland, has yet to consider the issue.

## Euro-MPs give agreement a mixed reception

By Andrew Hill in Strasbourg

THE democratic legitimacy of the proposed European Union is sure to be questioned in the European Parliament today, but MEPs will not vote at this stage on whether to accept or reject the Maastricht treaty.

The parliament has no power to throw out the treaty, but the national parliaments of Italy and Belgium - which have to ratify the agreement - have said they will reject it if Strasbourg does.

There was consensus on the parts of the treaty dealing with economic and monetary union, which were praised by most MEPs consulted yesterday. Mr John Stevens, the British conservative and former head of foreign exchange dealing at Morgan Grenfell in London, said: "I think the monetary union deal is fantastic: the best we could have hoped for."

On political union, however, the parliament seems to be split.

Many MEPs welcomed the new rights of the parliament for consultation on appointment of the Commission and the synchronisation of Commission and parliamentary terms. But others felt the new decision-making powers did not go far enough.

Mr Jean-Pierre Cot, French leader of the Socialist MEPs - the largest group in the parliament - said: "Our first reactions are mixed, but I want to reserve judgement."

He said, however, that democratic control over the new areas of Community competence, opened up by the treaty, had been reduced to the "bare minimum and this has to change".

The president - Spanish Socialist Mr Enrique Baron Crespo - said MEPs should not reject the treaty. "It recognises that the democratic deficit [arising from the parliament's relatively weak powers] is a central problem for the first time." But Ms Adelaide Aglietta, Italian co-president of the green group, called it "a

SIR Leon Brittan, the UK's senior EC commissioner, described the Maastricht treaty as "an historic leap forward for Europe and a personal triumph for John Major", writes Andrew Hill.

"He [Mr Major] has got everything he said he would negotiate. He can feel well pleased because it was a difficult act to perform and he has done it with consummate skill."

Sir Leon, who was speaking before yesterday's meeting of the European Commission, added that the EC executive "had nothing to be disappointed about" in the outcome of the summit.

He was not worried about the protocols exempting Britain from the social policy chapter and allowing London an opt-out clause in the move towards full monetary union.

disaster". Mr Egon Klepach, the German Christian Democrat expected to take over as president of the parliament in January, welcomed the Maastricht deal, but added: "We would have wanted more. Parliament must continue to fight for the extension of its rights."

The draft resolution to be debated in Strasbourg later today is deliberately vague, reflecting the parliament's desire to examine the text still further before reaching a conclusion. The resolution welcomes the progress made at Maastricht but regrets various insufficiencies in the amended treaty.

In particular, socialist MEPs yesterday condemned the UK's exemption from the new clauses on social policy.

"We're creating a two-speed [social] Europe," said Mr Glyn Ford, the Labour MEP. "Eleven of the member states are speeding ahead and the UK is dead in the water, alone and adrift from the rest of Europe."

## Spain welcomes cohesion

THE Maastricht accords were generally welcomed in Spain after its demand for "cohesion" - in which funds are channelled to poorer members to help them modernise their economies - was accepted, Reuters reports from Madrid.

Spain had threatened to veto agreements on economic and monetary union if cohesion was not incorporated.

Prime Minister Felipe Gonz-

ales commented: "I think we have come reasonably well from this, but I would not like to exaggerate. Spain will have to make a big effort to achieve economic convergence."

He said Spain's problems will not be solved by cohesion but added "it would be almost inconceivable that by 1996 Spain were not in the group of countries that begins the process towards a sole currency".



An animated Gianni de Michelis, Italian foreign minister, delivers his judgment of the European summit in Maastricht yesterday

## Italy wakes up to uncomfortable realities

By Robert Graham in Rome

LIKE a hang-over the morning after, Italy is confronted with an uncomfortable reality in the wake of the EC summit. To act the good federal European it aspires to be, comparatively limited time is available to carry out the difficult and necessary structural reforms for economic convergence which Prime Minister Giulio Andreotti actively promoted at Maastricht.

As Mr Gianni de Michelis, Italian foreign minister, said in an interview before the summit, Italy has always been the

most pro-European of EC members because the country has gained most from membership. Yet, paradoxically, Italy is the country which has least observed EC rules, failing to implement some 149 EC directives - more than double that of any other member.

But now Italy must get its own economic house in order - bringing inflation, labour costs and the public sector deficit into line - if it is to meet the criteria for inclusion in full economic and monetary union.

Arguably, Maastricht marks a watershed forcing Italy to recognise that membership of

the EC demands obligations and not solely privileges. Federalism holds no fears for Italy but exclusion from the European top division does.

Thus a sense of awe prevailed yesterday over any elation at the prospect of a more united Europe by the year 2000.

L'Indipendente, the new daily newspaper, caught the mood by reminding its readers that Italy had "only two years to enter" the new Europe. Such a short timetable was based on the calculation that economic performance for convergence to be considered by the EC Commission in 1996 would be

based on the two previous years - 1994-5. On this basis, Italy had to set its house in order between now and 1994, a stiff task.

This year has been squandered by a weak coalition government ever more preoccupied by elections.

The 1992 budget, which merely aims to hold down the public deficit to 10.5 per cent of GDP, has yet to be approved. The political parties could well fail to reach agreement on its provisions by the end of the year cut-off date, thus moving funding on to a temporary basis until after elections

scheduled for spring.

Alternatively, President Francesco Cossiga is capable of refusing to sign the budget on the grounds that it is inadequately funded. In either case Italy has entered a confused pre-electoral phase and tough economic decisions are unlikely to be taken before mid-1993, if not 1992.

The postponement of all important decisions until after elections was emphasised yesterday by the postponement, for six months, of inconclusive discussions on labour costs between the government, unions and industrialists.

## Eastern Europe keeps half an eye on the EC

By Anthony Robinson, East Europe Editor

CONCENTRATING on events at Maastricht has not been easy for central and eastern Europeans who have been far more preoccupied with events in the Soviet Union and the associated risks for the region's economic and political stability.

The ink was hardly dry on the "Minsk agreement" to set up a new post-Soviet "commonwealth", based on the three Slav states, before Poland, Hungary and Czechoslovakia announced their intentions to send envoys to the three republics to discuss setting up diplomatic ties and to seek assurances in areas such as border controls, arms control, trade and human rights.

But the EC disputes over federalism and social programmes - and, above all, the moves towards monetary union - have been followed closely in their recently-acquired freedom to travel and trade with western Europe and the wider world.

The EC represents the economic and political system which all former European members of the defunct Comcon trade group aspire to join as full members, as Poland, Hungary and Czechoslovakia made clear at the start this year of their lengthy negotiations for association status.

The central European trio is due to sign formally its agreements on Monday, but hopes

that this will lead to full membership before the end of the decade. The less developed "southern tier" countries - such as Albania, Bulgaria and Romania - as well as the newly independent Baltic states, hope that exploratory talks for extending associate status to them will also begin soon.

The former communist countries hope that, after Maastricht, the EC and other western institutions will pay closer attention to the other half of Europe and devote more human and other resources to the problems of the disintegrating Soviet Union. The argument in favour of deepening the community only makes

sense in this part of the world as a prelude to its widening so as to embrace them.

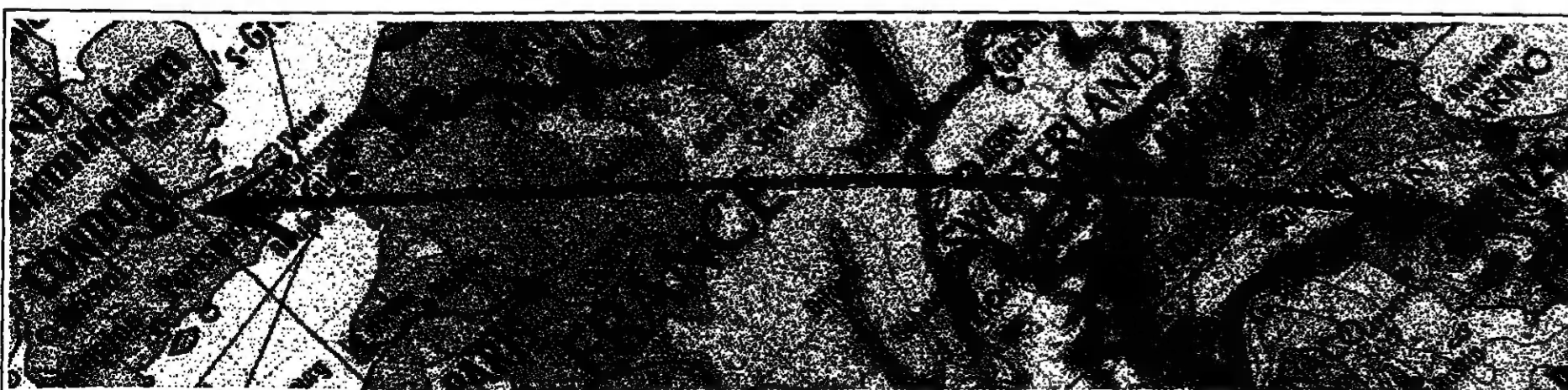
The EC already partially finances the export of central Europe's food surpluses to the Soviet republics. But this device to assist both central Europe and the Soviet republics at the same time could be extended. One way now being investigated is to make central Europe's recent experience in privatisation available to Russia and other republics as they embark on their own delayed privatisation programmes.

A preliminary move in this direction was taken this week when the UK government's know-how fund agreed to finance the Minsk Consor-

tium - four UK consultancy and consultancy firms specialising in privatisation and industrial restructuring.

The consortium - Moncrieff Young, Robson Rhodes, Reynolds and Johnson, and Levy Gee - has been appointed adviser on privatisation to the Russian government. It will not only take British advisers to Moscow and St Petersburg, but also take Russian privatisation officials to Warsaw to look at the experience of the Polish privatisation ministry.

The European Bank for Reconstruction and Development, meanwhile, plans to send a mission to the Ukraine next week for talks on co-operation.



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## THE MAASTRICHT TREATY

These articles are a summary of the treaty on political union.

"By this Treaty, the High Contracting Parties establish among themselves a European Union."

"This Treaty marks a new stage in the process creating an ever closer Union among the peoples of Europe, where decisions are taken as closely as possible to the citizens."

## OBJECTIVES, PRINCIPLES AND CITIZENSHIP

(The phrase "ever closer union" replaces the words "Union with a federal goal" which were in the last draft of the treaty by the Dutch presidency.)

The Union shall be founded on the European Communities, supplemented by the policies and cooperation established by this Treaty.

"Its task shall be to organise, in a manner demonstrating consistency and solidarity,

relations between the member States and their peoples."

## Objectives (articles B &amp; 2)

"The Community shall have as its task, by establishing a common market, an economic and monetary union and by implementing the common policies or activities referred to in the Treaty, of a harmonious and balanced development of economic activities, sustainable and non-inflationary growth respecting the environment, a high degree of convergence of economic performance, a high level of employment and of social protection, the raising of the standard and quality of living, and economic and social cohesion and solidarity between Member States."

This "task" replaces that declared by the Treaty of Rome,

namely "to promote... a harmonious and balanced expansion of economic activities, an increased standard of living and closer relations between the States belonging to it."

Five specific objectives are set out:

- "To promote economic and social progress which is balanced and sustainable, in particular through the creation of an area without internal frontiers, through the strengthening of economic and social cohesion and the establishment of economic and monetary union including, finally, a single currency."
- "To assert its identity on the international scene, in particular through the implementation of a common foreign and security policy, which shall include the eventual framing

of a common defence policy."

- "To strengthen the protection of the rights and interests of the nationals of its Member States, through the introduction of a citizenship of the Union."
- "To develop a close co-operation on home affairs and in the judicial field."
- "To maintain in full the 'acquis communautaire' and build on it."

## THE SUMMIT



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## Principles (articles F, 3, 5b)

"The Union shall provide itself with the resources necessary to attain its objectives and carry through its policies, but with two specific limitations: "The Union shall have due regard to the national identity of its Member States, whose systems of government are founded on the principles of democracy."

"The Union shall respect the

rights and freedoms as guaranteed by the European Convention for the Protection of Human Rights and Fundamental Freedoms, and as they result from the constitutional traditions common to the Member States as general principles of Community law."

"In the areas which do not fall within its exclusive jurisdiction, the Community shall take action, in accordance with the principle of subsidiarity."

Defining subsidiarity for the first time, article 3b states that, in such cases, "the Community shall take action... only if and insofar as the objectives of the proposed action cannot be sufficiently achieved by the Member States and can therefore, by reason of the scale or effects of the proposed action, be better achieved by the Community."

nity shall not go beyond what is necessary to achieve the objectives of the Treaty."

The "activities of the Community" referred to are those set out in the Treaty of Rome, as amended by the Single European Act, with the following significant additions and changes:

- "Measures concerning the entry and movement of persons in the internal market."
- "The strengthening of economic and social cohesion."
- "A policy in the sphere of the environment."
- "The promotion of research and technological development."
- "Measures in the spheres of energy, consumer protection, civil protection and tourism."
- "Encouragement for the establishment and development of trans-European networks."
- "Contribution to the attain-

ment of a high level of health protection."

• "Contribution to education and training of high quality, and to the flowering of the cultures of the Member States."

Citizenship (part II, parts A-B) Citizenship of the Union is hereby established. Every person holding the nationality of a Member State shall be a citizen of the Union.

"Every Union citizen shall have the right to move and reside freely within the territory of the Member States", and to receive consular support.

Union citizens resident in Member States of which they are not nationals will have the right to vote and stand as candidates at municipal and European elections.

Detailed arrangements for the exercise of these rights are to be adopted by the Council, acting unanimously, before the end of 1994.

Union citizens will be able to petition the European Parliament, and apply to the new Community ombudsman.

## Co-operation key to relations with others

"The Union and its Member States shall define and implement a common foreign and security policy."

The objectives of the common foreign and security policy shall be:

- to safeguard the common values, fundamental interests and independence of the European Union;
- to strengthen the security of the Community and its Member States in all ways;
- to preserve peace and strengthen international security...

• to promote international co-operation;

• to develop and consolidate democracy and the rule of law, and respect for human rights and fundamental freedoms."

Foreign and security policy will be dealt with by "systematic co-operation" between member governments, and "gradually implementing" joint action between them.

It will not formally be subject to Community institutions or brought within the Treaty of Rome.

## FOREIGN AND SECURITY POLICY

"Member States shall inform and consult one another within the Council on any matter of foreign and security policy of general interest in order to ensure that their combined influence is exerted as effectively as possible by means of concerted and convergent action."

"Whenever it seems necessary, the Council shall define a common position. Member States shall ensure that their national policies conform to the common positions."

"Member States shall co-ordinate their action in international organisations and at international conferences... at international conferences where not all the Member States participate, those which do take part shall uphold the common positions."

When the Council of mini-

ter decides - by unanimity - that "an area or matter covered by the foreign and security policy should be the subject of joint action, it shall lay down the specific scope, the Union's general and specific objectives in carrying out such action, and if necessary its duration, and the means, procedures and conditions for its implementation," and specific objectives in carrying out such action and the conditions, means and procedures for and, if necessary, the duration of its implementation.

"The Council shall, when adopting the joint action and at any stage during its development, define those matters on which decisions are to be taken by qualified majority."

However, an accompanying declaration adds: "Member States will, with regard to Council decisions requiring unanimity, to the extent possible avoid to prevent a unanimous decision where a qualified majority exists in favour of that decision."

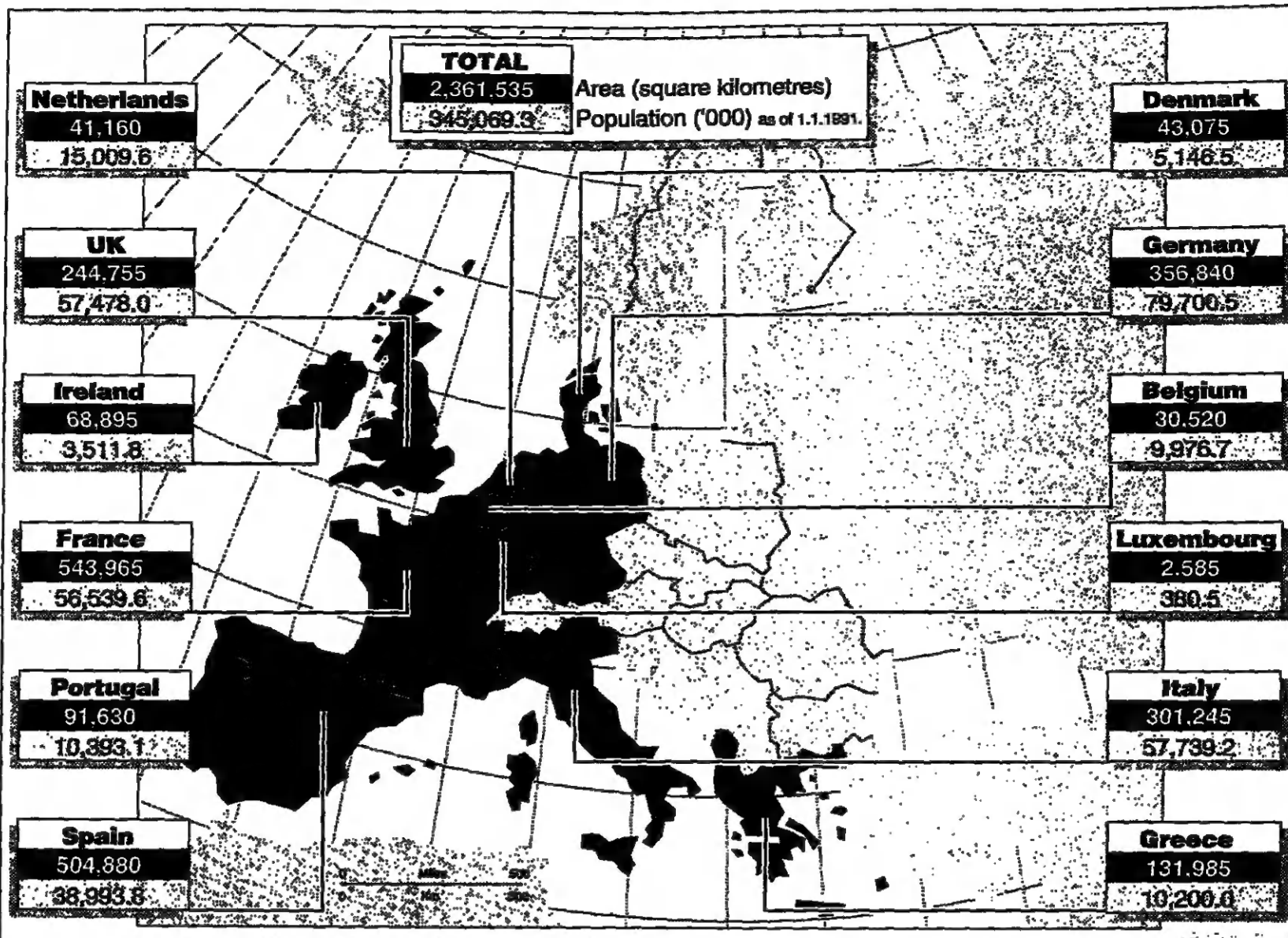
"If there is a change in circumstances having a substantial effect on a question subject to joint action, the Council shall review the principles and objectives of that action and take the necessary decisions. As long as the Council has not acted, the joint action shall stand."

"Joint actions shall be binding upon the Member States in the positions they adopt and in the conduct of their activity."

The Presidency of the Council will represent the Union for matters coming within the common foreign and security policy.

It will "be responsible for the implementation of common measures; in that capacity it shall in principle express the position of the Union in international organisations and international conferences."

In such tasks "the Presidency shall be assisted if need be by the previous and next Member State to hold the Presidency. The Commission shall be fully associated in these tasks."



Member states' diplomatic and consular missions, and Commission delegations in third countries and international conferences, "shall co-operate in ensuring that the common positions and common measures adopted by the Council are complied with and implemented."

"They shall step up co-operation by exchanging information, carrying out joint assessments and contributing to the implementation of the [common foreign policy]."

Heads of government, meeting in the European Council, "shall define the principles of and general guidelines for the common foreign and security policy."

The Council of Ministers

"shall take the decisions necessary for defining and implementing common foreign and security policy on the basis of the general guidelines adopted by the European Council."

"It shall ensure the unity, consistency and effectiveness of action by the Union."

"The Council shall act unanimously, except for procedural questions, and in the arrangements described above for joint action."

"Any Member State or the Commission may refer to the Council any question relating to the common foreign and security policy and may submit proposals to the Council. In cases requiring a rapid decision, the Presidency, of its own motion, or at the request of the

Commission or a Member State, shall convene an extraordinary Council meeting within forty-eight hours or, in an emergency, within a shorter period."

The Western European Union will be developed as the defence component of the European Union and as the means to strengthen the European pillar of the Atlantic Alliance."

Decisions taken by the Western European Union "shall not affect the obligations of certain Member States under the North Atlantic Treaty and be compatible with the common security and defence policy established within that framework."

The European Court of Jus-

tice will have no powers to oversee the common foreign and security policy, and the Commission little direct role beyond ensuring consistency between the Community's external economic policy and its common foreign policy, and referring inconsistencies to the Council."

The European Parliament will be consulted on the "main aspects and the basic choices of the common foreign and security policy."

The European Parliament shall be kept regularly informed by the Presidency and the Commission on the development of the Union's foreign and security policy."

In a separate "declaration", member states also affirm that

the following topics may be the subject of a joint action: industrial and technological co-operation in the field of armaments; the transfer of military technology to third countries and the control of arms exports; non-proliferation issues; arms control, negotiations on arms reduction and confidence-building measures, particularly in the context of the Conference on Security and Co-operation in Europe (CSCE); involvement in peace-keeping operations in the United Nations context; involvement in humanitarian intervention measures; questions relating to the CSCE; relations with the Soviet Union; and transatlantic relations.

Unanimity among the 11 will be required for action over social security and social protection; protection of workers where their employment contracts are terminated; representation and collective defence of the interests of workers and employers; conditions of employment for third-country nationals legally present in Community territory; financial contributions for the employment promotion.

However, directives on these issues "shall avoid imposing administrative, financial and legal constraints in a way which would hold back the creation and development of small and medium-sized undertakings."

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## Watchdog role for parliament

THE European Parliament will be allowed to set up committees of inquiry to investigate... alleged contraventions or maladministration in the implementation of Community law, except where the case is already sub judice.

## INSTITUTIONS

Parliament will appoint an Ombudsman to hear complaints concerning instances of maladministration in the activities of Community bodies.

It will also have extra powers to scrutinise Community finances.

The parliament will have new powers to amend and veto certain Council acts.

European Commission: The Commission's membership will be reduced from 17 to 12. The president shall be appointed by governments "by common accord, after consulting the European Parliament", and once appointed the entire commission will be subject to a vote of confidence from the Parliament.

From 1 January 1993 the Commission's term of office will be extended from four to five years.

Committee of the Regions: The committee, a new Community institution, will comprise representatives of regional and local authorities. It was an advisory role. Members will be appointed by their respective governments for four-year terms.

## 'European dimension' in education is encouraged

THE Community will encourage co-operation on education policy between Member States, supplementing their action "while respecting the responsibility of the Member States for the content of teaching, the organisation of education systems and their cultural and linguistic diversity."

The Council, acting by qualified majority, will issue non-binding recommendations to encourage student, teacher and youth mobility and exchanges; to encourage distance learning; and to develop the "European dimension in education."

The Community shall implement vocational training policy which shall support

and supplement the action of the Member States, while fully respecting the responsibility of the Member States for the content and organization of vocational training."

Regional development "The Community shall aim at reducing disparities between the levels of development of the various regions and the backwardness of the least-favoured regions."

The EC's structural funds, the European Investment Bank and other existing financial instruments will be used to this end. Every three years the Commission will report to the Council, Parliament and the Committee of the Regions "on

the progress made towards achieving economic and social cohesion and on the manner in which the various means prescribed in this Article have contributed to it. This report shall, if necessary, be accompanied by appropriate proposals."

Under a protocol on economic and social cohesion, the Twelve agree that the Cohesion Fund to be set up by the end of 1993 will support environmental and infrastructure projects "in Member States with a per capita GNP of less than 90 per cent of Community average."

Public health "The Community shall contribute towards ensuring a

high level of human health protection by encouraging co-operation between the member States and, if necessary, lending support to their action."

Member States will "coordinate among themselves their policies and programmes" in this area. There will be no direct Community competence.

"The Community shall contribute to the flowering of the cultures of the Member States, while respecting national and regional diversity, and bringing the common cultural heritage to the fore."

Community action shall support and supplement national action in the following areas: "Improvement of the knowledge and dissemination of the culture and history of the European peoples"; "conservation and safeguarding of the cultural heritage of European significance"; "cultural exchanges"; "artistic and literary creation, including in the audiovisual sector."

Research and development "The Community's aim shall be "to strengthen the scientific and technological bases of Community industry and to encourage it to become more competitive at international level."

"A multiannual framework programme, setting out all the activities of the Community, shall be adopted by the Council, acting unanimously."

Environment "The Community's will act to "protect human health", "to preserve, protect and improve the quality of the environment", "to protect human health", "to ensure prudent

and rational utilisation of natural resources", and "to promote measures at international level to deal with regional or worldwide environmental problems."

Policy "shall be based on the precautionary principle and on the principles that preventive action should be taken, that environmental damage should as a priority be rectified at source and that the polluter should pay. Environmental protection requirements must be integrated into the definition and implementation of other Community policies."

Energy Community action will be aimed at the following objectives: "within the framework of a market economy" promoting security and regularity of supplies under satisfactory economic conditions; ensuring an effective internal market in this sphere; ensuring a "suitable reaction in the event of a crisis, particularly in the oil sector"; "promoting the rational use of energy and the development and use of potentially profitable new and renewable energy sources."

Trans-European networks "Further to integrate the Community industry and to encourage it to become more competitive at international level."

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Environment "The Community's will act to "protect human health", "to preserve, protect and improve the quality of the environment", "to protect human health", "to ensure prudent

of the need to link island, landlocked and peripheral regions with the central regions of the Community."

The Council may, by qualified majority, establish guidelines "covering the objectives, priorities and broad lines of measures envisaged in the sphere of trans-European networks."

Industry "The Community "shall ensure that the conditions necessary for the competitiveness of the Community's industry exist". Its action will be aimed at "speeding up the adjustment of industry to structural changes; encouraging a favour-

able environment for initiative and the development of undertakings throughout the Community, particularly small and medium-sized undertakings; encouraging a favourable environment for co-operation between undertakings; fostering better exploitation of the industrial potential of policies of innovation, research and technological development."

Overseas development "Community policy shall foster the lasting economic and social development of the developing countries, and most especially the most disadvantaged among them, the gradual smooth integration of the developing countries into the world economy, and the campaign against poverty in the developing countries. It shall also contribute to the general objective of developing and consolidating democracy and the rule of law." The Council,

by qualified majority, "shall adopt the measures necessary to further" these objectives: Judicial and home affairs.

Like foreign and security policy, these fields will not come within the formal Community structure. But member states "shall regard as matters of common interest" asylum policy; immigration policy and policy regarding the entry movement and residence of third-country nationals; measures to combat drug addiction; the combat of international fraud; judicial co-operation in civil and criminal matters; customs co-operation; police co-operation for the purposes of preventing and combating terrorism, unlawful drug trafficking and other serious forms of international crime, including the organisation of a Union-wide system for exchanging information within a European police force."

A common visa policy will be agreed by the Council acting by unanimity until January 1996, and by qualified majority thereafter. In the event of an emergency situation in a third country posing a threat of an inflow to the Community of "razzias" from that country, the Council may introduce visa requirements for up to six months.

Future development "Another inter-governmental conference will meet in 1996 to review the treaty. "Any European State may apply to become a Member of the Union". Applications will be decided by the European Council, acting unanimously after consulting the Commission and after receiving the assent of the European Parliament.



HAPPY BIRTHDAY Hans van den Broek: the Dutch foreign minister, with raised glass, and Commission president Jacques Delors celebrate the end to the summit.

مکان المصل







## INTERNATIONAL NEWS

## Japanese set for 40% of world vehicle output

By Steven Butler in Tokyo

JAPANESE companies are likely to account for at least 40 per cent of world car and truck output by the end of the decade, a Financial Times management report on the internationalisation of the Japanese automotive industry says.

But the report adds that even this will not mark the end of the internationalisation of the Japanese industry. The market share of Japanese companies could exceed 40 per cent, if vehicle output in the traditional market economies were to grow by less than 15-20 per cent in the period.

Growth is expected in all the main car markets, including Japan. The report cites a forecast by the ministry of international trade and industry that car demand in Japan will grow by 18 per cent from 1989 to 2000. Some of the increased demand will be supplied by growth in the level of imported cars, from about 250,000 in 1990, but this would leave plenty of opportunities for Japanese vehicle makers as well.

In Europe, the Japanese are expected to be producing 3m cars a year after a decade of intense competition with European makers. This would account for a fifth of the market. In Canada and the US, output is expected to hit 3m units, excluding future US-Japanese joint-venture production. Penetration of the entire North American market is projected at a third, against 24 per cent today.

## Dreaming of a big return to profit

Canute James assesses Cuban-Americans' chances of a boom in their homeland

ANTICIPATING what they consider to be the inevitable and imminent collapse of the government of Cuban President Fidel Castro, Cuban-Americans in Florida are savouring the prospect of economic opportunities in their land of their roots.

"A free Cuba will be the single largest economic boon for Florida since the invention of the air-conditioner," said Mr Bruce Colan, a Miami lawyer and member of a committee studying the likely economic impact of political reform in Cuba on the economy of Florida.

The Cuban community in the US state, which holds most of the 1.3m Cubans in the US, seems to have decided that the increasing problems in Cuba will soon overwhelm the island's government.

A report by the Greater Miami Chamber of Commerce reckoned political reforms will bring "a massive increase in US-Cuban trade, which will be centered in or flowing through Florida."

"There are cruise shipping lines which have contingency plans to get into Cuba quickly," said Mr Colan. "Fast food and car rental franchises have already been awarded and can be made operational at very short notice."

The report anticipated that a post-Castro Cuba would see "substantial moves towards democratisation, freedom of expression and association, and improvement in human rights."

These changes would create an atmosphere conducive to a significant role for private business on the island.

The report added that, in the short term, there may well be adverse effects, mixed with a euphoria similar to that which accompanied the fall of the Berlin Wall, but that, in the medium to long term, Florida could enter an era of unprecedented prosperity as the centre of trade.

The Port of Miami and the Miami International Airport are the logical points through which Cuba will export sugar, nickel, fish, tobacco, citrus and other commodities. Similarly, flowing to the island will be consumer products, machinery, computers, medical equipment, pharmaceutical and construction equipment needed to rebuild Cuba's infrastructure.

The report suggested that social and economic policies of the Castro government would leave the country able to take advantage of investment opportunities and stimulate the economy of Florida.

"Cuba's population has the highest literacy rate in the Caribbean, at over 80 per cent," the report added.

The report described as a valuable asset "the approximately 1m Cuban-born men and women who have emigrated to the US. The most affluent of these live in Florida and have developed financial and managerial skills and business acumen to take full advantage of changes in Cuba."

There appears little consideration, however, of likely friction between Cuban-Americans and those who stayed home. According to some leaders of the Cuban community in Florida, Cubans on the island would not take kindly to returnees grabbing business opportunities, to the exclusion of those who lived with the Castro revolution.

There is widespread expectation that the Castro administration will collapse but no agreement on how this will happen.

Cuban-Americans in Florida dismiss suggestions that their expectations of an early collapse of the Castro government could be frustrated. They say there is no question that the island's increasing problems will bring the government down.

The chamber of commerce's report concluded that, based on the current Cuban economic and political situation, Cuba will undergo fundamental change "by the end of the next [US] presidential term, if not within the current presidential term."

"I think all of this is more than slightly too optimistic," counters Mr Anthony Maitingot of the Latin American and Caribbean Department of the Florida International University, and editor of a magazine on hemispheric affairs.

"There is nothing to suggest that the Cuban government will collapse soon. Fidel Castro will be around for some time yet."

## Search continues for Israeli-Palestinian talks format

THE Middle East peace process continued to be obstructed yesterday by a dispute over whether Israel would meet separately with Palestinians or only as part of a joint delegation with Jordan, Roger Matthews and Tony Walker write from Washington.

Israeli negotiators in Washington resumed bilateral talks with Syria and planned a further session with the Lebanese delegation, but arguments persisted in a State Department corridor

over the format for talks with the Palestinians.

Israel fears that by accepting direct talks with the Palestinians alone it will be granting them enhanced political recognition. During the Middle East peace conference in Madrid early last month it was agreed that the Jordanian-Palestinian delegation would follow a two-track approach to the negotiations.

Israel and Palestine disagree, however, on what the two-track approach means. This is interpreted by the Palestinians as this means as meaning separate rooms and separate negotiating teams in dealing with those issues which involve Jordan and those which deal solely with Palestinian matters.

Israel has stuck by its insistence that the joint delegation must be responsible for negotiating all the issues because it foresees any political gains for the Palestinians as being expressed in association with Jordan.

This reflects Israel's determination to prevent the eventual formation of an independent Palestinian state. Israel has said it is willing to consider setting up sub-committees for particular issues.

In response, the Palestinians have accused Israel of again trying to re-interpret previous agreements and of refusing to acknowledge the separate existence of a Palestinian people.

## Li Peng visit angers Tibetans

VIOLENT clashes between Tibetan demonstrators and Indian police marked the arrival in Delhi yesterday of Li Peng, the first Chinese prime minister to visit India in 31 years, David Housego writes from New Delhi.

Li Peng drove through deserted streets from the airport after police banned pedestrians from his route to avoid politically embarrassing demonstrations. The security precautions were unprecedented for a foreign visitor to Delhi.

Earlier Tibetan demonstrators were charged by police and had tear gas thrown at them in three places in northern Delhi. Police said that 120 Tibetans were arrested - though many more had also been taken into custody in previous days.

## Burmese clamp down

Burma's ruling military junta yesterday shut down all of the nation's universities after two days of campus demonstrations in Rangoon demanding freedom for Nobel Peace Prize winner Aung San Suu Kyi. Radio Rangoon announced. Reuters reports from Bangkok.

Earlier, troops with fixed bayonets threw up barbed wire barricades around Rangoon University and began arresting students and emptying the campus after a second day of pro-democracy protests, Rangoon residents said.

## Kenyan front

Kenyan opposition leaders said yesterday they had formed a united front against President Daniel arap Moi, who last week gave in to months of pressure to end one-party rule, Reuters reports from Nairobi.

## Salvador talks

Salvador peace talks closed in Mexico on Tuesday night with the right-wing government and rebel opponents failing to resolve their key differences, but still holding out hope that an accord can be reached by the end of the year, writes Damian Fraser in Mexico City.

## Mexican church

Mexico's government has abandoned part of the country's revolutionary past by introducing legislation that would legally recognise churches, give them the right to own property, and allow the clergy to vote, Damian Fraser writes.

## Paraguayan assets may be seized

By Stephen Fidler, Latin America Editor

A FRENCH bank has secured a provisional court order in New York to seize more than \$30m of the Paraguayan government's assets because of non-payment of its foreign debts.

Any move to seize assets of a sovereign debtor has been highly unusual during the nine years of the third world debt crisis. It last happened when Citibank, the big US bank, seized Ecuadorian assets in 1989 over non-payment of debt.

The new development is probably the first time that a bank which obtained the loans in the secondary market at a discount to face value, and was not an original lender, has tried to seize a debtor country's assets.

Before the order can be confirmed, the Paraguayan government and central bank will be able to argue in a hearing, due at the end of next week in the southern district court in New York, that the bank is not entitled to seize the assets. These are in an account at Swiss Bank Corporation.

The bank, Banque de Gestion Privée, and others have alleged that Paraguay is not treating its creditors fairly, since they claim it is using its foreign exchange reserves to buy back debt at a discount, rather than repaying loans when they come due.

News of the move comes as a delegation of the International Monetary Fund is visiting Paraguay to, among other purposes, help clear the arrears Paraguay has built up with the bank. Paraguay is not a large debtor - the World Bank reports some \$270m of loans were owed to banks at the end of 1989, out of a total debt of \$2.5bn, and it has never formally rescheduled its debts.

## Trade Bank Group

Mr Alnoor Kassam, chairman of the Trade Bank Group, Nairobi, wishes to make clear that the Kassam family are majority shareholders in the company. He also states that Mr Nicholas Bivott, a Kenyan former minister, and Mr Gad Zeevi, an Israeli businessman, have not held shares, directly or indirectly, in Trade Bank Ltd, Trade Finance, a fully-owned subsidiary, or Prudential Assurance Kenya Ltd, since August 1989.

## EC ambassador finds Moscow's cupboards bare

By John Lloyd in Moscow

THE European Community's ambassador to Moscow yesterday said that stories of full larders compensating for the emptiness of Soviet shops were unlikely to be true.

Mr Michael Emerson said that "the population do not have much food in their flats - a few packets of macaroni, that's all."

"The reports which say that there is a lot of food around, it's just not in the shops - that's not what we think."

He said that the supply of bread to the capital - but especially hard by shortages this year - was "not too bad", but that supplies of meat and dairy products were very poor.

The EC, which runs what Mr Emerson described as "by far the largest programme of aid of any foreign state", is now delivering Ecu500m (£178.5m) in food aid.

To avoid the inefficiencies and corruption of Soviet distribution, the aid is packaged in individual 1kg bags and delivered to the hands of the receivers by western humanitarian organisations.

The programme, which Mr Emerson said was providing vital extra nourishment to mothers, children and pensioners, runs out at the end of the year.

However, the Community has offered a further Ecu500m of food aid next year.

The EC ambassador said that, for the immediate future, the Community was working through the established institutions of Soviet authority - in spite of declarations by senior Russian ministers that the union no longer exists.



Grim news: Pravda journalists at a meeting yesterday to discuss the prospect that the newspaper may be closed by Boris Yeltsin's Russian government on January 1. The paper's 350 staff may lose their jobs

Mr Ivan Slavyev, the chairman of the Inter-republican Economic Committee, is due to sign today a document which would release Ecu400m for technical assistance programmes.

Further credit packages of Ecu500m and Ecu1250m are under way, with deliveries of the funds bought under them expected in the first quarter.

Emerson said that the credits were guaranteed by Vnesheconombank - the main bank for foreign economic affairs - and further underpinned by an agreement with the republics to hold themselves jointly and severally responsible for the debt.

Mr Thomas Alibegov, deputy chairman of Vnesheconombank, yesterday told the committee for the management of the national economy that the bank had exhausted its hard currency reserves.

He said foreign holders of accounts with the bank were withdrawing them rapidly - \$70m yesterday alone.

## Republic appeals for western debt relief as fighting makes budget deficit soar to \$2.5bn

## Croatia will increase taxes to pay for war

By Judy Dempsey in Zagreb

THE government of Croatia will impose steep increases in company and personal taxation next month to finance a war which has already cost the equivalent of an estimated \$70bn (£38.5bn), which will be offered to Croats living abroad. "We need a minimum of \$1bn to start repairing the economy," he added.

Mr Pavelic said Croatia is now running a budget deficit of \$2.5bn and seeking debt relief on \$500m worth of loans in the new year.

He said he feared the costs of the war and any post-war reconstruction will soar over the next year. At the moment, government expenditure is also being increased.

The tax measures will be accompanied by the issue of government-backed five-year treasury bonds worth DM1bn (£350m), which will be offered to Croats living abroad. "We need a minimum of \$1bn to start repairing the economy," he added.

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## Indian Hindus' 'march for unity' sparks fears of fresh ethnic clashes

By David Housego in New Delhi

HINDU militants yesterday launched a 14,000 km march across India that both the government and most political parties fear could trigger off fresh Hindu-Muslim riots.

Dr Murli Manohar Joshi, the president of the Hindu Bharatiya Janata Party (BJP), set out from Kanyakumari, the southernmost tip of India, at the head of a large following on a highly publicised journey that will reach its climax with the raising of the national flag in Srinagar, the capital of Kashmir, on January 11. Many believe that militants from the Moslem separatist movements in

Kashmir will prevent his entry to Srinagar so that the government could be forced to arrest him well before then to avoid violence.

Dr Joshi calls his journey an *ekta yatra* - a march for unity. He says that its aim is to champion national unity against the "biggest threat" now facing the country - "terrorism and secession".

Prime Minister Narasimha Rao's Congress administration believes that the march will inflame tensions between Hindus and Moslems and make the handling of separatist movements in Kashmir, Punjab

and Assam more difficult.

Dr Joshi, one of the hard line leaders within the BJP, set out yesterday on a truck decorated as a Kashmiri house boat. His journey will take him through many of the states where there have been communal and ethnic clashes including Andhra Pradesh, Madhya Pradesh, Punjab, Uttar Pradesh and Kashmir - where he will arrive in the capital on Republic Day.

When the BJP's parliamentary party leader, Mr L. K. Advani, launched a similar campaign last year to support the building of a

Hindu temple in Ayodhya, it provoked widespread violence between Hindus and Moslems. There have been almost 400 reported communal riots since then.

Mr Rao called a special all-party meeting on Tuesday in an effort to get the BJP to call off the march.

The BJP, already the dominant party in north India, sees the march as a central element in its campaign to challenge the Congress as the major national party. By equating national unity with Hindu culture, it is exploiting the anti-Moslem sentiments of many Hindus and their

fears of the country disintegrating under pressure from separatists.

The BJP also hopes the march will exacerbate splits within Congress, which is divided over how to respond to the BJP's Hindu nationalism and how to handle the issues of Kashmir and the Punjab.

The danger for the BJP is that its aggressive campaign could alienate middle-of-the-road opinion that is frightened by the BJP's excesses. Dr Joshi, for instance, implicitly condemns the ruthlessness of the security forces in Kashmir which has led to numerous charges of human

rights abuses against them.

"My weapons are defined by the weapons of my enemies," he says, justifying the methods of the security forces by the violence they face.

Throughout the march, the BJP will be pressing for the removal of the constitutional article that gives Kashmir special status. "India is a one and indivisible whole. No part of the territory can be permitted to secede," says Dr Joshi.

He adds that once the government's authority has been enforced in Kashmir, then separatist militancy will "evaporate".

## EC, US leaders push for end to farm row

By William Dullforce in Geneva

EC and US political leaders, including President Bush, UK premier John Major and German Chancellor Helmut Kohl, are trying to force an end to the long-running EC-US farm subsidy row blocking completion of the Uruguay Round trade talks.

After a month of bilateral haggling following President Bush's agreement to scale down US demands for subsidy cuts, the two sides still have to close gaps on several outstanding issues. The subsidy issue, that may trigger an overall deal concerns farm exports.

The US has insisted that cuts should not be only in budget outlays, as the French want, but should affect the volume of the EC's subsidised exports on to world markets. These should come into effect at the end of an initial five years.

For wheat, seen as a touchstone, Brussels agreed to a mixture of budgetary and quantitative cuts to leave 12m-13m tons of subsidised produce on the market. The US says it wants a maximum 11m tonnes, otherwise world wheat trade would continue seriously distorted by subsidised export volumes.

The two standards of 11m and 12m tonnes of wheat compare with the 20m tonnes the EC exported in 1990, the 25m tonnes it is expected to export this year, and the 17m tonnes a year it averaged between 1988 and 1990. From that perspective, the EC seems to be making a major concession.

But, US officials say, the EC exported only 12m-13m tonnes of wheat in 1988 when the Uruguay Round started; a cut to 15m or even 13m would not therefore offer any real reduction from the point at which it was agreed an effort had to be made to cleanse world farm trade of distorting subsidies.

Moreover, the Americans say, the EC is demanding it be allowed to sell off its existing supplies (some 17m tonnes of cereals in intervention stocks) during the five years. A similar situation applies to beef where a gap persists between EC and US targets for the volume of subsidised exports to be reached after five years, and where the EC wants to run down its existing stock of some 600,000 tonnes.

Export subsidy cuts are only one facet of the farm deal envisaged in the Gatt round. In principle, it is agreed that domestic supports to farmers and border barriers to farm imports should be reduced 30 per cent over the five years.

The US and the Cairns Group are especially concerned at EC insistence on including the compensatory payments and direct support to its farmers in a "green box" combining supports which do not distort trade. These would not need to be reduced. The Americans say that, while some of the payments could be fairly categorised as non-trade distorting, others would not.

Complicating the "green box" question is one of how to treat US deficiency payments to its farmers, which Washington concedes can distort trade but are also similar to the compensatory payments envisaged in the EC's Common Agricultural Policy (CAP) reform and which Brussels wants put in the "green box".

A further problem arises from the link in the CAP reform between compensatory payments and farmers' agreement to withdraw land from production. The US is increasing its set-asides just as the EC plans to develop its parallel programme. One important item the EC and US agree to the modification of the Japanese, Koreans, Swiss and Nordic countries, is tariffication, the conversion of all import barriers to customs duties.

If Mr Arthur Dunkel, GATT director-general, is forced to table his version of a farm accord on December 20, it will certainly not provide for any exceptions to full tariffication of border barriers.

Because customs duties will in many cases be high after conversion of non-tariff barriers, it is recognised that countries must complement tariffication by allowing a certain minimum access for exports. Here again, the EC and US are generally agreed on 3-5 per cent of domestic consumption as a reasonable target for initial access commitments.

But an important hitch in the EC-US talks on border barriers arises from the EC's demand for "tariffication". In return for changing its system of support to oilseed processors, effectively ensuring domestic producers a market, Brussels wants to control imports of non-grain feedstuffs, for instance, by freezing them at current levels. US corn gluten producers oppose any limitation of their present duty-free access to the EC market. US negotiators have stressed rebalancing is "just not on".



# EC, US leaders push for end to farm row

By William Dullforce in Geneva

EC and US political leaders including President Bush, Prime Minister John Major and German Chancellor Helmut Kohl are trying to force an end to the long-running EC-US trade talks.

After a month of talks, the two sides still have close gaps on several outstanding issues. The subsidy issue that may trigger an overall deal concerns farm export.

The US has insisted that subsidies should not be only in kind but should affect the volume of the US's subsidised exports to world markets. These subsidies came into effect at the end of an initial five years.

For wheat, seen as a key item, Brussels' farm policy has agreed to a 10% cut in subsidies and a 10% cut in the US's subsidised production on the market. The US says it was maximum 11m tonnes of wheat world wheat trade has continued seriously damaged subsidised export volume.

The two standpoints of 10 and 11m tonnes of wheat a year with the 20m tonnes of wheat in 1990, the US says it is expected to see that year and the 11m tonnes year it averaged between 1985 and 1989. From that year the EC seems to be making a major concession.

But US officials say they expected only 10m tonnes of wheat in 1990 when the US wheat market started a 10% cut or even 10m tonnes. That would offer any real cut from the point at which the US agreed an effort had to be made to reduce world wheat production.

Meanwhile, the Americans say the EC is demanding a 10% cut in its wheat supply to 10m tonnes. The EC says it is agreed to a 10% cut in its wheat supply to 10m tonnes during the five years. A 10% cut in wheat supply to 10m tonnes would be a 10% cut in wheat supply to 10m tonnes.

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## Getting him in wasn't a problem. But try getting him out again.



You've tried everything. Sticks. Bones. Balls. Sausages. You even kidnapped the neighbour's cat. But the dog refuses to come out.

It started when you brought your Primera home. He ran up to its beautiful shape the minute you drove up. Then you opened the wide tailgate. Immediately he jumped in and made himself completely at home. He sniffed at the stain resistant carpet of the huge luggage compartment.

After you folded down one of the separate rear seats, he visited the passenger area. While you slipped into the complete and ergonomically designed cockpit.

You started the two-litre 16-valve engine and watched your dog's tail start wagging. He snuggled into every seat. You

hadn't seen him this relaxed in years.

In the end he settled in the back where, thanks to the unique rear suspension, the floor is completely flat.

It's been all afternoon. And you still haven't gotten him out. Maybe it's time to try the postman.

**NISSAN**

**Primera Wagon.**  
**The best friend of the family.**



Model shown Station Wagon. Specifications may vary in every country.



## MANAGEMENT: Marketing and Advertising

The good life

## Little luxuries you can no longer afford

Barbara Durr reports on a shift in attitude among American consumers who are demanding better value for their money

WELCOME to America in the 1990s, where cheap is chic. Recipes for material are in vogue. Keeping the old car is in. Flaunting it, even if you still have it, is out. The change in consumer attitudes spells trouble for marketing luxury goods. The US recession is wearing on and taking its toll on the luxury market - from BMWs to premium chocolates.

But the shift in attitudes goes deeper, according to those who make a living from watching market trends.

Peter Stisser of Yankelovich Clancy Shulman, the market research firm, says that consumers no longer hanker after the social badge that luxury confers.

"They are not depriving themselves. They just don't want it," he explains.

Now, says Peter Kim, chief of strategic planning at the J. Walter Thompson advertising firm, "people are looking for much greater value in what they buy, whether it's a \$30,000 car or at the supermarket".

Value has become the new watch word in the luxury market, and nowhere is this truer than in car sales, where high priced European cars have taken a beating from new Japanese competitors.

The market share of luxury models from Japan almost exactly displaced that of the Europeans between 1986 and September this year.

Mercedes, BMW and Audi are fighting back with marketing campaigns emphasising engineering excellence and safety rather than status. But market analysts say the strug-

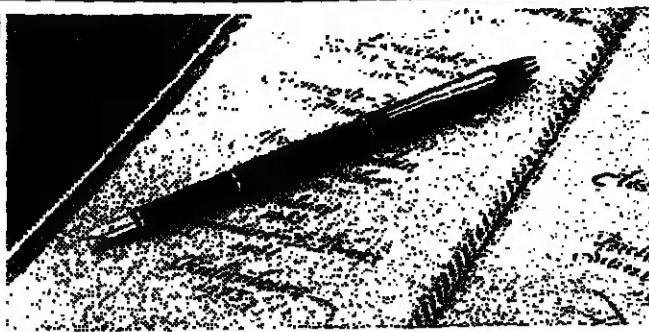
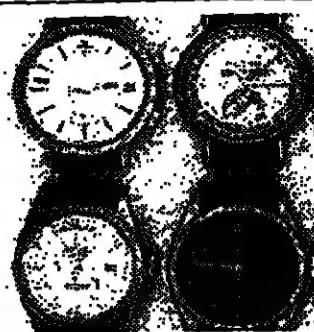
LUXURY car dealers have taken to competing on service. Now they must make the customers "feel special". At Motor Works of Barrington, a luxury car dealership in a posh Chicago suburb, shoppers do not have to tramp through long parking lots to see new cars. Instead nine lines of cars - including Mercedes-Benz, Porsche, BMW, Saab, Cadillac, Honda and Infiniti - are on display in a plush indoor mall. New models are unveiled with champagne and canapés. Buyers are offered free car washes for the life of the car. And, customers on Saturday are served a free lunch.

The showrooms are decorated with art work rather than car posters. Free apples as well as coffee and tea are always available. A nicely appointed customer

lounge - with a well-equipped children's corner - overlooks the clinically clean service area where the progress on your car can be observed. And, you are free to speak directly to the mechanic working on your vehicle. For convenience, the service department works until midnight.

Sales personnel are instructed not to adopt a hard-sell approach. Limosines pick up and drop customers at their doorsteps or at the railway station if they are going to or from work.

According to Motor Works chief financial officer, Martin Mindling, customer service has meant that the dealership's sales will only be down slightly - to about 3,000 cars - from last year, compared with much bigger drops at other dealers.



gle is uphill because the Japanese have succeeded in redefining luxury cars as those that have superb performance, looks and feel without a giddy price.

Jerry Reitman, executive vice president of Leo Burnett, the big Chicago-based advertising firm, suggests that companies take note of the new emphasis being put on value. And he recommends that producers of luxury goods concentrate on quality rather than move downmarket.

Consistency in quality and message is how Godiva chocolates has chosen to deal with the current luxury slump.

"Godiva has always been on a pedestal and we don't want to

bring it down because of tough times," says Godiva Worldwide president David Albright.

The company has not altered its basic marketing campaign, which emphasises its role as an exceptional treat. It has however increased its spending on advertising as a percentage of sales and sought new customers through catalogue sales, especially to corporations.

While the chocolates do not suffer from the same price barrier as more expensive luxury items, the company says it has accommodated the consumer's new demand for value with smaller boxes.

One company that took the opposite approach and moved

its product down market is now paying the price. Cross pens, once sold as jewellery that writes, now has formidable competition from a new line called Insignia launched this year by the Parker Pen company.

While considered middle market at \$15 (\$8.50) to \$100, compared with its more expensive fountain pens which cost more than \$100, Parker's Insignia is hitting the practicality theme with a marketing campaign that touts the pens as "engineered for the business professional".

Kim at J. Walter Thompson also suggests that repositioning goods in the market can help. While some less estab-

lished names could fail, he has faith that "classic" brands will ride out the storm.

Rolex, for example, says that while its overall sales in the US are about the same as last year, there has been a shift away from fancier, diamond-studded watches to more practical - and cheaper - stainless steel models.

Fashion designers, such as Donna Karan and Calvin Klein, have also acknowledged the market's shift and begun second and third lines that are less expensive.

Yet, there is also a move toward originality and personal touch. Leo Shapiro, of the market research firm Leo Shapiro and Associates, notes

that it has become much more chic to find a young, perhaps unknown, designer to make a \$400 dress than to buy one at a top notch store.

Henri Bendel, the classy woman's clothing store, has tried to counter the trend by inviting in new young designers.

Other retailers are concentrating on their best customers using fresh marketing approaches.

Hartmann, which sells executive clothing, sent 150,000 of its highest spending customers a 12-minute video Christmas catalogue - the first of its kind - complete with contest prizes.

Even exotic travel is being repackaged with fewer frills.

American Express's travel services division has polled its agents and found that customers are seeking value for their dollar.

While there has been a tendency to postpone holidays, those that take them hunt for bargains.

The company has responded by trying to provide information quickly on discount fares and packages.

While consumers will still spend large sums for quality products, they are expected to be buying fewer.

And says Stisser of Yankelovich Clancy Shulman, "we don't expect that the 'spending for the best' mode that existed in the 1980s will return".

Why no one is safe any more

More than ever before, uncertainty about the future has dimmed expectations of the good life in the upper brackets. It is not just blue collar workers who are worried about job security and income; white collar employees and executives are anxious too.

Over the last five years, some 52,000 jobs have been cut from the US securities industry alone.

"No one is safe any more," said Sheila Lyons, a recently sacked marketing executive. While many may keep their jobs, they are nonetheless seeing their pay packets decrease now that executive pay in the US has become more tied to bonuses and other kinds of performance incentives.

According to Vincent Perro of Sibson & Co, a New York headhunter, the portion of incentive pay has risen from 40 per cent in 1975 to 60 per cent in 1988. With business now hit by the recession, discretionary income has diminished.

The problem is not simply the recession. The maturing of the US baby-boomers - the 76m people born between 1946 and 1964 - is perhaps the most important reason for the shift in attitudes.

As more of the baby-boomers reach middle age, their concerns are turning to family and their consumption pattern is less dictated by immediate gratification. More of their income is spent on their children's education.

Consumers are also trying to whittle down a debt hangover from the 1980s. Laurel Cutler of the marketing consultancy Foote, Cone & Belding says: "We are like reformed drunks. There is almost a revulsion about going too far now."

Thrown into the mix is a new 10 per cent tax on purchases of luxury items like high-priced cars, furs, boats, aircraft and jewellery.

Yet, while all this is discouraging consumption of premium priced goods, the luxury market itself is hardly dead. "This is the death of gifts, not of luxury," says Cutler.

## Special offers appear on the menu

Hilary de Boer looks at incentives used by British restaurateurs to their keep their customers happy

tars delivered to your door.

The aggressive marketing approach, adopted from the US, usually starts with a prize draw. Restaurant customers enter their business cards for a chance at winning a free meal or magnum of champagne. The marketing exercise gives restaurants a profile of their customer base, and direct access to them.

The London chain of Cafe Flo restaurants has collected 10,000 cards from diners, who now have stuffed through their letter boxes a quarterly journal outlining cut-price promotional offers, special menus, and other news on the chain's activities.

Russell Joffe, owner, says it costs more than \$15,000 a year to print and post the journal. "We don't believe

in advertising in magazines because we don't know who they go to. Direct mail to your customer is the best form of advertising," he says. Only one customer has complained, preferring not to receive "junk mail". Many more may have suffered in silence.

Alex Allen, the Canadian owner of Bejeman's, an award-winning Lon-

don wine bar, spends more than 25,000 annually on his glossy newsletter, which appears three times a year. "It keeps us in the front of people's minds," he says.

However, it is telling that most customers choose not to leave their cards, according to restaurateurs; for example, Smolensky's Restaurant takes in 200 to 300 cards a month at

its two London restaurants, while serving 6,000 to 8,000 customers a week. The cards they do receive therefore tend to represent a willing audience. Smolensky's American owner, Michael Cottler, sends out personal invitations to special events to encourage people to eat out during during traditionally slow periods.

Such is the recession in the restaurant business - more than one in four restaurants is said to fall after 18 months - that American Express has been offering \$25 credit vouchers for every three meals over \$25 charged to its card.

The look is unmistakable. With its bold shape, powerful stance, and richly appointed interior, Jeep Cherokee Limited has a style like no other. The legendary capability of Jeep is coupled with luxury and refinement. Cherokee Limited boasts shift-on-the-fly four-wheel drive, 136 kW of power, and genuine leather inside. All the substance you need to tackle tough terrain and the style for more civilized pursuits.

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The American Legend.

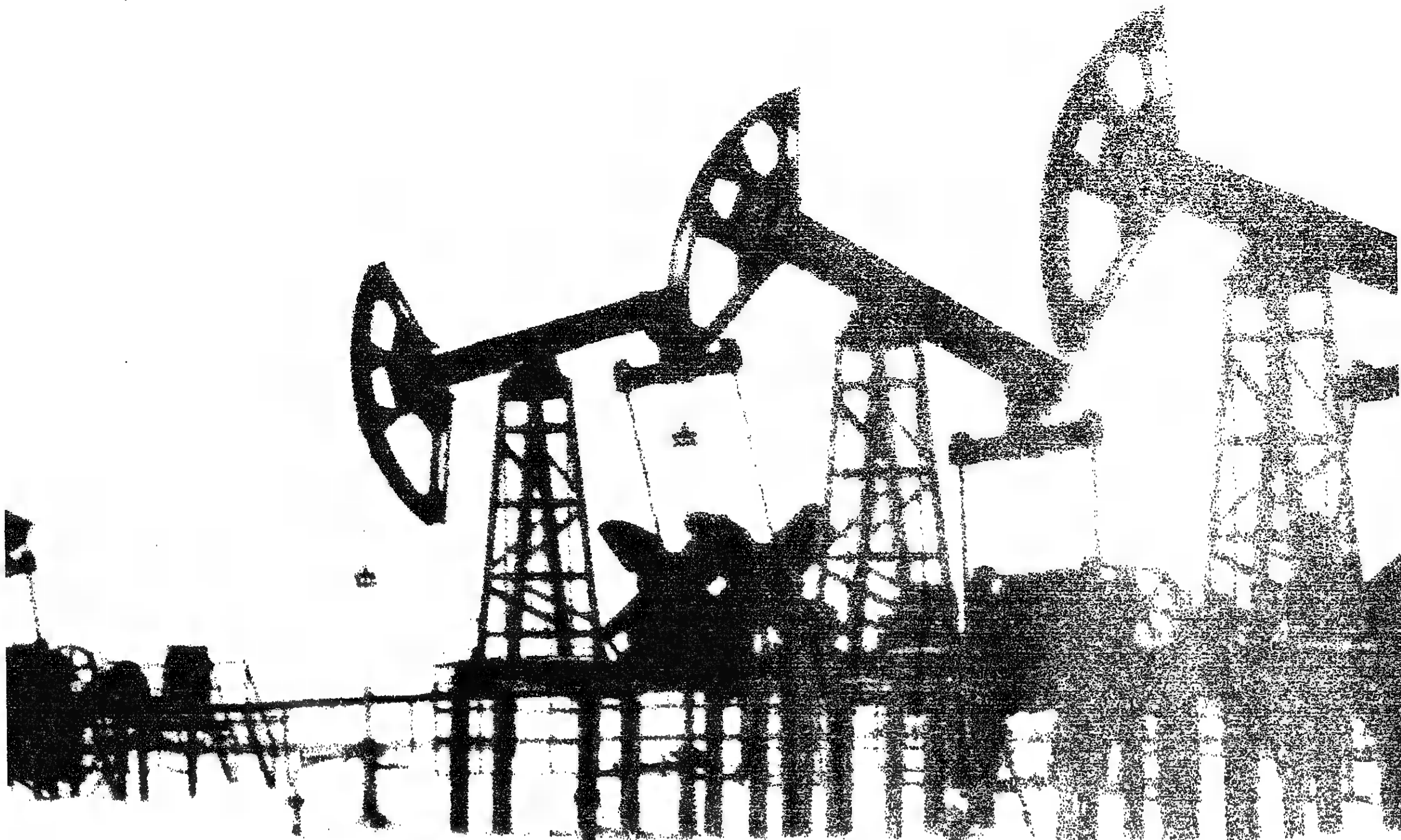
Jeep is a registered trademark of Chrysler Corporation.

مكازم التحصيل



Why no one is safe any more

M



## TO SOME THIS OIL FIELD IS VIRTUALLY EMPTY, TO TOTAL IT IS MORE THAN HALF FULL.

Oil is a precious commodity. And a finite one. At TOTAL, it's a fact we're more aware of than most.

Being one of Europe's five leading oil companies, and one of the world's ten largest, we feel a special responsibility.

Unfortunately, conventional extraction techniques leave large

amounts of oil in the ground. Which means oil fields are deemed exhausted, when they are well over half full.

At TOTAL we have mastered and developed new technology that improves recovery, enabling us to wring significantly more oil from different types of oil fields.

It is one of many advances that we have made at TOTAL as a result of our considerable investment in theoretical, technical and practical research.

Innovations that benefit not only the many countries in which we

operate, but also ensure the future growth of our increasingly global business.



**TOTAL BY NAME. TOTAL BY NATURE.**

Jeep  
America



## UK NEWS

## CBI attacks plans for EC carbon tax

By David Lascelles, Resources Editor

BRITAIN'S employers' organisation, the Confederation of British Industry (CBI), has warned the government that a carbon or energy tax proposal which might undermine European competitiveness on world markets.

In a confidential note to ministers ahead of this week's meeting in Brussels of EC energy and environment ministers, the CBI warns current proposals would result in EC-produced goods being substituted by imports not covered by the proposed tax.

The CBI also says that the EC has not supplied enough data to support its reasons for wanting a carbon tax, and the practical details are too vague to allow proper assessment.

The organisation is worried that the proposed tax would add further distortions to the market. It also notes: "As the UK is the largest producer of energy within the EC with major reserves of oil, gas and coal, the potential impact of the tax will therefore be more severe and this should be taken into account in framing proposals."

In September, EC proposed a tax on fuels based on their carbon content to reduce harmful emissions.

## Accounting body plans radical overhaul

By Andrew Jack

THE so-called extraordinary item in British company accounts is to die by next summer, under proposals for a radical overhaul of financial reporting made yesterday by the Accounting Standards Board (ASB), the accountancy standards regulation body.

A series of standards contained in the ASB proposals will fundamentally change the shape of the profit and loss account, create a fourth primary financial statement, and redefine the nature of capital instruments on the balance sheet.

Extraordinary items, which record losses or profits outside the normal trading activities of a company, will be all but abolished.

Any that remain will be included in the calculation of earnings per share, the key measurement of corporate performance.

Companies will have to provide greater information on their investment spending and break down profit figures into continuing and discontinued operations, and revaluations.

Most capital instruments - devices to raise money with an obligation by the issuer to repay, which are currently defined as assets - should be reclassified as liabilities.

A new statement of "total recognised gains and losses", which will show changes in net assets during the year, will complement the existing profit and loss account, balance sheet, and cash flow statement.

The discussion paper on capital instruments is the first proposal by the ASB on this subject. An exposure draft could be ready by next summer, a new standard by early 1993.

The proposals for changes in the profit and loss account were made in a discussion draft in April and are likely to closely resemble the new standard.

Large companies will be required to disclose "revenue investment", or expenditure which affects future performance, by disclosing spending on research and development, training, and major maintenance and refurbishment.

Mr David Tweedie, chairman of the Accounting Standards Board (ASB), which took on the job of setting accounting standards last year, said: "This is our winter offensive. We are tearing up the profit and loss account and making our first move against the balance sheet."

He said a draft Financial Reporting Statement, the successor to the Statement of Standard Accounting Practice, on the profit and loss account, will be launched by August.

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## BRITAIN IN BRIEF



## Virgin will fight Tokyo routes ruling

Virgin Atlantic Airways, the UK long haul aircraft operator, is to appeal against a decision not to give it more flights from London to Tokyo. The Civil Aviation Authority has ruled that Virgin Atlantic should not be given extra slots, currently used by British Airways, to operate a daily service on the London-Tokyo route. Virgin operates six round trips a week.

Virgin has 21 days to lodge an appeal with the Department of Transport. British Airways accused Virgin of trying to "transfer revenue and profits from British Airways to itself." Mr Richard Branson, Virgin's chairman, pictured below, argued that "to compete fairly we must be able to offer our customers a daily service."

The CAA said direct investments in Britain by overseas businesses and individuals increased by 1.1% in the July-September period, the smallest quarterly figure since mid-1988.

## Wider water competition

Plans for increasing competition between regional water companies by clearing the way for them to take business from outside their areas are expected to be unveiled by ministers today. Legislative powers making it easier for the ten private water companies to trade in other companies' regions are expected to be included in the amendments to the Competition and Service Bill, currently at the committee stage in the Commons.

## Surveyors see improvement

The commercial property market may be at a turning point, according to Eiliff Parker, chartered surveyors. The market, which has been through its worst downturn since the 1930s, is improving in the retail and industrial sectors, although the office sector is continuing to decline. Overall, the surveyors expect the three months to the beginning of February to show no further decline in average values.

## Nirex unveils plan for waste

New plans for a radioactive waste dump half a mile underground at Sellafield in Cumbria have been unveiled. UK Nirex, the nuclear industry's radioactive waste executive, wants to build the "repository" for intermediate and low level waste next to the British Nuclear Fuels reprocessing plant. Nirex published preliminary plans when it selected Sellafield as its preferred location last July.

## Single-union deals agreed

The BIPU electricals union has signed single-union deals with two inward investment companies based in South Yorkshire. It is likely that agreements with both companies will contain provisions which will be widely viewed as no-strike agreements. The two companies are Kostal UK, a subsidiary of German car components manufacturer Leopold Kostal, and Koyo Bearings (Europe), a subsidiary of Koyo Seiko of Japan.

## Plans for BP building

BP, the oil company, is seeking planning permission to refurbish Britannia Tower, its former headquarters in the City of London. The building, which dates from 1927, is unable to cope adequately with new technology. The company plans to modernise the Moorgate offices, introduce new lifts and recast the exterior to brighten its appearance.

## Directors win rise in pay

Personal directors won pay increases averaging 12.4 per cent in the year to September, a period when they were instrumental in keeping average earnings rises for the people they employ to less than 8 per cent. A survey commissioned by the Institute of Personnel Management also found that personal directors and those who work in their departments expect rises averaging about 6.5 per cent in the year ahead. Personal wages of all levels won rises averaging 9.4 per cent in the 12 months to September.

## New opencast mines proposed

British Coal Opencast, which wants to maintain its output from Northumberland, north-east England, has proposed a pair of new opencast mines and nine new areas for prospecting. It works nine sites in the county and eight private operators are working sites or have expressed interest. Northumberland county council acknowledges that opencast has provided jobs. British Coal Opencast's activities employ 575, at a time when deep mining is declining.

## FT journalists are balloted

Journalists at the Financial Times began balloting on industrial action following management proposals to consider retiring time employees compulsorily on health grounds. The result of the ballot is expected on Tuesday. The nine are long-term sufferers from repetitive strain injury (RSI) - the term commonly used to cover a group of shoulder, arm and hand complaints which are increasingly being associated with work on computer keyboards. The newspaper's management said it proposed to pay the nine - who range in age from 28-55 - ill-health retirement pensions at the same level as if they had worked until the normal retirement age of 62. Those not covered by the company's pension scheme would be covered by insurance, providing similar benefits, said management. The National Union of Journalists, which represents the journalists, said it wanted the scheme to be voluntary, rather than compulsory.



## Call to beat car crime

Mr Kenneth Baker, the home secretary, pictured above, has challenged motor manufacturers to fit all new cars with anti-theft immobilisers by the end of next year. Immobilisers to prevent a would-be thief driving away, are standard or available at point of sale on 60 per cent of UK produced models and 42 per cent of imports. Association of British Insurers figures show that the overall cost of motor theft claims to insurance companies was £26m in the first half of the year, compared with £24m for 1990.

## British Gas to lift prices

British Gas is raising prices for many of its larger customers with long-term contracts. From next month, customers who buy their gas on an interruptible basis will pay a thermic basis. Customers who buy gas on a firm contract basis will pay an average of five per cent more.

## Rivers' agency attacks plans

The National Rivers Authority has attacked government proposals to transfer some of its functions to a new national environment agency. It said any division would do "very serious damage" to the effectiveness of its work.

## Manx re-elects chief minister

The Isle of Man's chief minister has been elected for a further three years by members of the Tynwald, the full Manx parliament. Mr Miles Walker, 51, has been a member of the Manx parliament since 1976. The Isle of Man is a self-governing Crown dependency.

## Bus deregulation in London should 'be abandoned'

By Richard Tomkins, Transport Correspondent

DEREGULATION plunged bus services in London into a spiral of decline, the Metropolitan Association claimed yesterday.

The Association of Metropolitan Authorities (AMA) called for a fundamental review of bus deregulation and urged the government to drop its plans to extend it to London in the next Parliament.

In a report on the bus industry in Britain's metropolitan areas, the association says it has out of seven key indicators, the number of buses in London have declined over the past 10 years. There have continued to rise, passenger numbers have continued their sharp decline, and the number of passengers carried for every mile operated has gone down.

In addition, for the first time since deregulation in 1985, the total mileage operated has gone down, costs per passenger carried have increased, and the

level of subsidy going into the bus industry has risen.

The report says that in London, where deregulation has yet to be introduced, bus use has increased by 26 per cent over the last five years. Fares have risen half as fast as elsewhere and operating costs have fallen twice as fast.

The association says it is working on proposals for legislation to reverse some of the effects of deregulation - for example, by enabling bus services, fares and timetables to be co-ordinated locally and allowing bus services to be integrated with rail services.

"The new package will eradicate inefficient competition on the street but will retain and build on the commercial expertise of the country's bus operators," the association says.

Buses: The Case For Urgent Action. Association of Metropolitan Authorities, 35 Great Smith Street, London SW1P 3SJ. Price



Log jam: the Association of Metropolitan Authorities wants to prevent deregulation of London Transport buses

## Watchdog 'concerned' at asylum reform proposals

By Robert Rice, Legal Correspondent

THE Council on Tribunals, the independent tribunals watchdog, yesterday expressed "grave concern" about the government's proposals for reform of the asylum laws.

In its annual report for 1990-91, the council expressed concern about the proposed changes to the asylum laws, and the proposal to introduce free legal aid and subsidies to help legal aid scheme to asylum seekers.

"Where an individual's right to liberty may be at stake, the freedom to choose by whom the advice shall be given and in particular to choose a law-

yer expert in this area of the law, is just as important as the considerations of effectiveness and economy put forward by the government to justify the change", it says.

The council says the asylum bill which aims to speed up processing of asylum applications - running at 1,000 a week - justifies its fears. The watchdog claims appeal rights for asylum seekers already in the country will be adversely affected by a new appeals regime which effectively withdraws their existing right to appeal, and time limits on appeals may put the fairness of decisions at risk.

## MOTOR INDUSTRY

## Recession forces Iveco Ford to cut jobs

By Kevin Done, Motor Industry Correspondent

IVECO Ford Truck, the UK truck maker, is to cut a further 147 jobs in the face of the continuing deep recession in the UK truck market.

The company, which had 1,100 employees at the beginning of the year (including Iveco UK), will have cut its workforce by a total of 30 per cent to 1,350, when the latest round of redundancies is completed.

The company said yesterday that it was seeking 100 voluntary redundancies from the hourly paid workforce at its Leyland truck assembly plant west of London by the end of January. In addition 47 sales-

es staff are to be cut during 1992.

Production at the Leyland plant has fallen 20 per cent year on year by 32.7 per cent to 5,836, the lowest point for more than ten years. Output has fallen by 60 per cent in the last two years from 14,536 in 1988. Production currently totals 34-40 a day compared with 80 a day in 1988.

The Leyland plant was on short-time working for most of the first eight months of the year but is currently operating a five-day week with the smaller workforce.

At the beginning of November Iveco Ford implemented a

six-month pay freeze, delaying the start of pay negotiations with its hourly-paid workforce until May 1. In a further move to cut costs in the face of the steep decline in commercial vehicle sales during the recession.

The truck sector has suffered its sharpest drop into recession in the post-war period, and overall truck sales are likely to fall this year to around 32,000, the lowest level since 1984.

In the first 11 months overall UK new truck sales plunged by 34.7 per cent to 31,147, while the Iveco group's sales have fallen by 46.5 per

cent to 7,054, depressing its market share to 22.4 per cent from 27.1 per cent a year ago.

Manual workers at Ford New Holland tractor and parts plants in Essex are to vote on industrial action after rejection of a three-year, inflation-linked pay deal.

The 1,600 employees have been offered 4 per cent from the settlement date of November 24, and increases linked to the retail price index in the second and third years of the proposed deal.

The company, 20 per cent owned by Ford, said the offer was final.

## Roving ministers head for Europe

British officials are queuing up to visit the EC, writes Ralph Atkins

NO MATTER what the shape of Europe after Maastricht, British ministers and government officials with less glamorous roles in running the country are already heavily immersed in the work of the European Community.

For some ministers - particularly Mr John Gummer at Agriculture and his colleagues at the Department of Trade and Industry - meetings of EC ministers are becoming as familiar as the green leather benches of the House of Commons.

Trips on EC business by ministers are averaging about one a month. But that hides wide variations. The five DTI ministers have made nine trips to other EC countries between them in the last month - and will make at least half a dozen more before Christmas.

"Ministers are having to acquire a wider range of skills - including coalition and consensus building which are more prevalent in continental Europe," according to Mr Nigel Forster, a Tory MP.

Visits each year by ministers to pay frequent visits to the European Community

some departments. Part of the cost is repaid by the European Commission.

Civil servants at Mr Gummer's Agriculture Department notched up 2,306 visits to other EC countries in the year to April. In the first six months of this financial year the total was already 1,382. The DTI had no figures available but said officials were travelling "daily" on EC business.

Other departments with a heavy European workload include employment, where Mr Michael Howard, employment secretary, has fought fiercely against the European social charter, and in the past month officials have spent 123 nights away on EC business.

At Environment, officials spent 77 nights away on EC business, where European involvement centres on immigration and the environment.

The Scottish and Northern Ireland Offices, and to a lesser extent the Welsh Office, travel for meetings on regional development and are represented at most meetings - sometimes doubling the number of UK officials in attendance.

Even departments without obvious links to the EC are making a surprising number of

trips. Social security officials have spent 50 nights away on EC-related business in the past month; at the Education Department the total was 23.

An increasing Euro-workload shapes not only the timetable of ministers but the nature of the job. "Our system is that you define the differences and you decide which option you are going to take," Mr David Curry, agriculture minister, says.

"The whole art of Brussels is to find a way around things... At the end of the day you have to vote but the ideal is to try and take your vote with everyone else to come aboard."

He is working in Brussels is daunting. An agricultural culture council next week, each lasting two days, are set to dominate the run-up to Christmas. Behind the scenes there will be bilateral, informal contact-building and much paperwork.

Yet he denies that his responsibilities have been downgraded. "It is being sort of footloose but not fancy-free." He is more accountable to MPs than many counterparts in other countries, he believes.

Mr John Redwood, corporate affairs minister, has seen a similar increase in his workload. He spends at least two days a week on EC business but says parliament has to be as important as ever. "It just means that you work longer hours to keep up with the workload."

Before Christmas, he faces what are set to be protracted and detailed meetings on investment services and high-definition television.

Mr Redwood has been surprised at the extent to which agreement can be reached by consensus building, for instance on the single market. In stark contrast to the DTI and Agriculture Departments is the Ministry of Defence.

Its answer to Mr Forster's questions betrayed the government's deeply felt suspicions about a common defence force usurping Nato. "Neither ministers nor officials in this department have made visits to Brussels or any other locations on European Community business in the last month."

Yet perhaps one day, if Britain is to be actively involved in a European defence policy, the airport queueing



EC-bound: John Gummer (above) is one of many ministers to pay frequent visits to the European Community







Thursday December 12 1991

## Multi-speed move to union

THE EUROPEAN Community has set itself on a multi-speed path towards European Union. The move to union, even if qualified, is an achievement to gladden the hearts of Mr Helmut Kohl, Mr Jacques Delors and Mr Jacques Delors. Yet it is also a disappointment to those who see the move as a step towards a common social policy. Yet it is also a disappointment to those who see the move as a step towards a common social policy. Yet it is also a disappointment to those who see the move as a step towards a common social policy.

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### Enhanced powers

For the first time, the treaty has been revised not in order to extend the Community's powers, but to extend the Community's powers. Yet it is also a disappointment to those who see the move as a step towards a common social policy.

## A personal victory

THERE IS NO doubt that the agreement reached at Maastricht constitutes a personal triumph for Mr John Major. His strength of character is now being tested by the assembled heads of government of Western Europe. The move to union is a step towards a common social policy. Yet it is also a disappointment to those who see the move as a step towards a common social policy.

### Irreconcilables

That should further reduce the influence of the irreconcilables within the Conservative party. Mr Major is already rallying to the prime minister. The band of diehard Tory opponents of anything to do with the EC is dwindling. Its influence will be measured in precise terms, in votes, in the next parliamentary debate. Mr Major will undoubtedly be opposition

They did it. In the small hours of a cold Maastricht morning, the EC leaders reached their final agreement to turn their Community into a political and monetary union, now to be grandly called the European Union.

The Maastricht treaty is indeed the biggest milestone in the Community's 34-year history. It contains, among the goals cited in its preamble, the goals of the Community: peace, stability, defence and money — a potential Euro-superstate. It also makes clear its intent to not melt member countries into a United States of Europe, but rather to retain the present mosaic of ever more closely co-operating nation states.

The new treaty, which is part broad constitution, part detailed business plan, maps out the EC's course until the end of the century. The timetable for the transition to a monetary union (Emu), which is to be achieved with a single currency by January 1, 1999 at the latest.

In addition to the treaty, the annexes, charts the road ahead in developing a common EC defence policy through the Western European Union (WEU); its membership is to be expanded to match that of the EC and its future will be reviewed in 1998.

Two years earlier, in 1996, there will be a more general constitutional review of the Maastricht treaty. The focus of the review — though Britain is prevented from preventing this being made explicit — will be to see whether the inter-governmental co-operation in foreign security and in immigration/criminal justice policies can be brought under standard Community rules.

What Maastricht has brought forth is a strange, heterogeneous creature which, as a bi-racial official of the Dutch presidency of the EC admitted early yesterday morning, "will win no beauty prizes for its symmetry."

It has been made very clear that member states are now less inclined, or able, to keep together in pursuit of the Community's collective ambitions — ambitions which are being seen as higher. So member states are likely to start opting in or out. There is, for a start, now to be a giant opt-out for all of the 11 EC partners, who have effectively decided to create a separate "European Social Community" that will use EC institutions to make the laws.

Thus, the Brussels Commission, with British members, will propose social legislation, which the EC Parliament will then amend. In theory, Mr Michael Howard, the UK employment secretary, will absent himself from the Council of Ministers.

But can he, president, yet not vote, during Britain's EC presidency in the second half of next year? Will the Eleven have to find another president on this issue for that period of 1992? If so, how? Given these complexities, it is not surprising that many other EC delegations were yesterday hoping that Britain might have a Labour government next year, pledged to the Social Charter.

The opt-out on Emu for Britain and Denmark (which wants to hold a referendum) is also sure to lead to problems. One of these emerged last during the Maastricht summit. This is that Britain will be able to take part in the vote in 1992 — which it is agreed will be the first attempt to launch Emu — on whether there is a sufficient "critical mass" of countries to form the currency union. This "critical mass" is set at a majority (seven) of the 12, or whatever number of countries then make up the Community.

What happens if Britain is one of only seven countries deemed economically fit to pass to Emu, but London cannot get both ratification and willing to go to Emu, the answer seems to be that Emu would remain

Open up the case of Tryhorn at 27 Park Place due to start in the London courts on Monday, and out spring two familiar figures once company colleagues in Wales.

Tryhorn is the private company of Britain's best known small businessman, 5ft 4 1/2in Sir Michael Edwards, chairman of Charter Consolidated — 27 Park Place is the private company in Cardiff. AIF Gooding, head of Race Electronics, who once moaned to a CBI conference that high marginal tax-rates meant it cost him £500 every time his wife had a hair-do.

Edwards, once a non-executive member of the Gooding board, is suing for consultancy fees under an agreement he claims was prematurely terminated, plus damages.

Gooding, more colourful in personality than his clerical son, Robin Foch, for his defence. His adversary appears more relaxed about the action, expected to last four days.

To give a seasonal touch to the case, Edwards retains a foothold in Wales as non-executive chairman of Christmas-decoration manufacturer, the North Group, which once belonged to Gooding. To add piquancy, Foch's managing director, Neil Bell has been subpoenaed to appear in Gooding, some of whose own personal papers have been called by Edwards.

So what does it all add up to? Edwards is claiming £55,000 with interest, and beer to the lawyers who'll clean up a lot more than that.

Power switch  
 Gamekeeper turns poacher, with a vengeance. After 70 years as mouthpiece of the Soviet regime, Pravda now sees itself as chief opposition newspaper to Boris Yeltsin's govern-

# The Maastricht treaty is a curious hybrid that will win no prizes for symmetry and will be hard to implement, says David Buchan

## A Heath Robinson design for Europe



A solution, but not a water-tight one, to this problem lies in a protocol in the Maastricht treaty. This protocol on the "irreversibility of the process towards Emu" states that no member should act so as to prevent a single currency coming into being.

It is the clear intention of the Maastricht treaty that countries should not be able to pick, in carte, from the now-expanded menu of goals and policies prescribed for the European Union. But defence will pose a partic-

ular problem. At present the WEU has only nine of the EC states as its members. Greece passionately wants to join it, and now will be able to do so. So will Denmark and neutral Ireland, if they want.

However, enlargement of the Community may alter the geometry of its defence dimension again. Austria and Sweden, if they still feel strongly about their neutrality in the post-Cold War world, may shrink from joining WEU. On the other hand, Poland, Czechoslovakia and Hungary, which may join the Community around the turn of the century, would gladly jump into WEU.

There are some of the complexities

and inconsistencies — particularly in Emu and social policy — which will bring the Maastricht treaty under fire. It is true that there is much cleaning up of the text which has to be done before the treaty is ready perhaps as late as next March, for formal signing by the 12 governments and presentation for ratification to their national parliaments. But the treaty is not a patchwork of compromises, but a coherent whole.

And the first baptism of fire for the treaty will come as early as today when Mr Ruud Lubbers, the Dutch prime minister who presided over the Maastricht summit, and Mr Jacques Delors, the Commission president, go before the European Parliament in justly it.

The Strasbourg MEPs have no direct say in the treaty in terms of being able to ratify it; they can only issue their opinion of it. But at least one national Parliament — Italy's — has said it will be asked by its own national ratification debate. And the European Parliament is sure to criticise Mr Lubbers and especially Mr Delors, as leader of a fellow supranational institution, on several counts.

The Parliament has not got a bad deal for itself. It will now be able to legislate directly with the Council on all internal market legislation as well as measures covering infrastructure, education, health, culture, and some environmental policies. It too, the Parliament, will get its own committee taken up by the Council, it will have a

veto to kill the legislation. But MEPs must much more, which is a challenge, Chancellor Helmut Kohl, to win them at Maastricht.

Even the treaty's Emu provisions may come under fire. Emu is the only really solid achievement to come out of Maastricht. The Community has now genuinely seem to be on a course towards a single currency that is as irreversible as anything subject to the vagaries of economics can be.

The Maastricht has been clearly

marked out, each with its own economic criteria and monetary institutions. The sites for the European Monetary Institute (in the second stage) and the European Central Bank (to manage the single currency in the final stage) have not been agreed, and probably will take a lot of unattractive horse-trading in 1992.

But at the moment this is not a problem. The Maastricht decision to set 1999 as effectively the final date for the single currency is perhaps not as head-on as it first seemed. The fact that no minimum quorum of countries has been set for the passage to Emu in 1999 means that EC leaders

will be less tempted to bend politically the all-important economic convergence tests which countries must pass to qualify for Emu.

Mr Henning Christophersen, EC commissioner for economic affairs, called it "a very elegant solution, marrying dates with Germany's insistence on economic conditions". And that seems to be why Mr Kohl this week quivered the doubts of his officials about accepting the formula.

There is involvement both the Commission and Parliament in Emu than in standard EC business covered by the Treaty of Rome. Far greater, however, is the concern on the part of these institutions (Germany, Belgium and Italy to name three) that the Maastricht treaty makes decision-making on foreign and immigration/criminal justice policies almost purely an inter-governmental affair.

But that was the only way in which most governments were ready to take a first co-operative step in these sensitive fields. Mr Lubbers said yesterday morning. Outright involvement of the Commission and Parliament in foreign policy decision-making would have made impossible agreement with the UK government, which as it was insisted that decisions to implement common EC foreign policy measures by majority had themselves to be taken by unanimity among governments.

On immigration, the Dutch prime minister said that, when he was the first leader ever to raise the topic at an EC summit, at Hanover in 1988, "I would have been amazed to think we could bring this matter within the scope of our Union only three years later."

Once a few more years had elapsed, perhaps by the time of the 1996 constitutional review, immigration might be fully brought within the Community structure, Mr Lubbers added. However, that will not satisfy MEPs who are frustrated at being legally incompetent to discuss immigration, one of the hottest political issues on their Euro-constituents' minds.

Clearly, it is disastrous for governments like Britain's to move sensitive policies from an inter-governmental forum to the Community proper. At Maastricht, all that Mr Major would do to please Mr Kohl on this score was to agree that the EC could settle policy on short term visitors' visas by unanimity for the time being, and by qualified majority by 1996.

Far more problematic, however, would be the Community-level inter-governmental decision-making. This is precisely what Mr Major feared when Mr Lubbers, aided and abetted by Mr Kohl, decided on Tuesday to pursue their social policy ambitions outside the standard Community institutions of the Twelve, to help the UK prime minister out of the political hole he had dug for himself. At one point, the Commission president believed that Britain's 11 partners were about to take future social policy right out of the Treaty of Rome. This is why Mr Delors came up with his "least bad" alternative of legislating on social matters among the Eleven.

As the man heading the EC executive which is going to have to make the Maastricht treaty work, Mr Delors now faces very considerable problems. Before Maastricht, the Commission president was railing against "irresponsible" and "organised schizophrenia" in the Community's political union treaty. But he could never have imagined that the 12 leaders would come up with such a Heath Robinson solution on social policy.

While it may be the biggest step in Community integration in 34 years, the Maastricht treaty will take some selling, even to the most hardened of European enthusiasts.

## Much ado about little

Open up the case of Tryhorn at 27 Park Place due to start in the London courts on Monday, and out spring two familiar figures once company colleagues in Wales.

Tryhorn is the private company of Britain's best known small businessman, 5ft 4 1/2in Sir Michael Edwards, chairman of Charter Consolidated — 27 Park Place is the private company in Cardiff. AIF Gooding, head of Race Electronics, who once moaned to a CBI conference that high marginal tax-rates meant it cost him £500 every time his wife had a hair-do.

Edwards, once a non-executive member of the Gooding board, is suing for consultancy fees under an agreement he claims was prematurely terminated, plus damages.

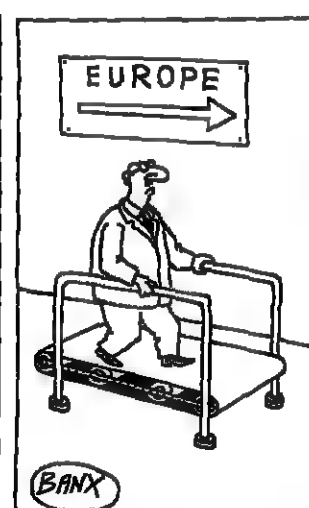
Gooding, more colourful in personality than his clerical son, Robin Foch, for his defence. His adversary appears more relaxed about the action, expected to last four days.

To give a seasonal touch to the case, Edwards retains a foothold in Wales as non-executive chairman of Christmas-decoration manufacturer, the North Group, which once belonged to Gooding. To add piquancy, Foch's managing director, Neil Bell has been subpoenaed to appear in Gooding, some of whose own personal papers have been called by Edwards.

So what does it all add up to? Edwards is claiming £55,000 with interest, and beer to the lawyers who'll clean up a lot more than that.

Power switch  
 Gamekeeper turns poacher, with a vengeance. After 70 years as mouthpiece of the Soviet regime, Pravda now sees itself as chief opposition newspaper to Boris Yeltsin's govern-

## OBSERVER



found keeping an eye on his most exciting investment down by the Elephant and Castle. In some of the City's more fuddy-duddy merchant banks, this sort of extramural activity might be frowned upon. But, after all, his father has never shied away from controversy.

### Passed over

Word has reached Observer of the death of the extraordinary item. The funeral will be next summer. No, please, but contributions to the out-of-work accountants' benevolent fund, care of the Accounting Standards Board.

Mind you, hopes of a reprieve were alive until the very last minute among the item's loyal fans in the world's creative accounting community. The standards board's original financial reporting draft had left open the possibility of survival in certain circumstances — expropriation of assets by foreign dictator, for instance, or earthquake in San Francisco.

Alas, it turns out that such

### Working out

Sign of the times. Royal Bank of Scotland's high fliers carry visiting cards advising clients that the person in question is a member of the corporate recoveries/syndication department. Surely, it should be the other way round?

### More Palumbo

Guess who is helping bankroll London's most non-alcoholic night-spot. The Ministry? Sound? The answer is Jamie Palumbo, son of the chairman of the Arts Council. When he's not learning how to be a corporate financier at the Hambro Magan merchant banking boutique, he can be

examples are no longer extraordinary, merely exceptional.

David Tweedie, the board's chairman who pulled the plug on the extraordinary item's life-support machine, still hopes for a resurrection. "But it has to be something cataclysmic, totally out of the blue and not recurring," he says. So much so that he cannot offer an illustration.

The extraordinary item will be remembered fondly by many companies. Banks Hovis McDougall, for one, was a profitably devoted admirer. Indeed, perhaps it was grief that prevented RHM's Paul Coker from even coming to the phone to pay a final tribute. Observer sends condolences to him, and all his fellow mourners.

### Health warning

When Otto Wolff von Amerongen, the man long charged with championing Germany's trading ties with the Eastern bloc, sounds a cautionary note, then the rest of Europe needs to be alarmed. As the Grand Old Man of German trade with the former Communist countries, Wolff worked tirelessly to get German industry to invest in the East. However, he admitted yesterday that if he had a choice about where to invest his "last million" he would prefer German Treasury certificates to investing in the East.

### Liquid asset

Some mistake? Brokers Credit Lyonnais Bourse lately advised overseas agents to sell a new Umbrella Fund. Back came a reply from Libya, reading: "I wish to represent your company." I sell Umbrella Product in Benghazi. I have a good warehouse near Bahariya market in Benghazi. We are experiencing winter presently and umbrella product will be fast moving in the market as there is no much competitor."

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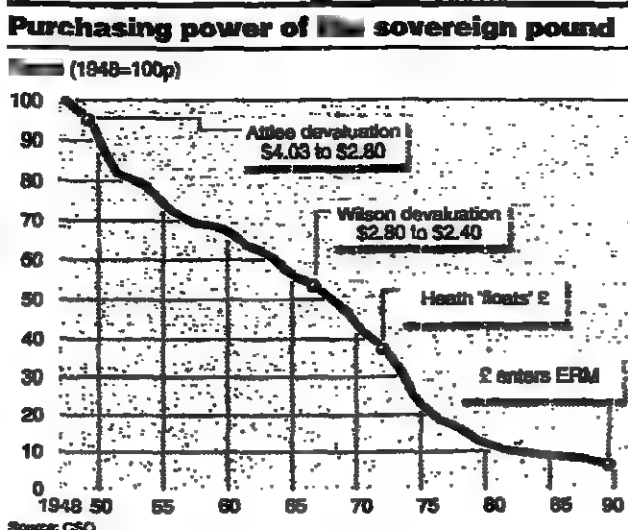
# ECONOMIC VIEWPOINT

## A victory, but not quite a triumph

By Samuel Brittan



"The pound in your pocket will not be devalued"



that only three countries - France, Denmark and Luxembourg - meet the stiff convergence tests of the ERM treaty; and of these one does not have a currency. But the ERM has already exerted pressure towards convergence, which will now be intensified; and the fiscal rules which are too strict in headline terms, but subject to many gateways, will in practice be adapted.

It is scarcely conceivable that Britain will opt to be outside the single currency

Second, any realistic government run risk in the City of London's financial earnings of remaining outside. In the past the City flourished even under exchange control by providing attractive offshore markets in currencies even where dealings were restricted at home. The historical analogy may not be helpful in relation to a single currency from which the City is excluded and freedom of capital movement. The question is not rhetorical.

# LETTERS

## Insurance for pension plan beneficiaries

From Mr Michael Green.  
Sir, Your article ("Weak links in heavy chains", December 5) emphasised that "self-investment" in the UK lacks protection for beneficiaries of company pension plans. Moves to prevent "self-investment" have been suggested by many parties. In other European countries (particularly Germany and Sweden), "self-investment" is an acceptable form of company pension plan investment, through medium-term funds. These funds are specifically arranged to provide insurance cover to back unfunded benefit promises following the Financial Act 1989. Michael Green, Community and Company Consultants, Oak House, Lower Road, Cookham, Berkshire

## Questioning the selective rigidity of banking rules

From Mr Alan Rout.  
Sir, As a manufacturer (a) there anyone else out there? of specialised equipment exporting 75 per cent of turnover I have recently obtained an increase of £50,000 in borrowing facilities from my bank. To do this I have had to invest my own £50,000 in additional capital. My company's total debt, including trade creditors, is still less than 50 per cent of assets. Our bankers require monthly accounts, lists of debtors and creditors and visit us regularly. Why are the same rigid rules not applied to the Maxwell's of this world? Could it possibly be because I do not employ the services of leading accountants, lawyers and investment bankers? I think I should be told. Alan Rout, Managing Director, Sheen Instruments, 7 Widdowson Road, Twickenham, Richmond, Middlesex

## Market forces and road safety

From Mr Terry Arthur.  
Sir, The Financial Times has always been a pinkie, but this is getting ridiculous. Not on the heels of Michael Prowse's desert island socialism ("John Stuart Mill's new century", December 2, and admirably treated in a letter from Mr Gregory Adams-Tait, December 9), we have a leader ("No way to sell a railway", December 5) on the difficulties of privatising British Rail. This claims that road subsidies will prevent a fully privatised BR from making enough money to invest in safety. The implied sequence is that profits (without safety) provides funds for investing in safety. Surely any self-respecting believer in market understands the correct sequence, that no safety means no customers means no profits (for investing in safety or anything else). The market price for privatisation must allow for safety costs in the first place; if this price is negative, so be it - that is the cost of the road subsidy or failure to invest in safety hitherto, or whatever other government mismanagement you can think of. The real answer is to privatise the roads as well. Terry Arthur, 25 St Mary's Street, Stamford, Leics LE8 2DG

## A costly type of piggyback

From Mr Angus Dalgleish.  
Sir, I am a member of the Central Railway Group, and its proposed freight line between Leicester and the Channel Tunnel, intends to use the piggyback freight container system ("UK's first new main line for a century planned", December 6). The Battelle Institute of Geneva carried out a detailed comparative study of energy consumption by different modes of transport. It found that the piggyback system, where containers on rail trailers are loaded on to rail wagons, consumed three to four times more energy than direct carriage on road vehicles, depending on the nature of the terrain. Mr Andrew Gritten would do better to promote construction of a freight road; it would cost less, carry more freight and use much less energy. Angus Dalgleish, Shouson Hill, Ruxbury Road, Chertsey KT16 2NH

## Unwanted core

From Mr D N Oding.  
Sir, Selling Associates Q. What is the definition of a "core" business? A. Anything that the board cannot sell. D N Oding, 26 Albert Square, Boudon, Cheshire

## Digging deeper on Japanese ambivalence about apologising for war

From Mr Stevan Wagstyl ("Japan shrugs", December 5) is very interesting on Japanese ambivalence about the war, but he doesn't dig deep enough. What one might call the War Crimes Trial view of history - the view of the Anglo-Saxon judges, (but not of the dissenting Indian judge), (a) that the Japanese were guilty of planned and provoked aggression, and (b) that one could clearly distinguish between a group who planned aggression, and the rest of the populace who were misled. As to (a), that one accompanying myth; that a large body of peace-loving Japanese liberals stood against oppression, at every stage to curb Japan's aggression. The whole rhetoric of post-war US-Japan friendship was built on tacit acceptance of these assumptions. They were convenient for leading politicians could claim that they had belonged to that aggression-resisting group. (Only when an obvious pre-war hawk like Kishi became prime minister did eyebrows raised.) But whereas they assumptions taken as self-evident truths by Americans, and vociferously adopted as truth by the Japanese left - spokesmen for the oppressed and misled Japanese masses - they sit uneasily with pre-war establishment liberals, the active collaborators of the post-war American alliance.

# PERSONAL VIEW

## Now to the real issues for Europe

By Ralf Dahrendorf



Now that the largely artificial excitement of Maastricht is behind us, it is time to turn to the real issues with which Europe's developed democracies are faced. They have to do with the more dramatic if less obvious political agenda of virtually all European countries. The pictures of desecrated and fainting Albanians in Bari, of violence in the suburbs of French cities, of a black and white divide against north Africans, of the Polish border as a harrowing of things to come.

Two million! And they will be added to the uncounted numbers of east and south Europeans and non-Europeans on the move. The challenge in the social fabric and in the political stability is evident. The theoretical answer to the challenge is obvious: countries must be improved in the countries of origin of the migrants. If we do not do this, people from the east and south will produce a disaster. Americans based on their border. The US has at last drawn the right conclusion, which is the extension of the North American Free Trade Agreement to Mexico. So, to a limited extent, the EC, by initiating association agreements with Poland, Czechoslovakia and Hungary, is effective only in the extent to which it is read into national law, and continues to hope that the transition on

the second question is with the interests of European countries. Already the risk is great that in the name of "deepening" the European Community is actually split. Maastricht has all but sanctioned the intention of some to move forward more quickly than others. The split will be even more dramatic if the Community does not recognise that Germany has an obvious interest in bringing Europeans into the European construction.

If it assumes that Austria and Sweden will soon be members of the EC, it will be at least well in their own hands. The German picture is close to the Italian one. The picture of the Maastricht affair, for example, it may well be that the EC will be a Council of Ministers in a very long transition period, in a dissociation of the political integration in some extent from the economic integration. Clearly, institutions will have to be reconsidered too. A Commission of nine members perhaps? Or President Delors suggested recently just one President who sits together with his own "cabinet"?

## The more fortunate countries of Europe have an obvious moral responsibility

anyone who is a deepening of European co-operation must be a south. Then, thirdly, there is the obvious moral responsibility of the more fortunate countries of Europe to nourish shelter tender plant of liberty in the east democracies. Failing to include at least Poland, Czechoslovakia and Hungary would not only be an apparent stability but also reveal our freedom is a rather narrow and tawdry defence of self-interest. What is to be done? President Mitterrand has recently turned attention to the Council of Europe as the different European construction. That is fine so far. But it is not very far. Even the European Convention on Human Rights, which it is read into national law, and continues to hope that the transition on

Co-operation in Europe will provide a roof for closer co-operation. There is however little sign of an arrangement which relies on unanimous approval from Vancouver in Vladivostok offering effective constraints on violence and liberty.

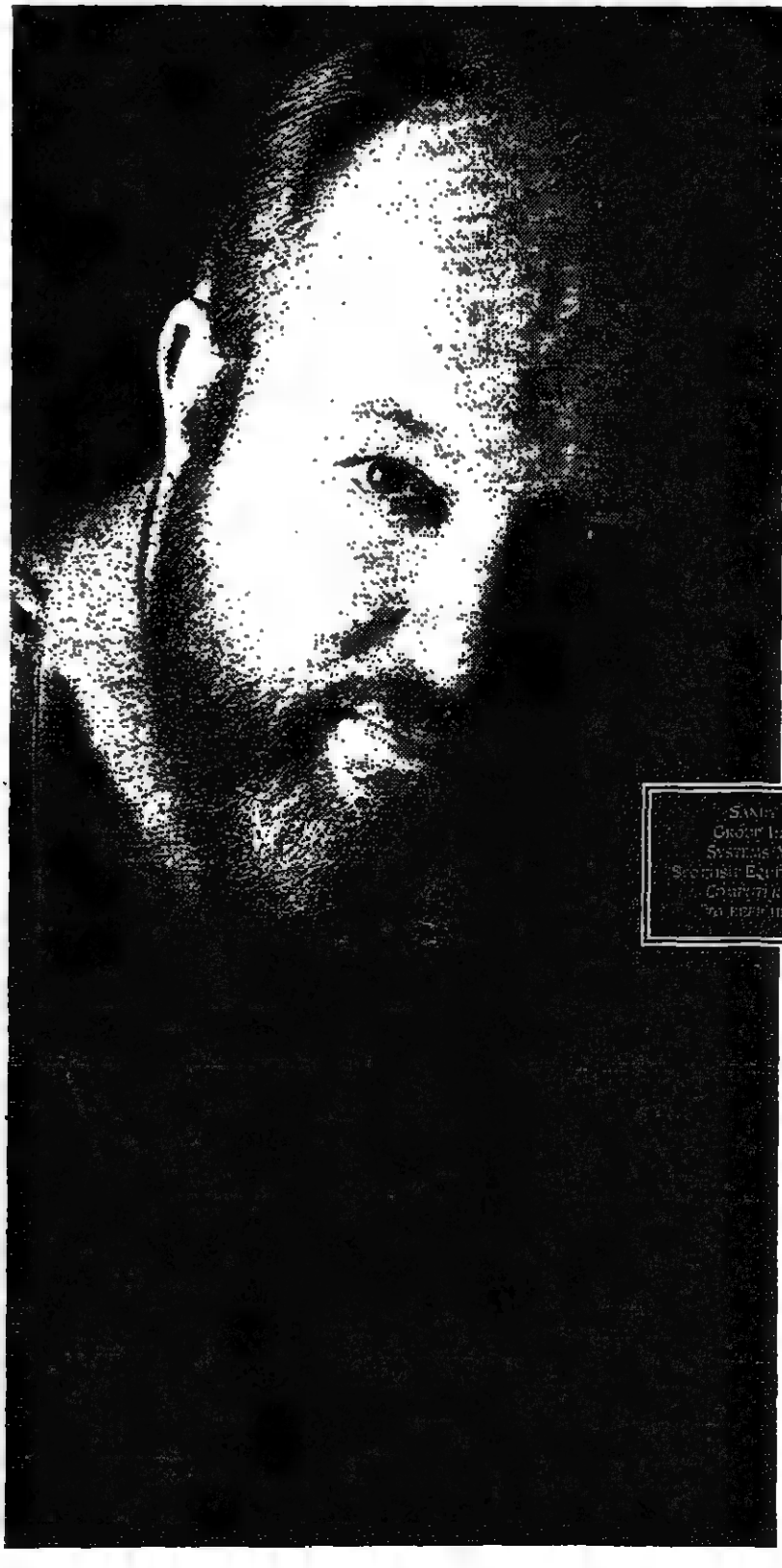
There is no getting away from it. The European Community will include the east democracies, and quickly, if we do not want to pay a high price in external protection, internal integration and shame. Indeed, it could be argued that the only realistic deepening of the Community consists in widening it, and widening it.

This is not easy. It will require an institutional imagination which is notably lacking in the Maastricht affair. For example, it may well be that the EC will be a Council of Ministers in a very long transition period, in a dissociation of the political integration in some extent from the economic integration. Clearly, institutions will have to be reconsidered too. A Commission of nine members perhaps? Or President Delors suggested recently just one President who sits together with his own "cabinet"?

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# Software Chief.



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## Japan fears US anger as trade surplus surges

Robert Thomson in Tokyo

JAPAN'S customs-cleared trade surplus surged last month to an unadjusted \$1.1 billion from \$1.0 billion in November, heightening fears in Tokyo of friction with the US and EC over their fast accumulating deficits in trade with Japan.

The Ministry of Finance said exports rose 5.1 per cent to \$27.5bn, while imports fell 12.7 per cent to \$26.5bn, highlighted by a sharp fall in imports of luxury goods, oil, minerals and metal products.

November's seasonally adjusted surplus was 15.7 per cent from the October figure of \$7.45bn, with exports declining 0.3 per cent to \$27.2bn but

imports down 5.2 per cent to \$19.94bn. Stronger exports and lower imports reflect the downturn in domestic demand this year, which has encouraged Japanese companies to increase their imports. The surplus has also been influenced by currency fluctuations and year-on-year comparisons of the Gulf crisis period.

Japan's surplus with the US was \$3.58bn, slightly higher than the \$3.56bn of the previous November, as exports to the US increased 1.4 per cent to \$8.18bn, and imports fell 1.5 per cent higher to \$4.60bn. Japanese officials are concerned that the still rising bilateral surplus will be a source of

embarrassment next month when President George Bush visits Tokyo.

Mr Kozo Watanabe, the minister of international trade and industry, told executives of Japan's car industry yesterday that they should increase their ties with US carmakers in an attempt to reduce trade friction. Meanwhile, Japanese car exports rose 4.3 per cent during November.

The surplus with the EC continued to rise, with a 16.4 per cent fall in imports from the EC to \$2.75bn and a 3.7 per cent decline in exports to the EC to \$4.6bn. Finance ministry officials blamed the sharp fall in imports on the collapse of Japan's "bubble" economy

and the accompanying collapse of demand for luxury goods, including paintings, imports of which fell 88.6 per cent on the same month last year.

Japan's textile exports rose 13.3 per cent, while exports of precision instruments increased 9 per cent, metal products were 7.3 per cent higher, and electronic machines rose 6.3 per cent.

The strongest growth in exports was to the Middle East, up 54.3 per cent, reflecting the impact last year of the Gulf war on Japanese exports. During November, Japan's exports to Asia rose 9.5 per cent, while imports from the region fell 7.8 per cent.

## Miyazawa wilts in the political heat

The Japanese premier is in trouble after just six weeks in office, writes Stefan Wagstyl

Mr Kiichi Miyazawa, the Japanese prime minister, is in serious political trouble after just six weeks in office.

He came to power pledging to increase Japan's contribution to the international community, to keep Japanese politics clean, and to bring a new era of peace to the government.

In spite of his intentions, he has failed badly on all three counts. Within Mr Miyazawa will have opportunities to prove himself in the ruling Liberal Democratic party are already asking whether he will last his full two-year term in office.

Mr Miyazawa's first significant failure has been in parliamentary approval of a bill authorising the despatch of Japanese troops to the United Nations peace-keeping operations.

The legislation stirred deep doubts among Japanese, with many people questioning whether the bill would infringe the country's peace constitution. After much deliberation, the LDP has managed to force the bill through a key committee in the Diet's (parliament's) lower house with the support of the centrist Komei party.

The intention was to push the legislation through the lower and upper houses as soon as possible. But the plan backfired when some rank-and-file LDP and, especially, Komei



Kiichi Miyazawa: failed to ease rank-and-file unease

members protested at the government's rough-house tactics. To avoid a public debacle, they agreed to pull the bill through the lower house on the understanding that it would not go through the upper house this year. The

bill will be shown to Mr Bush when he comes next month," he asked. The president is due to visit Japan in early January on his first official trip since taking office.

Mr Miyazawa's failure in the ruling party to approve the controversial bill had been the government's first major setback in office. But it was not the depth of unease among rank-and-file members.

By rights, other LDP members, including Mr Noboru Takeshita, another former prime minister, should have supported the bill. But they have not, and Mr Miyazawa is forced to stand in the public eye.

Opposition parties also singled out the prime minister for personal attack over his involvement in the Recruit affair. In spite of Mr Miyazawa's minor role in the 1988-89 scandal, he had to submit to the Diet new documents of his involvement when he became prime minister.

Mr Miyazawa resigned after admitting that one of his aides had used cut-price offers by Recruit, a publishing company. However, the newly-filed documents show that another aide had handled the transactions.

Opposition politicians claim this casts doubt on Mr Miyazawa's assertion that only one aide knew about the deals.

Other pressures are bearing on the government. Leading industrialists want to see action to stop the slowdown in the economy. They want ministers to raise the Bank of Japan's lower interest rates and the finance ministry to boost government spending.

Mr Miyazawa, who has long experience in government, including his spell as finance minister. Unlike many other Japanese politicians, he has not shown much political skill. For example, for many years supported a more active role in the international community for Japan.

But he has rarely been fond of the gritty-gritty of Japanese politics - of the tortuous negotiations between the LDP's factions and between the LDP and other parties. This failing has long limited his effectiveness as a politician. It is now limiting his effectiveness as prime minister.

## Major out to crush party dissent after Maastricht

By Philip Stephens, Political Editor, in London

MR John Major, the British prime minister, moved swiftly yesterday to capsize on the deal he had struck at the Maastricht summit, threatening to crush potential opposition from his predecessor Mrs Margaret Thatcher and allies in the Conservative party.

As he insisted that the European Union accord safeguarded Britain's national interests, Mr Major's colleagues launched an intensive campaign to criticise the deal and for all the row over Europe which has threatened his party's general election prospects.

In a speech in the House of Commons Mr Major said there would be a two-day debate on the Maastricht deal. The announcement followed a meeting with Mr Chris Patten, the party chairman, and Mr Richard Ryder, the chief whip, who agreed that an early debate would deny opponents time to organise a revolt.

Conservative members of parliament will be under firm instructions to vote for the

package, a point which Mr Major underlined in an interview round of meetings over the next few days.

Mr Norman Tebbit, the former party chairman, warned that he would vote against the deal, but other "Euro-sceptics", as opponents of further European union have come to be known, indicated they would fall in behind the prime minister. Mr Thatcher gave no indication of her intentions, although her vehement opposition to any single currency agreement will make it difficult for her to back her successor.

The initial euphoria over most Conservative MPs' support for Mr Major's handling of the deal brought a burst of speculation that the summit might provide the springboard for a February general election, but the idea was dismissed by ministers.

Mr Major said the treaty on economic and political union "safeguards and advances our national inter-

ests". It was "a good agreement for Europe and for the United Kingdom".

In a confident performance, he vigorously defended his insistence on an opt-out clause from plans for a single currency and his refusal to give the community any additional role in regulating working conditions in Britain.

His emotional plea to prevent the application of the Social Chapter won strong applause from Conservative MPs, as did his insistence that the treaty would not impinge on Britain's right to set its own foreign and defence policies.

Brushing aside the dates set in the treaty for the creation of a single currency, Mr Major said the economic convergence conditions agreed at the summit made it "highly uncertain" when such a currency would be created. In unusually strident language he added that if he had agreed to the social provisions it would have handed over "the government of this country to trades unions abroad".

Mr Major said the treaty would have handed over "the government of this country to trades unions abroad".

## EC heads take home the summit message

Continued from Page 1

was an attempt to thwart complaints that he had failed to advance sufficiently towards a politically unified Europe. This had been the Chancellor's key condition for the politically controversial move of agreeing to give up control over the D-Mark.

The Federation of German Industry (IGDA) issued an unusually brusque critique of Mr Kohl's summit diplomacy. Although the IGDA agreed that the goal of monetary union was "an important step", the BDI said that the goal of monetary union was "an important step", the BDI said that the goal of monetary union was "an important step".

European defence ministers gathered in Brussels, meanwhile, to discuss the implications of the summit for European defence policy.

Ministers from European nations, including France, met ahead of US and Canadian counterparts in Nato's Defence Planning Committee. Their deliberations included a discussion of earmarking forces for a revamped Western European Union.

Mr Manuel Nogueira, Portuguese defence minister who chairs the Eurogroup of defence ministers, emphasised last night that it would be "a phased process".

In Strasbourg, European Parliament deputies gave the deal a mixed reception. They only partly bore out the prediction from Mr Ruud Lubbers, the Dutch Prime Minister, that the Maastricht treaty was bound to pass under fire from the Euro-assembly. Many MEPs welcomed the new treaty but agreed that it would be "a phased process".

Spanish politicians focused on Britain's diplomatic success in fighting off Euro-federalism. "We are reasonably satisfied, but with the bitter taste in the mouth of not having managed to include Britain in all the new initiatives building a new Europe," said Mr Carlos Westendorp, Spain's secretary of state for EC affairs.

"The driving force behind the victory has been Britain's", said Spanish opposition leader Jose Maria Aznar, of the far-right Popular party.

## Ruling could save pensions industry £50bn

By Norma Colman and Andrew Hill

THE European Community has quietly approved a protocol to the Treaty of Rome which would save the European pensions industry billions of pounds that it might have had to pay out in an effort to provide equal pension benefits to men and women.

The protocol, part of the political agreement at the Maastricht summit, says that companies will not be required to provide equal pension benefits for men and women for any period of service before May 17, 1990.

Approval of the protocol, which had been sought by the Dutch and UK governments, surprised the pensions industry, which had not expected a

political settlement. The ruling covered the cost of providing enhanced benefits to those who had retired some years earlier.

The Dutch had received a cool response to their proposal for such a protocol at the Maastricht summit two months ago.

Government leaders were expected to leave the matter of retrospective pay to be decided by the European Court next year, when the court is scheduled to hear a case brought by a pension fund of Colnroll, a British company, along with two other cases involving retired people in Germany and the Netherlands. "This is a great day for the

industry to have this ruling on its back," said Mr John Cunliffe, partner at McKenna and Co, who is representing the Colnroll trustees.

The protocol agreed at Maastricht allows an earlier European Court ruling in the case of Barber v. Guardian Royal Exchange given on May 17 1990 which said that employers may not discriminate between men and women when pension benefits are a part of salary.

Because the UK and several other European countries set higher retirement ages for men than women, employers faced substantial costs in raising men's benefits to equal those of women.

In the UK, 80 to 90 per cent of all pension payments are made to men, so that the cost of equalising retrospectively would be especially significant.

Estimates of the amount of additional payments ranged from £5bn to £50bn, depending on whether employers would have been expected to equalise pensions for current retirees or simply enhance benefits for a portion of future retirees.

British and German industry might have had to pay up to £50bn while in the Netherlands, retrospective could have cost local industry up to £30bn. While Belgium and Ireland

faced costs of up to £15bn and £500m respectively, according to actuaries.

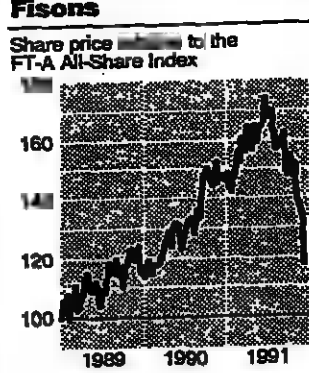
The protocol pre-empts the European Court ruling and provides the narrowest - and least expensive - interpretation of retrospectivity from the employers point of view. Thus, current pensioners will not be eligible for any enhancement in benefits.

A man halfway through his working career will be eligible for improved pension benefits only for the period beginning May 17 1990. In the UK, employers have responded to the Barber judgment mostly by raising the retirement age for women to 65, equal that of men.

## Sterling opts out of a crisis

FT-SE Index: 10,000 (-11.8)

Share price index to the FT-SE All-Share Index



Source: Datastream

For the beleaguered Tory government, not the least gratifying of the Maastricht deal is that the whole thing is not the worst of the worst. Thanks partly to Mr Gorbachev and partly to the Maastricht premium deserting the D-Mark, the currency war weakened slightly yesterday morning. But turmoil in the USSR is nothing new. The underlying fundamentals point to polarisation between the dollar and the D-Mark with sterling uncomfortably in the middle.

Not only is the weak US economy continuing to put pressure on the pound, but the Japanese stock market has rekindled expectations of an interest rate cut there. That is likely to drive funds towards the D-Mark as the Bundesbank remains on a monetary policy.

It may well be that sterling could ride out a quarter-point rise in the London pound before Christmas, especially since the general assumption would be that the British recovery, however, still left the British economy more resilient than the D-Mark. That would appear to rule out the prospect of any post-Maastricht interest rate cut at home. Political uncertainty is still too a large factor for the exchange rate. Indeed, the early retirement of the chairman was equal to 30 per cent of profits. At the very least, it might be asked whether Mr John Kerridge, the architect of the group's revival in the 1980s, should still combine the posts of chairman and chief executive.

### Fisons

Even in the context of Fisons' accident-prone history, yesterday's gruesome accident leaves the company with much to explain. Exasperated shareholders will want to know why the loss of 240m worth of US drug sales is costing the company \$50m in profits this year. They may also wonder why Fisons is taking 18 months to raise manufacturing standards on two of its main products to the levels required by the largest pharmaceutical market in the world.

Fisons' share price has been weakening for six months as the scale of the disaster became gradually apparent. But there has been more to it than that. Fisons' management style, marked by occasional secrecy and apparent self-satisfaction, is more respected than

classified as liabilities until any conversion actually takes place. While gearing calculations will doubtless continue to be fudged, the effect will at least be easier to spot.

Take the example of Beckitt & Colman, which last year raised £200m of convertible capital bonds to help finance a large US acquisition. It classified the instruments as equity and its 1990 balance sheet looked conventionally solid. Had the convertibles instead been classified under the proposed ASB rules on the other side of the balance sheet, the company's total net worth would have been a mere £100m, including £573m of brand valuations, against net assets of £100m. For investors, at least, that might have put the acquisition in a very different light.

### BBL

The Belgian bank is not convinced by Mr Albert Frère's assertion that his stake in Banque Bruxelles Lambert (BBL) is not up for sale. A 10 per cent jump in BBL's shares on return from suspension yesterday reflected the notion that Mr Frère's Groupe Bruxelles Lambert (GBL) will shortly pass its 11 per cent holding to Internationale Nederlanden Groep as the prelude to a bid.

Investors labelling the sale of corners of Low Countries banks as a dangerous game, but there is reason to believe BBL is vulnerable on several fronts. GBL, for example, could deliver more than 20 per cent of the Belgian bank with its French allies, and with BF300m of cash disposals in the last 18 months is clearly in a divesting mood. At the very least, it might be asked whether Mr John Kerridge, the architect of the group's revival in the 1980s, should still combine the posts of chairman and chief executive.

### Accounting

The UK Accounting Standards Board's proposals on the treatment of capital instruments would have an embarrassing impact on many a balance sheet and profit and loss account. In effect, the rules require companies to come clean about the nature and costs of their capital. Tighter distinctions between equity and other instruments which involve direct or potential liabilities should make a company's financial position more transparent. In particular, hybrid instruments such as auction market preferred shares will have to be broken out from shareholders' funds as non-equity interests. Convertible bonds will simply be

## ADVERTISEMENT

### NEWS REVIEW

#### BUSINESS

#### Ferranti delivers submarine upgrade package

Ferranti International has achieved a significant milestone in its programme to upgrade the combat system of the Royal Navy's nuclear powered submarines. Production deliveries will be under way and the first submarine installation has been declared operational. The contract, worth over £10m, was awarded by the Ministry of Defence in September 1990 against an extremely tight delivery schedule. It involves fitting the submarines DCS Tactical Data Handling Systems (TDHS) with Ferranti F2420 processors - a powerful but original 1990 series. Performance of the new system is significantly improved - an increase in capacity of several times that of the original power. The system will match anticipated operational requirements to be met by this command system in the mid 1990s.

#### Merlin in South Africa

A further expert success for the Advanced Measurement Systems Group of Ferranti International has resulted in the sale of a Co-ordinate Measuring Machine (CMM) to Toyota of South Africa. Toyota, in Durban, has placed the order for an 1100 Merlin bridge co-ordinate measuring machine. The machine will operate on-line in the Supplier Quality Department of the production plant measuring CMMs for various types of vehicle.

**FERRANTI INTERNATIONAL**

WORLDWIDE WEATHER									
City	Temp	Wind	Cloud	City	Temp	Wind	Cloud	City	Temp
Abuja	25	10	10	London	10	10	10	London	10
Aden	25	10	10	Madrid	10	10	10	London	10
Algiers	25	10	10	Moscow	10	10	10	London	10
Amman	25	10	10	New York	10	10	10	London	10
Amman	25	10	10	Paris	10	10	10	London	10
Amman	25	10	10	Rome	10	10	10	London	10
Amman	25	10	10	Saudi	10	10	10	London	10
Amman	25	10	10	Tokyo	10	10	10	London	10
Amman	25	10	10	Washington	10	10	10	London	10
Amman	25	10	10	Wellington	10	10	10	London	10
Amman	25	10	10	Yokohama	10	10	10	London	10
Amman	25	10	10	Zurich	10	10	10	London	10

مكازم التحصيل







# Notice of Redemption To the Holders of

## Inco Inco Limited

£50,000,000  
5% Notes Due 1993  
(the "Notes")

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Trust Deed dated 15th April, 1986 between Inco Limited ("Inco") and The Law Debenture Trust Corporation p.l.c. as Trustee, Inco in accordance with condition 1.1 of the Notes has elected to redeem on 15th January, 1992 all of the remaining Notes at 100% of the principal amount thereof, together with accrued interest to said date. Payment of the redemption price and accrued interest, which will aggregate £1,132.50 for each £1,000 Note, will be made on or after 15th January, 1992 upon presentation of the Notes together with (for coupon-bearing Notes) the coupons for 15th January, 1992 and 15th January, 1993.

Interest after 15th January, 1992 will accrue. Payment at any agency outside London will be made by a cheque drawn on a sterling account, or by a bank transfer to a sterling account maintained by the payee, with a bank in the City of London.

### PAYING AGENTS

Royal Bank of Canada Europe Limited,  
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London EC4V 4DE, England

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3 Rue Scribe,  
Paris 8<sup>e</sup>, France

NBS Bank (Belgium) S.A.,  
Rue de la Loi 1,  
Brussels, Belgium

Kreditbank S.A.,  
Luxembourg, Luxembourg

43 Boulevard Royal,  
2955 Luxembourg

Paying Agent as to Principal only:  
First Interstate Trust Company of New York,  
55 Broadway,  
New York, NY 10006,  
U.S.A.

DATED: 12th December, 1991  
For and on behalf of  
Inco Limited

ROYAL BANK OF CANADA  
EUROPE LIMITED  
A member of Royal Bank of Canada Group  
EUROPEAN PAYING AGENT

## INTERNATIONAL COMPANIES AND FINANCE

### National Semiconductor in second-quarter advance

By Louise Kehoe in San Francisco

NATIONAL Semiconductor, the struggling Silicon Valley computer chip-maker, unveiled improved profits for its second quarter despite reduced revenues.

National reported net earnings of \$5.9m, or 9 cents a share, a significant improvement over net earnings of \$3.5m, or 1 cent, last time. The company's second quarter earnings were \$413.2m, or 57 cents a share, compared with \$387.1m, or 54 cents a share, in the same period last year.

The company attributed the revenue decline to continuing softness in the personal computer and peripherals markets, as well as to continued demand in other markets.

In the first half, National reported a net loss of \$162.1m, or \$1.61 a share, on sales of \$242.2m. Results for the first half of 1992, after restructuring charges of \$14.2m.

In the first half of fiscal 1991, the company recorded a net loss of \$162.1m, or \$1.62, on sales of \$242.2m. The results for the period also included a restructuring charge of \$14.2m.

Continuing improvements in manufacturing efficiencies enabled National to achieve a profitable second quarter, said Mr Gilbert Amelio, National Semiconductor president and chief executive.

"The company is tracking well toward the targeted break-even point of \$400m [revenue] for the third quarter of 1992," he added.

"We now expect continued conditions to remain soft through the first quarter of calendar 1992 and that our fiscal third-quarter revenues will exhibit the usual seasonal slowdown," Mr Amelio said. "Beyond that, we see no fundamental change in demand in

the marketplace, although we are seeing some strength in selected market segments, such as local area networks."

The Semiconductor Industry Association, a US semiconductor industry trade group, released its latest order and sales data for the US market.

The closely watched "book-to-bill ratio" - the industry's key indicator, which is 1.0 for November as a result of a 5.7 per cent increase in new orders, the industry group said.

A book-to-bill ratio of 1.0 means that for every \$100 worth of products shipped, manufacturers received \$100 worth of new orders. The ratio stood at 0.96 per cent in October and has been below 1.0 since July, reflecting the US semiconductor industry's broad decline.

### Xerox takes charge of \$175m for lay-offs

By Patrick Harverson  
in New York

XEROX, the US document processing group, yesterday announced it would be taking a pre-tax write-off of about \$175m in the fourth quarter of this year to cover the cost of reducing its 101,000 worldwide workforce by 2,500.

The lay-offs among the company's document processing division will be completed by the middle of next year, and are aimed at saving roughly \$150m in 1992 and \$200m annually in subsequent years.

The reductions will be achieved through normal attrition, voluntary and, in some cases, compulsory redundancies. Mr Paul Allaire, chairman and chief executive of Xerox, said the cost-cutting measures were aimed at improving efficiency and making the document processing business more responsive to customers.

He also said "the uncertainty in the present weak economic environment has required us to accelerate this direction to ensure our costs are contained".

Xerox's earnings have suffered as a result of the prolonged downturn in the US economy.

In the third quarter, the group reported that its income from continuing operations was \$121m, down slightly from the year before. Costs have also risen this year because of the introduction of several new products, including a colour copier.

News of the planned lay-offs and fourth-quarter charge had little impact on the company's share price. By mid-morning Xerox was down only 1% at \$62.25 on the New York Stock Exchange.

### Deere turns in loss of \$81.5m

By Barbara Durr  
in Chicago

DEERE & CO, the large agricultural equipment maker, reported a net loss in its fourth quarter of \$81.5m, or \$1.07 a share, after taking a \$120m after-tax restructuring charge that covered employee reductions and the closure of a foundry.

The charge resulted in a net loss of \$20.5m, or 27 cents a share, for the company's full fiscal year to October 31. Excluding the one-time charges, net income would have totalled \$98.5m for the fourth quarter and \$98.5m for the year. However, even this would compare poorly with 1990's final quarter of earnings worth \$74.5m, or 88 cents a share, and \$411.1m, or \$5.48, for the year.

Despite a warning from the company that it would take a large charge in the fourth quarter, Wall Street reacted negatively. In New York yesterday, Deere's shares were trading at \$40.94, having slid \$4 to \$43 after Tuesday's announcement.

Given weak demand for agricultural, industrial and grounds care equipment, Deere produced a significantly lower volume in 1991 in order to lower inventories.

### Final Fairfax offers submitted as bank stays with Tourang

By Kevin Brown in Sydney

THE SALE of Australia's Fairfax newspaper group moved a step closer to completion yesterday as the four bidders submitted final offers to Mr Des Nicholl, the receiver appointed by the group's creditors to handle the sale.

The only surprise was the inclusion of Hellman & Friedman, the investment bank, in the final offer from Tourang, a consortium formed by Mr Conrad Black, the Canadian proprietor of the Daily Telegraph group in the UK.

Hellman & Friedman had been expected to withdraw from Tourang after a government ruling that the bid was "not in the national interest", apparently because of the presence of two overseas investors.

However, Mr Daniel Colson, chairman of Tourang, said the investment bank would retain its interest while the consortium discussed the structure of the bid with the government. Tourang was given only two days to restructure its bid after the government ruling was announced on Monday. The government gave no reasons for its decision, and Tourang was unable to discuss it because of the illness of Mr

Ralph Willis, the treasurer. However, Mr Colson said talks with officials indicated the government had misunderstood the structure of the bid, which critics say would mean more than 40 per cent of Fairfax passing into foreign hands.

Tourang says foreign control would be limited to the proposed 30 per cent stake to be held by the Daily Telegraph.

Mr Colson said Hellman & Friedman would withdraw from Tourang if the consortium was unable to reach agreement with the government stockbroker firm, has agreed to raise its underwriting commitment to cover the \$200m (US\$269.7m) funding gap which will arise if Hellman & Friedman is forced to withdraw.

Tourang's \$31.425bn bid is regarded as the most likely to succeed. The other bidders are Australian Provincial Newspapers, headed by Mr Tony O'Reilly, an Irish newspaper proprietor and chief executive of Heinz, the US foods group, and Australian Independent Newspapers, representing a group of diverse financial institutions. Both have bid about the same as Tourang.

### Paper industry growth expected to slow in US

By Martin Dickson in New York

THE US paper industry is expected to continue expanding over the next three years, but at a lower pace than this year's 3 per cent increase. This is because of economic uncertainty and escalating environmental costs, according to the American Paper Institute.

Its annual survey of projected capacity says about 450m tons of annual capacity are expected to be added in paper and board, an annual average rate of 1.8 per cent. This will take total capacity to 81.5m tons by the end of 1994.

The survey projects an increase of 8m tons in the use of recycled paper, which by the end of 1994 should constitute more than 30 per cent of the industry's raw materials supply.

It says wood pulp capacity is expected to grow by 2.3 per cent and 2.4 per cent in 1991 and 1992, dipping to an annual average of 0.7 per cent in 1993 and 1994.

Shinbo, a Korean paper company, is negotiating to participate in re-starting the C&S 400m (4284m) Donohue-Maine pulp mill, 600 miles north-east of Montreal, writes Robert Gibbons in Montreal.

It may take pulp on a long-term contract and invest in the mill, said a Shinbo spokesman in Toronto. Shinbo has abandoned plans to build a hardwood pulp mill in Canada, because of low prices.

The pulp mill was opened a year ago but was closed indefinitely this autumn because of weak markets and rising losses.

### Orix establishes aircraft lease business in Ireland

By Paul Betts, Aerospace Correspondent

ORIX, the Japanese financial services company specialising in leasing, has set up a new aircraft leasing business based in Ireland.

The new venture, Orix Aviation Systems, has also announced its first two operating lease agreements with Mexican Airlines, Mexico's largest carrier, and Balkan Bulgarian Airlines.




The airlines are leasing four Airbus A320 aircraft each from the new Orix subsidiary. The Japanese company has on firm order a total of 24 Airbus A320 twin-engine aircraft, including the eight aircraft already delivered, and options on an additional 50.





It would lease out the other 18 aircraft it has on firm order by 1994.



Orix has long been involved in the airline market, financing the purchase of 212 aircraft by 68 carriers around the world. It decided to enter into the aircraft operating lease business last year when it was offered the opportunity to acquire new Airbus A320 aircraft originally ordered by Braniff, the now defunct US carrier.

Mr John Clarke, the new Dublin-based company's joint managing director, said yesterday the Japanese group was confident in the long-term prospects of the aviation and aircraft leasing sector.

## RELATIONSHIP BANKING TECHNOLOGY AND TELECOMMUNICATIONS EXPERTISE OUR CLIENTS' ACCOMPLISHMENTS IN 1991

<p><b>\$625,000,000</b> <b>Alcatel</b>  purchased Network Transmission Systems Division of Rockwell International Corporation</p> <p><small>The underlined asset is financial adviser to Alcatel S.A.</small></p>	<p><b>Ameritech International, France Telecom</b>  Polish Post, Telegraph and Telephone Company (PPTT) have established a joint venture to build a cellular network in Poland</p> <p><small>The underlined asset is financial adviser to Ameritech International.</small></p>	<p><b>\$440,000,000</b> <b>Borland International, Inc.</b>  acquired Ashton-Tate Corporation</p> <p><small>The underlined asset is financial adviser to Borland International, Inc.</small></p>	<p><b>\$57,000,000</b> <b>Borland International, Inc.</b> Sale of 1,000,000 Shares Common Stock</p> <p><small>The underlined asset is financial adviser to Comcast Corporation.</small></p>	<p><b>\$1,100,000,000</b> <b>Comcast Corporation</b> has purchased the cellular interests of Metromedia Company</p> <p><small>The underlined asset is financial adviser to Comcast Corporation.</small></p>
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<p><b>\$135,000,000</b> <b>Compaq Computer Corporation</b>  purchased a minority interest in Silicon Graphics, Inc.</p> <p><small>The underlined asset is financial adviser to Compaq Computer Corporation.</small></p>	<p><b>General Instrument Corporation</b>  sold to Defense Systems Group Litton Industries, Inc.</p> <p><small>The underlined asset is financial adviser to General Instrument Corporation.</small></p>	<p><b>\$185,000,000</b> <b>Loral Corporation</b>  4,600,000 Shares Common Stock</p> <p><small>The underlined asset is financial adviser to Loral Corporation.</small></p>	<p><b>\$290,000,000</b> <b>Panasonic Systems, Incorporated</b>  has been acquired by Computer Associates International, Inc.</p> <p><small>The underlined asset is financial adviser to Panasonic Systems, Incorporated.</small></p>
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<p><b>\$2,260,000,000</b> <b>Groupe Schneider</b>  acquired Square D Company</p> <p><small>The underlined asset is financial adviser and dealer manager for Groupe Schneider.</small></p>	<p><b>\$427,000,000</b> The remaining public interest in <b>USWest NewVector Group Inc.</b> has been acquired by <b>USWest Inc.</b></p> <p><small>The underlined asset is financial adviser to the Special Committee of the Board of Directors of USWest NewVector Group Inc.</small></p>	<p><b>\$207,000,000</b> business of its wholly-owned subsidiary <b>Timeplex, Inc.</b> Acorn Holding AG</p> <p><small>The underlined asset is financial adviser to Timeplex Corporation.</small></p>	<p><b>Zenith Electronics Corporation</b>  has a minority interest in <b>Goldstar Co., Ltd.</b></p> <p><small>The underlined asset is financial adviser to Zenith Electronics Corporation.</small></p>
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## THE LAZARD HOUSES

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Yen 5,000,000,000  
Guaranteed   
due 1995

Notice is hereby given that  
for the interest period 1st  
December, 1991 to 12 June,  
1992 the notes will carry an  
Interest Rate of 5.625% per  
annum. Interest payable on  
12 June, 1992 will amount to  
Yen 2,847,781 per Yen  
100,000,000.

Agent: Morgan Guaranty  
Trust Company  
JPMorgan

U.S. \$100,000,000

**GW**

**Great Western Financial  
Corporation**

Floating Rate Notes Due 1995

Interest Rate	5.25% per annum
Interest Period	1st December 1991 1st March 1992
Interest Amount per U.S. \$50,000 Note due 12th March 1992	U.S. \$663.54

Credit Suisse First Boston Limited  
Agent

Tokyo Pacific Holdings N.Y.  
Tokyo Pacific Holdings (Seaboard) N.Y.

The Quarterly Report as of 30th September 1991 has been  
published and may be obtained from:

<p>Phoenix, Holdings &amp; Finance N.V. P.O. Box 243, 1000 AB Amsterdam.</p> <p>National Westminster Bank PLC Stock Office Services, 3rd Floor 20 Old Broad Street London EC2N 1EJ</p> <p>N.M. Rothschild &amp; Sons Limited New Court, 55, Abchurch Lane, London EC4N 3JF</p> <p>L'Espresso de Banque 21 Rue Laifon, Paris 9</p> <p>Tinkham &amp; Buckland KGaA Königsplatz 21-23 D 4000, Düsseldorf 1</p>	<p>Sol. Oppenheim Jr. &amp; Co. KGaA Unter Sachsenhausen 4, D 5000, Köln 1</p> <p>Paribas Banque Belge S.A. Boulevard de la Woluwe 62, 1050 Brussels</p> <p>Paribas 5 Rue d'Assise, Paris 2</p> <p>Paribas (Luxembourg) S.A. 106 Boulevard Royal, Luxembourg</p> <p>Messli Lynch International &amp; Co. 21 Rue Laifon, Paris 9</p> <p>Rothschild Australia Limited Royal Exchange Building 56 Pitt Street, Sydney N.S.W. 2000</p>
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مكاتبنا في القاهرة



## Lourho may sell 50% stake in Kühne & Nagel

MR TINY ROWLAND'S Lounroe group is negotiating to sell its 50 per cent stake in Kühne & Nagel, the international freight and warehousing company, in a deal that could be worth well in excess of £100m (£850m).

The sale of the possible disappearance of a strategic partner offers to control the companies in which it invests.

The other half of the company is controlled by Mr Klaus Michael Kühne, a descendant of the founder of the shipping company, which has a presence throughout the world, was established more than 100 years ago.

No final decision has yet been made, but talks are believed to be continuing with Mr Kühne on a sale of Lon-

rhö's 50 per cent is considered likely.

**M ■■■ Spicer ■ Lonrho**  
director, declared to commerce of the possible deal.

The London-based international conglomerate, which has expressed an interest in acquiring a majority stake in Mirror Group Newspapers, bought an interest in Kühne & Nagel in 1981. Then Kühne & Nagel was based in Hamburg but has since moved to Switzerland.

If the deal goes ahead it would help reduce Lonrho debt. The company's share price has come under pressure since the death of Mr Robert Maxwell.

In three days last week, the share price fell by 30 per cent, apparently amid anxiety that

Lorrio, like the Marcell empire, was effectively controlled by an elderly entrepreneur of strong views and no obvious succession.

He could also help to fund a Mirror acquisition. Mr. Marcell has expressed interest in acquiring the MGN titles that include the Daily Mirror, the Sunday Mirror and the People. It is less clear how enthusiastic the board is about the possibility.

In particular, there could be problems over monopolies regulations in Scotland. MGN includes the Scottish Daily Express and the Sunday Mail, but Lorrio already owns the Glasgow Herald and Evening Times and the Universal Newspapers.

**ANGLO UNITED**, owner of the **Coalite** ~~fuel~~ fuel business, is to sell non-core businesses to cut debt as it perseveres with its hopes of buying **British Coal**, which the UK government intends to privatise should it win the next general election.

The disclosure came as the group yesterday reported an increase in pre-tax profits to £3m (\$5.40) from £1.1m for the six months to September 30. The results were boosted by Smokeless Fuels, which made operating profits of £8.4m, against £3.1m, and Solid Fuel distribution, which increased to £2.6m from £2.2m. However

## Haig Simonian



### Sergio Cragnotti: key is in the management of assets

Even more telling are the foreign institutions which have come on board. Swiss Bank Corporation has spent around L45bn on a 10 per cent stake, while Rabobank of the Netherlands and Cr dit Lyonnais have 7.8 per cent and almost 5 per cent each.

Mr Cragnotti has also acted astutely to counter his limited reputation in financial circles, especially in northern Europe and the UK. Earlier this year, he signed up Mr Stanislas Yussukovich, a City veteran, to head his [redacted] operation and act as vice-chairman for finance for the whole group.

With virtually all the capital now paid up, C&P has decided to concentrate on packaging, detergents and foods. Mr Cragnotti reckons all three are ripe for what he claims is the unique mixture of industrial [redacted] which

his company can provide. Quite what skills C&P can offer that existing merchant banks or private capitalists do not clear. Dozens of American and European boutiques now specialise in purchasing, amalgamating and floating groups. Kohlberg, Kravis & Roberts, the New York buy-out firm, is the best known. Mr Cragnotti singles out "industrial" management as the understanding of the business, rather than the banker's pre-occupation with finance, as a special contribution. "Ours is a financial philosophy. The key is in the

Probably the most obvious difference between the two competitors is ambition. Whether they're making the move to acquisition or financing a buy-out, its aim is nothing less than to create new multinationals.

It has already made plenty of moves in that direction. Last March, it spent C\$77m (US\$68.1m) to buy 10 per cent of Canadian Mardon, the Canadian packaging group, which specialises in "soft" packaging for cigarettes.

With sales of C\$1bn and net profits of C\$30m last year, the company forms the core C&P's packaging plans.

Further growth has come through the ~~recent~~ purchase of 11 per cent of an undisclosed Spanish packaging group. ~~With~~ ~~the~~ annual turnover will be integrated ~~into~~ ~~the~~ ~~company's~~ ~~business~~.

**M**r Cragnotti's bold move in September, with the \$827 purchase, payable over 10 years, of 50 per cent of the British-based Ja/Mor

The company, which has 100 men of 12,388 sq. in. a joint venture between the U.S. and Italy. The company is a subsidiary of Ferruzzi's Montedison chemicals subsidiary.

CSP, which in detergent and packaging have been sustained, is a spectacular success. This month, it is an option to take full control of Brill, an Italian detergent giant with sales of around \$200 million, in which it had bought an opening of per cent last year.

Brill, which has been a success, has also given CSP a

entry into Brazil, a market which holds great appeal for Mr Cragnotti.

With the detergent market in developed countries already carved up between firms like Unilever and Procter & Gamble, C&P's growth is to be found in areas where the multinationals are less dominant, according to Mr Cragnotti.

C&P's acquisitions are by no means new. Mr Cragnotti sees great opportunities in the recession-hit US. "We want to concentrate on the US. I think it's an important place for future development. Prices are already falling, while Europe is still expensive," he says.

Despite CFP's success in buying assets, it still has won its spurs as a serious rival to the big industrial and financial groups it is battling on. So far, the group has been sceptical about many of its purchases, says a source from Ferruzzi. And Ferruzzi's current disposal programme, which it requires no great price premium from their owners.

Mr Cragnothi believes that the CFP bid in the pipeline will involve neither Ferruzzi nor Italy.

However, the biggest problem facing CFP in the short-term will be rewarding its shareholders - Mr Cragnothi's Group will be

year, excluding CICA, will be around \$1.4bn, generating net profits of \$1.2bn. The group's minorities, which include the state of New York, own around \$25m - a small amount compared with its 1992 launch capital.

Mr Cragmont is confident. The group has already secured a \$1.4bn line of credit from 10 banks, and is looking for further financing. "We are not in a position to build up new businesses. Instead, it has promised shareholders a 1 per cent increase in dividends in 1992 and a further 7 per cent at the year-end. We will use acquisitions to grow, and a rights issue to raise capital, if required."

**GOTA Group**, fourth-largest bank, receive a SKr1.5bn (\$260m) loan from Trygg-Hansa SPP Holding, its largest shareholder. The emergency loan follows the disclosure by Gota that it expects an operating loss of SKr1.4bn for the current year.

were expected to remain at a high level in 1992, with a consequent loss in earnings, and that acceptable profitability was not likely to be achieved until 1993 or 1994.

The loan from Trygg-Hansa, the Swedish insurance group, will help cover these credit losses, while allowing the Gota Group to maintain a capital adequacy ratio above the 8 per cent level that will become legally required next year.

Trygg-Hansa plans to convert all or part of the loan into ordinary or preferred stock in Gota through a proposed offer to current Gota shareholders.

next year that the insurance group will guarantee.

Gota's share price ■■■■■ sharply in the belief that the ■■■■■ had underestimated its ■■■■■ losses for year. The financial backing offered by Trygg-Hansa SPP is aimed at restoring investor confidence in Gota, according to analysts.

Trygg-Hansa last year paid SKr4.7bn for its half share of Gota, but a decline in Gota's share price over the past year, reflecting the crisis in the Swedish banking sector, has resulted in its total market value ■■■■■ being cut to ■■■■■ SKr3.1bn.

**BENSTEGUI** Hermance (BH), the leading Spanish-owned bicycle-maker, is in the final stages of negotiations to take control of the French brand leader, Peugeot Cycles.

The share exchange deal would create a FFr2bn (\$371.2m) turnover company with joint sales of 1.65m bicycles per year, out of a European Community market of 12m.

*Peugeot Cycles, which sold*

the latest [redacted] brand name to pass into foreign hands since last month's bid by Italy's Agnelli family for the holding group that controls the [redacted] Perrier mineral water business.

ECIA, the Peugeot car group subsidiary which owns Peugeot Cycles, would take a 36 per cent stake in a new holding company, to be based in France.

BN and its interests, which

largest player in the **THAI** bicycle market, **Micro** Gitanes, would **lose** the remaining 85 per cent. **Micro** Gitanes will also participate.

**The** partners hope **to** lift their current joint 12.5 per cent EC market share to 30 per cent and are partly driven together by the growing competition from cheap imports from China, Malaysia, Indonesia and Taiwan. **Alleged** Taiwanese dumping is being investigated.

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**LEADING** resumed yesterday as the shares of Bank Brussels Lambert (BBL), Belgium's second-largest bank, after a suspension on Tuesday during which leading financial institutions in the Netherlands had declined to respond to a Dutch press report that a bid for BBL was imminent, writes **BRASIL** van de Krol in Amsterdam.

On Tuesday evening, BEL's main shareholders said they plan to sell their 50% stake in Internationale-Nederlanden Groep (ING), the Dutch financial services group formed this year through the merger of insurer Nationale-Nieuwland and ING Bank.

Lambert, BBL's biggest single shareholder with a stake of nearly 12 per cent, said the principal ~~business~~ **business** motive **is** to consolidate ~~the~~ **the** influence of the bank and develop synergies between banking and insurance. BBL's shareholders include ~~the~~ **the** insurer Group ~~Val~~ **Val** de Beige and ~~W~~ **W** ~~and~~ **and** ~~S~~ **S** ~~of~~ **of** Switzerland.

BBL's shares closed at BFr1,135 in Amsterdam yesterday up BFr285.

In a report on Tuesday morning, the Dutch daily De Telegraaf said that ING was considering launching a paper-and-cash bid for BBL worth between BFr4,000 per share and BFr4,500 per share.

Lex, page 18

	Estimated price ending on 1st Feb	Estimated price ending on 1st Feb	Estimated price ending on 1st Feb
1st year	17.00	17.00	17.00
2nd year	18.00	18.00	18.00
3rd year	19.00	19.00	19.00
4th year	20.00	20.00	20.00
5th year	21.00	21.00	21.00
6th year	22.00	22.00	22.00
7th year	23.00	23.00	23.00
8th year	24.00	24.00	24.00
9th year	25.00	25.00	25.00
10th year	26.00	26.00	26.00
11th year	27.00	27.00	27.00
12th year	28.00	28.00	28.00
13th year	29.00	29.00	29.00
14th year	30.00	30.00	30.00
15th year	31.00	31.00	31.00
16th year	32.00	32.00	32.00
17th year	33.00	33.00	33.00
18th year	34.00	34.00	34.00
19th year	35.00	35.00	35.00
20th year	36.00	36.00	36.00
21st year	37.00	37.00	37.00
22nd year	38.00	38.00	38.00
23rd year	39.00	39.00	39.00
24th year	40.00	40.00	40.00
25th year	41.00	41.00	41.00
26th year	42.00	42.00	42.00
27th year	43.00	43.00	43.00
28th year	44.00	44.00	44.00
29th year	45.00	45.00	45.00
30th year	46.00	46.00	46.00

Prices are determined for every half-hour at each twenty-hour hot water period. Prices are in pounds per megawatt-hour, rounded to three decimal places. The maximum price to be paid per kilowatt-hour the central plant should be served one day in the half of the calendar month in which the provision of hot water is made in the circumstances which govern the operation of the electricity pool in England and Wales. The Pool Purchase Price is the best of the majority of payments made to generators in the electricity pool in the half through the best. The provisional Pool Purchase Price is subject to revision or correction until four calendar months after the end of the period for which the prices are determined approximately twenty-four days after the end of trading. Pool selling little or no income paid by members of the electricity pool during arrangements. It is dependent upon the circumstances of the market. Pool sell and pool prices are subject to revision.

**WEC Securities Limited**

All of these securities having been sold, this advertisement appears as a matter of record only.

46,000,000 Shares

**Ford Motor Company**

**Depository Shares**  
**Each Representing 1/1,000 of a Share of**  
**Series A Cumulative Convertible Preferred Stock**  
**(\$1.00 par value)**  
**(Liquidation Preference Equivalent to \$50 per Depository Share)**

3,450,000 Shares

The portion of the offering was offered outside the United States by the undersigned.

Goldman Sachs International Limited	Merrill Lynch International Limited
ABN AMRO	Banque de Zote Wadd Limited
BNP Capital Markets Limited	Burns Fry Limited
County NatWest Limited	Commerzbank Aktiengesellschaft
Credit Suisse First Boston Limited	Credit Lyonnais Securities
Dresdner Bank	Daiwa Europe Limited
Samuel Montagu & Co. Limited	Deutsche Bank
J. Henry Schroder Wagg & Co. Limited	LTGB International Limited
Société Générale	Nikko Europe plc
Swiss Bank Corporation	Nomura International
S.G. Warburg Securities	Scotiabank Limited
Wood Gundy Inc.	UBS Phillips & Drew Securities Limited
	Westpac Banking Corporation
	Yamachi International (Europe) Limited

42,550,000 Shares

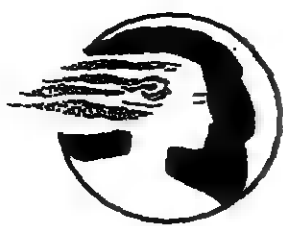
The portion of the offering was offered in the United States by the undersigned.

Goldman, Sachs & Co.	Merrill Lynch & Co.
Bear, Stearns & Co. Inc.	Alex. Brown & Sons
BT Securities Corporation	Donaldson, Lufkin & Jenrette
Edwards & Sons, Inc.	Kemper Securities Group, Inc.
Kidder, Peabody & Co.	Lehman Brothers
J.P. Morgan Securities Inc.	Morgan Stanley & Co.
Prudential Securities Incorporated	Robertson, Stephens & Company
Solomon Brothers Inc.	Smith Barney, Harris Upham & Co.
Dean Witter Reynolds Inc.	Advest, Inc.
J. C. [redacted] & Co.	Cowen & Company
Legg Mason Wood Walker	McDonald & Company
Rauscher Pierce Fennels, Inc.	Raymond, James & Associates, Inc.
The Robinson-Humphrey Company, Inc.	Sutro III Co. Incorporated
Wheat First Butcher & Singer	AMERICAN SECURITIES CORPORATION
Arnhold & S. Bleichroeder, Inc.	Robert W. Baird & Co.
Sanford C. [redacted] & Co., Inc.	The Chicago Corporation
Fahnestock & Co. Inc.	Ferris, Baker Watts
First Southwest Company	Furman Selig
Howard, Weil, Labouisse, Friedrichs	J. J. B. Hilliard, W. L. Lyons, Inc.
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Ladenburg, Thielmann & Co. Inc.	C.J. Lawrence Inc.
Morgan Keegan & Company, Inc.	Needham & [redacted] Inc.
The Otis Company	The Principal/Eppler, Guerin & Turner, Inc.
Rovny & Co.	Scott & Stringfellow Investment Corp.
[redacted] Company	[redacted] Morgan
Breen Murray, Foster Securities Inc.	Craigie Incorporated
D. A. Davidson & Co.	Dominick III Dominick
Folger Nolan Fleming Douglas	Garabell & Company, Inc.
Gerard Klauer Mattison & Co., Inc.	David A. Noyes & Company
Pryor, McClendon, Counts II Co., Inc.	Samuel A. Ramirez & Co., Inc.
Rodman & Renshaw, Inc.	Seldier Andrus & Co., Inc.
Stoate, Weisman, Murray & Company, Inc.	Van Kasper & Company

November 1991



This announcement appears in matter of record only.



## CREDIT LOCAL DE FRANCE

**International Offering of up to  
1,900,000 Shares  
(FF 100 nominal value)**

Offer Price: FF210 per Share

PARIBAS CAPITAL MARKETS GROUP

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S.G. WARRBURG SECURITIESA Commitment to  
Quality, Reliability  
and InnovationLong Term Credit  
Investment Banking  
Life AssuranceCorporate Finance  
Asset Management  
Commercial Banking

## Consolidated Highlights at March 31, 1991

	US \$m*
Outstanding Loans	33,799
Assets under Management	13,143
Shareholders' Equity	4,233
Allowances	766
Net Income	100

\* US \$1 = Lire 1,267

The contents of this statement, for which the directors of IMI are solely responsible, have been approved for the purpose of Section 57 of the Financial Services Act 1986 by Price Waterhouse S.S. as an authorised person.

Head Office: 25 Viale dell'Arte, Rome  
Tel: (39-6) 5959.1

Internationally the IMI Group provides financial services through the following main subsidiaries:

MABON Securities Corporation  
(Member of the NYSE)  
Tel: (1-212) 7322820Turis A.G.  
(Member of the Frankfurt Stock Exchange)  
Tel: (41-1) 2014477IMI Bank (Lux) S.A.  
(Member of the Luxembourg Exchange)  
Tel: (352) 4045751IMI Bank AG  
(Member of the Frankfurt Stock Exchange)  
Tel: (49-69) 7191170IMI Securities Ltd (UK)  
(Members of the London Stock Exchange and SFA)  
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Tel: (44-71) 2836264IMI INVESCO Ltd  
(Member of IMFC)  
Tel: (44-71) 2836264IMI - CPR Finance S.A.  
(Member of the Paris Stock Exchange)  
Tel: (33-1) 46111000

## INTERNATIONAL COMPANIES &amp; CAPITAL MARKETS

## Red faces over record profits

Interest rate cuts have lifted Canada's banks, writes Bernard Simon

CANADA'S big six banks have faced an unusual public relations problem in recent weeks. Far from having to explain, like many of their counterparts elsewhere, losses from sour real estate loans or spectacular bankruptcies, the Canadian banks have been embarrassed by record profits.

With combined earnings of C\$3.7bn (US\$3.27bn) in fiscal 1991, the six banks alone have accounted for about 60 per cent of the total profits of the Toronto Stock Exchange's top 300 companies. However, the banks, sensitive to their high political profile and the troubles of many of their borrowers, are reluctant to trumpet that achievement too loudly.

The irony is that their performance is not quite as sparkling as a quick glance at the bottom line suggests. While Royal Bank of Canada and Canadian Imperial Bank of Commerce, the two biggest institutions, reported record net earnings, their returns on equity and on assets have both slipped in the past year.

The slump in the Canadian economy and, in some cases, problems with US real estate loans and highly-leveraged deals, have sharply pushed up the banks' loan losses and non-performing loans.

As a group, their loan loss provisions climbed by 60 per cent last year. Loans on which

CANADIAN BANKS: FISCAL YEAR ENDED OCT 31			
	Net earnings (C\$)	Return on equity (%)	Loan-loss provisions (C\$m)
Royal Bank of Canada	983 (965)	13.9 (17.5)	605 (420)
CIBC	811 (802)	13.9 (15.8)	613 (254)
Bank of Montreal	596 (522)	11.1 (14.0)	337 (169)
Bank of Nova Scotia	633 (512)	16.2 (14.4)	374 (238)
Toronto-Dominion Bank	487 (596)	10.8 (13.5)	485 (353)
National Bank of Canada	196 (170)	11.0 (10.2)	270 (250)

Figures in parentheses: previous year

interest is not being paid are at their highest level since the 1981-82 recession.

But the banks have been able to keep their returns on equity high, thanks to a heavy reliance on Toronto-Dominion, which for most of the 1980s was Canada's most glamorous bank. It lost its triple-A credit rating earlier this year and was the only one of the six to suffer a fall in earnings last year.

TD also had the lowest return on equity of the six banks. Its return slipped to 10.1 per cent in the fourth quarter. Fourth-quarter return on assets was 0.70 per cent, compared with an average 0.90 per cent in 1990.

On the brighter side, several banks were buoyed by Third World debt recoveries. More than half of the 58 per cent jump in Royal Bank's international earnings came from higher LDC interest payments, especially from Brazil, where a C\$100m reversal

of Third World debt provisions.

The banks' rapid rise in short-term interest rates over the past year has also helped to boost their yields on higher than long-term rates which prevailed during 1990.

The banks' prime lending rate has fallen from a peak of 14.75 per cent in spring 1990 to 8 per cent now.

Bank of Nova Scotia, which has a relatively high proportion of fixed-rate loans, and a smaller-than-average portfolio of fixed-rate deposits, saw its net interest margin widen by 49 basis points last year, to 2.89 per cent. CIBC's margin was 2.94 per cent.

Neither the banks nor banking analysts are expecting another record year in 1992. "It will be a flatish kind of year," predicts one senior banker. "It's going to be hard

to grow earnings at all, but the year shouldn't be a disaster either."

Every plus in the outlook seems to come with a minus, and vice versa. Thus, while domestic interest rates will probably fall further, the decline is unlikely to match that of the past 12 months.

The prospect of a sluggish economic recovery means loan losses will remain at high levels. On the other hand, the banks are confident that they are now setting aside sufficient provisions to cover the bulk of the likely trouble spots.

Nonetheless, Sharon Ranson, analyst at BNP James Gape in Toronto, predicts that Royal, CIBC, Bank of Nova Scotia and, perhaps, Bank of Montreal will do well enough next year to lift their dividends. Only BNS raised its payout to shareholders this year.

While the record earnings may not be much to crow about, the Canadian banks can take pride in a strong capital position. Their ratios of capital to assets are already comfortably above the 1992 guidelines set by the Bank for International Settlements.

Royal Bank, for example, has a total capital ratio of 8.4 per cent, against a BIS target of 8 per cent. Measured by US accounting rules, its ratio is a sturdy 10.4 per cent.

## Three Australian gold producers to link

By Kevin Brown in Sydney

POSEIDON Gold (Posegold), part of Mr Robert Champigny's Crespigny's Normandy Poseidon group, yesterday announced plans to merge with two associated gold companies to form Australia's third largest gold producer.

Mr Champigny said the merger would create "a major internationally-ranked Australian gold company". He said further expansion was possible once the merger was solidified.

The merger will bring together Poseidon Gold, Mount Leyshon Gold Mines, and ACM Gold to give Posegold annual managed production of more than 1m ounces, and equity production of 670,000 ounces.

The merger is in line with earlier moves by Normandy Poseidon to simplify its structure in an attempt to improve

its image with Australian investors, who have proved increasingly sceptical of complex shareholding structures.

Posegold, which is based in Mount Leyshon, and Normandy Poseidon holds a 40 per cent interest in ACM Gold following a recent takeover of Australian Consolidated Minerals (ACM), which it bought jointly with Western Mining.

Normandy Poseidon will emerge with 55.2 per cent of the merged company, and Anglo American, the South African mining group and a long-time backer of Mr Champigny, will own 43 per cent.

The deal will also result in a A\$128.5m (US\$99.5m) cash injection into Normandy Poseidon through the redemption of convertible redeemable preference shares held by Posegold. The repayment will be made

from Posegold's cash balances. The merged company will have a strong presence in three of Australia's biggest gold provinces - Kalbarrie, Tennant Creek and Charters Towers. It will also hold minority stakes in a number of other gold producers.

Its gold resources will be in excess of 7.8m oz, equivalent to around more than 10 years of equity production at the current rate of output.

The merger will be subject to shareholder approval, subject to shareholder and regulatory approval. ACM's shareholders will be offered four Posegold shares plus A\$1.10 cash and two Posegold 1994 options for every 11 ACM shares.

Mount Leyshon shareholders will be offered three Posegold shares plus A\$1.50 cash and five

gold 1994 options for every five shares.

Posegold said the total cash outlay would be about A\$50m. In addition, Posegold plans to repay A\$70m of preference share funding arranged by a wholly-owned subsidiary by raising A\$60m through an issue of new shares and A\$10m through an issue of new 1994 options.

Posegold lost A\$180m in the year to the end of June, after writing off A\$194m against its holdings in Mount Leyshon and Gold Mines of Kalbarrie, in which it owns a 29 per cent stake.

The write-off followed an adjustment of the carrying value of the holdings in the light of a fall in gold prices and the introduction of corporate taxation on the profits of gold producers.

## Telecom NZ moves to halt state inquiry

By Terry Hall in Wellington

TELECOM Corporation of New Zealand has issued proceedings in the High Court to stop the Commerce Commission's inquiry into the telecommunications industry.

The commission is investigating Telecom NZ's alleged anti-competitive behaviour in the telecommunications market. It is also studying the government's comparative licensing on disclosure by communications companies. The current disclosure regime replaced much more heavily regulated systems following industry deregulation last year.

The legal action comes after the commission ignored a 24-hour deadline from Telecom NZ to discontinue the inquiry. Telecom said the inquiry was inappropriate while Telecom NZ was involved in other High Court actions which would feature in the inquiry. Telecom NZ is also involved in court cases with its rival, Clear Communications.

This week Telecom NZ, which was listed on international stock exchanges in July, claimed that news of the inquiry was damaging its share price.

Mr Maurice Williamson, the government minister responsible for communications, has warned the companies to adopt a realistic approach to competition or face the repositioning of a heavily-regulated regime.

## HK bank group confirms sale of Cathay stake

HSBC Holdings, the London holding company for Hong Kong bank, yesterday confirmed that it had sold its wholly-owned subsidiary bank to Cathay Pacific Airways for HK\$1.03bn (US\$132.5m), writes Angus Foster in Hong Kong.

The stake of 100m shares was sold to institutional investors through James Capel, the bank's stockbroking subsidiary, at HK\$9.50 a share. This is the second sale of Cathay shares by the bank this year. It reduced its stake in the airline to 10 per cent. HSBC said the sales were part of a strategy to concentrate on core holdings, although it had no plans to further cut its Cathay stake.

## FT/ABD INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

Latest prices at 8:10 pm on 11/12/91

U.S. DOLLAR STRAIGHTS			
Bond	Yld	Par	Yld
ALBERTA PROV 5 1/2% 95	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 96	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 97	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 98	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 99	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 00	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 01	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 02	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 03	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 04	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 05	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 06	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 07	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 08	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 09	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 10	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 11	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 12	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 13	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 14	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 15	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 16	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 17	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 18	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 19	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 20	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 21	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 22	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 23	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 24	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 25	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 26	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 27	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 28	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 29	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 30	10.00	100.00	10.00
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ALBERTA PROV 5 1/2% 33	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 34	10.00	100.00	10.00
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ALBERTA PROV 5 1/2% 45	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 46	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 47	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 48	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 49	10.00	100.00	10.00
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ALBERTA PROV 5 1/2% 59	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 60	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 61	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 62	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 63	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 64	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 65	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 66	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 67	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 68	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 69	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 70	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 71	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 72	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 73	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 74	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 75	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 76	10.00	100.00	10.00
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ALBERTA PROV 5 1/2% 84	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 85	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 86	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 87	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 88	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 89	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 90	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 91	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 92	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 93	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 94	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 95	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 96	10.00	100.00	10.00
ALBERTA PROV 5 1/2% 97	10.00	100.00	10.00
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ALBERTA PROV 5 1/2% 06	10.00	100.00	



to grow earnings all, but the year shouldn't be a disaster either.

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Nonetheless, Sharon Ranson, analyst at CIBC Bank of Nova Scotia, and perhaps the Bank of Montreal will do well enough next year to lift their dividends. Only BCS raised its payout to shareholders this year.

While the record earnings may not be much to crow about, the Canadian banks take pride in a strong capital position. Their ratios of capital to assets are already comfortably above the 1992 guidelines set by the Bank for International Settlements.

Royal Bank, for example, has a capital ratio of 64 per cent, against a BIS target of 60 per cent. As measured by its accounting ratio, its ratio is sturdy 104 per cent.

ers to link

gold 1994 options for every 10 shares.

Pratt said the total on Sunday would be about \$1.5 billion. In addition, Pratt said he expects \$1.5 billion of preference share funding arranged by wholly-owned subsidiary to finance the new shares and the \$1.5 billion of new equity to be issued in the form of a 25 per cent premium.

The bank followed a similar pattern in the capital raising in 1990, when it issued \$1.5 billion of new equity at a 25 per cent premium.

Telecom NZ moves to halt state inquiry

By Terry Hall in Wellington

TELECOM Corporation of New Zealand has issued press statements and taken legal action to halt the state inquiry into its financial performance.

The inquiry, which is being conducted by the Commerce Commission, is looking at the company's financial performance over the last three years. Telecom has issued a statement saying that the inquiry is "unfounded and unjustified" and that it is taking legal action to stop it.

The company says that it has been a success story since its formation in 1987, and that it has made significant investments in its infrastructure. It says that the inquiry is a waste of time and money, and that it is taking legal action to stop it.

HK bank group confirms sale

Cathay Bank

The Cathay Bank group has confirmed the sale of its Hong Kong operations to a consortium of investors. The sale is expected to complete by the end of the year.

# Maastricht deal provides fillip for European bonds

By Sara Webb in London and Patrick Harverson in New York

THE agreement reached at the European Community summit in Maastricht provided a welcome boost for high-yielding European government bond markets yesterday. The deal dispelled fears that the agreement would be jeopardised.

French government bonds closed over half a percentage point yesterday in the wake of the summit and the strengthening of the French franc against the D-Mark. The yield on the 10 per cent French Treasury bonds, due 2001, closed at 8.84 per cent, compared with 8.98 per cent at yesterday's close. In the Maastricht summit, the French government gained 54 basis points to close at 106.26 on a volume of 13,282 lots.

With the strong performance of the French government bonds, the yield spread over 10-year German government bonds narrowed sharply, from 67 basis points on Tuesday afternoon to 56 basis points yesterday.

German government bonds closed slightly higher, as investors switched out of bonds into the higher-yielding markets, particularly the French and UK government bond markets.

Traders said volumes in the bond market were light, although there was some short-covering in French bonds into three-year paper. The 10-year French Treasury bond traded at around 86.26 by late afternoon, compared with 86.44 at Tuesday's close.

LONG-DATED UK government bonds gained half a percentage point, boosted by foreign and domestic buying interest following the successful outcome of the Maastricht summit agreement.

Traders said the agreement dispelled the market's fears for the convergence of high-yielding bond markets. They added it temporarily lessens the political risk for the Conservative government which has come under attack on the issue.

## GOVERNMENT BONDS

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## Difficulties hit stock options market plan

By Richard Waters

LONDON'S attempts to create an all-UK market in stock options appeared to be foundering yesterday as it emerged that the market-makers were not prepared to commit themselves to creating an adequate market.

At the same time, the London International Financial Futures Exchange said its plan to launch a stock options market with the London Stock Exchange on January 31 would be delayed for at least two months.

The merger, already running a year behind schedule, has been delayed further by technical problems, including the creation of a settlement system, and legal structure and adequate systems for the merged market.

Life said sufficient market-makers had not been found forward to create a market in stock options. One of the main reasons for the delay is based on the FTSE 100 index of leading stocks. However, too few had offered to make markets in the 67 stock options based on individual shares which are currently traded on the LSE.

By midday, the benchmark 30-year government bond was unchanged at 10.04, yielding 7.85 per cent, while the two-year note was up 1/8 at 10.03, yielding 5.01 per cent. Trading activity was said to be light.

Prices have been bid up at both ends of the market this week on hopes of a further easing of monetary policy by the Federal Reserve.

Yesterday, the buying stopped, with participants reluctant to commit funds to the market for fear of sudden shocks from the inflation news. The producer prices and the consumer prices figures for November (due today and tomorrow) and forecast to rise 0.3 per cent on the month, have not yet been released.

Some 307 applications were made last month for "D" shares in the new market, each of which allows the holder to act as a broker or market-maker in equity options. Although this is higher than the minimum required application of 200, few applicants expressed an interest in making markets in individual options.

Life said it would delay issuing the "D" shares until it could establish whether sufficient market-making capacity could be found. One option would be to cut the number of individual options being traded on the new market.

## ASB urges tough definition of equity

By Simon Lush

UK COMPANIES could be discouraged from issuing new types of debt-equity hybrid bonds if tough new proposals on accounting for capital instruments, unveiled yesterday, are implemented by the Accounting Standards Board.

The ASB has suggested a rigorous definition of equity which would stop the companies from accounting for debt instruments as a part of share capital. It suggests that only instruments which have no redemption date and have payments directly related to profits should be accounted for as equity.

The proposals about three main types of debt-equity hybrid capital instruments used widely by UK companies: convertible capital bonds issued by companies including ASDA, Circle K, Boots, Sainsbury, Tarmac and others. The bonds are usually issued by a guaranteed subsidiary and converted into shares of the subsidiary which can then be exchanged for shares of the parent company.

They are also accounted for as a minority interest under shareholders' funds on the grounds that the bonds are deeply subordinated and are likely to be converted.

The ASB proposes the bonds should be accounted for as a liability under the heading of convertible debt.

It commented that the likelihood of conversion into equity at a later date was not a good justification for accounting for the bonds as near-equity.

Auction market preferred shares, issued in the US by UK companies including Beazer, BTR, Cadbury Schweppes, ECC Group, Rank Rattner and Tarmac. The shares carry a dividend payable by an auction market, subject to an upper limit of 10 per cent.

up if the credit quality of the issuer falls down. The bonds are redeemable at the option of the issuer, usually at issue price.

AMPs are usually accounted for as shareholders' funds on the consolidated balance sheet, with a view to the nominal value of the shares in issue. The ASB argues that this does not reflect the true nature of the debt, which is the nature of redemption.

Hence it should be accounted for as non-equity under shareholders' funds with full disclosure of the nominal value of the shares in issue.

Warrant bond issues, already straight debt securities, are issued with warrants to buy shares attached.

The ASB proposes that the value of the warrant is recognised separately from the debt.

## Council of Europe launches Ecu200m issue

By Simon Lush

THE Council of Europe yesterday launched a two-year Ecu200m issue in the Luxembourg market, following the successful completion of a similar Ecu100m issue in the UK market.

The new issue is a continuation of the Council's policy to raise funds for its operations. It is the first time the Council has issued a two-year issue.

The issue is managed by Baring Brothers, and is expected to be oversubscribed. The Council is also launching a 10-year issue of Ecu100m, which is expected to be oversubscribed.

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London-based Ecu200m issue (Libor), the Council longer-dated Ecu200m issue in the UK market.

Elsewhere, Mortgage Securities, a special purpose subsidiary of First Mortgage Securities, launched a £17m mortgage-backed bond issue in three tranches. The two main tranches of the deal, managed by Baring Brothers, are expected to be oversubscribed.

The Council is also launching a 10-year issue of Ecu100m, which is expected to be oversubscribed.

## NEW INTERNATIONAL BOND ISSUES

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## LONDON MARKET STATISTICS

### RISES AND FALLS YESTERDAY

Index	Value	Change
FTSE 100	2,722.22	+1.75
FTSE 250	1,175.00	+1.75
FTSE 100 SHARE INDEX	2,722.22	+1.75
FTSE 250 SHARE INDEX	1,175.00	+1.75

### LONDON RECENT ISSUES

Issue	Amount	Term	Yield	Rating	Manager
100	F.P.	102	101	101	-
100	F.P.	102	101	101	-
100	F.P.	102	101	101	-
100	F.P.	102	101	101	-
100	F.P.	102	101	101	-
100	F.P.	102	101	101	-
100	F.P.	102	101	101	-
100	F.P.	102	101	101	-
100	F.P.	102	101	101	-
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100	F.P.	102	101	101	-
100	F.P.	102	101	101	-
100	F.P.	102	101	101	-
100	F.P.	102	101	101	-
100	F.P.	102	101	101	-</

### FIXED INTEREST STOCKS

Issue	Amount	Term	Yield	Rating	Manager	Yield
ECU	200	2y	8 1/2	100.875	Barings 9 1/2% Euro Conv. Pmt. C1	100.875
100	F.P.	10y	10.5	100.875	Barclays 10 1/2% Euro Int'l Cr. Pmt. 1994	100.875
100	F.P.	10y	10.5	100.875	Kaiserslautern 10 1/2% Euro Sec. 2001	100.875
100	F.P.	10y	10.5	100.875	Platz 1 Euro. Value. Euro Int'l Cr. 2001	100.875
200	F.P.	2y	8 1/2	100.875	Greenwich 9 3/4% Euro Sec. 10 1/2% 1995	100.875
100	F.P.	10y	10.5	100.875	Jerusalem 10 1/2% Euro Int'l Cr. 2001	100.875
100	F.P.	10y	10.5	100.875	Barclays 10 1/2% Euro Int'l Cr. 2001	100.875

### RIGHTS OFFERS

Y	ISS	THRU	YIELD	LOAN	SPONSOR
42	10/1	12/12	2.00	1.00	Corporate Services Unit
10	10/1	12/12	2.00	1.00	Information Systems
20	10/1	20/12	2.00	1.00	Information Systems
10	10/1	20/12	2.00	1.00	Prod Production
10	10/1	20/12	2.00	1.00	Prod Services
10	10/1	20/12	2.00	1.00	St. James Inc.
10	10/1	20/12	2.00	1.00	SWP Finance
10	10/1	20/12	2.00	1.00	SWP Finance

A Amortized dividend, B Flipped loan on prospectus, C Dividend was paid or payable on date of maturity, D Dividend was not paid or payable on date of maturity, E Dividend was not paid or payable on date of maturity, F Dividend was not paid or payable on date of maturity, G Dividend was not paid or payable on date of maturity, H Dividend was not paid or payable on date of maturity, I Dividend was not paid or payable on date of maturity, J Dividend was not paid or payable on date of maturity, K Dividend was not paid or payable on date of maturity, L Dividend was not paid or payable on date of maturity, M Dividend was not paid or payable on date of maturity, N Dividend was not paid or payable on date of maturity, O Dividend was not paid or payable on date of maturity, P Dividend was not paid or payable on date of maturity, Q Dividend was not paid or payable on date of maturity, R Dividend was not paid or payable on date of maturity, S Dividend was not paid or payable on date of maturity, T Dividend was not paid or payable on date of maturity, U Dividend was not paid or payable on date of maturity, V Dividend was not paid or payable on date of maturity, W Dividend was not paid or payable on date of maturity, X Dividend was not paid or payable on date of maturity, Y Dividend was not paid or payable on date of maturity, Z Dividend was not paid or payable on date of maturity, AA Dividend was not paid or payable on date of maturity, AB Dividend was not paid or payable on date of maturity, AC Dividend was not paid or payable on date of maturity, AD Dividend was not paid or payable on date of maturity, AE Dividend was not paid or payable on date of maturity, AF Dividend was not paid or payable on date of maturity, AG Dividend was not paid or payable on date of maturity, AH Dividend was not paid or payable on date of maturity, AI Dividend was not paid or payable on date of maturity, AJ Dividend was not paid or payable on date of maturity, AK Dividend was not paid or payable on 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## LONDON TRADED OPTIONS

Option	Call	Put	Call	Put	Call	Put
FTSE 100	2,722.22	1,175.00	2,722.22	1,175.00	2,722.22	1,175.00
FTSE 250	1,175.00	2,722.22	1,175.00	2,722.22	1,175.00	2,722.22
FTSE 100 SHARE INDEX	2,722.22	1,175.00	2,722.22	1,175.00	2,722.22	1,175.00
FTSE 250 SHARE INDEX	1,175.00	2,722.22	1,175.00	2,722.22	1,175.00	2,722.22

## TRADITIONAL OPTION 3-month call rates

Option	Call	Put	Call	Put	Call	Put
FTSE 100	2,722.22	1,175.00	2,722.22	1,175.00	2,722.22	1,175.00
FTSE 250	1,175.00	2,722.22	1,175.00	2,722.22	1,175.00	2,722.22
FTSE 100 SHARE INDEX	2,722.22	1,175.00	2,722.22	1,175.00	2,722.22	1,175.00
FTSE 250 SHARE INDEX	1,175.00	2,722.22	1,175.00	2,722.22	1,175.00	2,722.22

## FT-ACTUARIES SHARE INDICES

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Index	Value	Change
FTSE 100	2,722.22	+1.75
FTSE 250	1,175.00	+1.75
FTSE 100 SHARE INDEX	2,722.22	+1.75
FTSE 250 SHARE INDEX	1,175.00	+1.75

## FIXED INTEREST

Index	Value	Change
FTSE 100	2,722.22	+1.75
FTSE 250	1,175.00	+1.75
FTSE 100 SHARE INDEX	2,722.22	+1.75
FTSE 250 SHARE INDEX	1,175.00	+1.75



## COLLAPSE OF THE MAXWELL EMPIRE

## Banks given choice to limit damage or lose all

BANKERS WERE visibly shaken when they received the report of the Coopers & Lybrand investigation into the collapse of the late Mr Robert Maxwell's private companies.

At the crisis meeting called on December 3, Coopers did not pull any punches.

The report on the report, however, was not as harsh as the headlines. It said the collapse of the Maxwell empire was a "complex chain of transactions" which began on July 3, 1991, when SBC provided a loan facility of \$50m to Adviser (188), a vehicle set up specially by Mr Robert Maxwell to make a takeover bid for First Tokyo.

An astonishingly complex chain of financial transactions began on July 3, 1991, when SBC provided a loan facility of \$50m to Adviser (188), a vehicle set up specially by Mr Robert Maxwell to make a takeover bid for First Tokyo.

The lending agreement required that \$50m of Japanese shares owned by First Tokyo would be pledged as collateral.

However, the collateral could not be given to SBC until First Tokyo had been transformed into a private company, which would take several weeks to do.

But to ensure that it did get the shares eventually, a separate clause of the agreement prohibited Adviser (188) from disposing of the shares.

On August 6, Adviser (188) drew down \$50m of the SBC facility. However, even at that time, events had taken a turn which would make it difficult for SBC ever to receive the shares.

At the end of July, Mr Robert Maxwell gave instructions that First Tokyo's portfolio of shares should be liquidated. The first sale took place on August 1.

The disposal raised \$14.4m and the proceeds were sent to Maxwell Communication Corporation, the Maxwell public company. First Tokyo debited the transfer to Maxwell private companies.

However, it dawned on directors of the Maxwell private empire that the original board of First Tokyo had not been replaced.

As a result, LBI was forced on August 5, to repurchase an identical portfolio of shares. The First Tokyo board was then replaced and the \$14.4m portfolio was sold once again, on August 14.

In the meantime, most of the rest of the First Tokyo portfolio was used as security for borrowings by Maxwell private companies.

On July 31 and August 23, blocks of the First Tokyo portfolio - with an ultimate sale value of \$29.1m - were sent as collateral to another Swiss bank, Credit Suisse.

On August 27, another block, worth \$4.6m, is believed to have been sent as collateral to Lehman Brothers, which later sold them.

If Credit Suisse and Lehman had realised that the Japanese shares had already been promised to SBC, they would not have taken them.

Between September 5 and October 17, the shares held by Credit Suisse were sold. The proceeds were apparently transferred to a cash collateral account at Credit Suisse.

Credit Suisse said yesterday that it did not believe the cash was held in its accounts. However, it confirmed that it did hold the portfolio of Japanese shares for a period.

According to SBC and Coopers, Credit Suisse was then given collateral in a different form. So the \$50m proceeds of the share sales were transferred back to the Maxwell private companies and from there some of money was paid to Paribas, the French bank, and some to Smith New Court, the UK broker.

In early October, Mr Robert Maxwell was told by a colleague that they faced a predicament. They no longer owned the shares promised to SBC.

On October 26, therefore, Adviser (188) told SBC that it would repay the loan, rather than try to obtain the funds to do this.

So on November 5, the day of Mr Robert Maxwell's death, Adviser (188) tried to withdraw the \$50m loan to repay the loan. However, SBC told Adviser (188) that this was not possible, the repayment was irrevocable.

SBC then passed on documents to the Serious Fraud Office, which announced on November 18 that it was investigating how the \$50m loan had disappeared.

Since then, the SFO enquiry has broadened to include the removal of \$700m of funds from the main Maxwell public companies and their pension funds.

missing.

In addition, Coopers said that \$31m was owed to the Maxwell Foundation, a trust set up by Maxwell to manage the Maxwell family assets.

At this was an indirect link to the Maxwell public company pension funds. Coopers added that a further \$118m of loans had been lent to the private companies by Bishopsgate Investment Management.

Another important line in the report read: "All Maxwell stocks pledged to support bank loans in the public companies, which may be owed to the pension funds or the public companies, if banks are deprived of this security, they will face even larger losses."

In the penultimate chapter, Coopers said the private companies had to continue trading until January 3, 1992, when the Maxwell empire was to be liquidated.

It said the Maxwell empire was likely to need \$2m in the period. The European, Mr Maxwell's ambitious newspaper, was likely to need \$2m. In addition, Robert Maxwell Group would require \$4m.

Then followed the spending conclusions.

Coopers said the private companies needed a cash injection of \$500m. They also required the banks to waive interest on loans and possibly also waive dividend payments.

In addition, the loans from the public companies and pension funds would have to be converted into cash capital.

The bottom line was devastating. The report spelled out in two simple words what value was at stake: "Survival impossible."

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worth just \$251m to cover loans of \$478m. The banks in this group included Lloyds Bank, from the UK, Citibank, of the US, Swiss Bank Corporation, Banque Nationale de Paris of France, and three syndicates.

A final group of banks had no security for \$45m of loans. These included two Japanese banks, Long Term Credit Bank and Sumitomo Trust and Banking, with loans of \$13m and \$12m respectively.

However, even this analysis was probably too optimistic for two reasons:

● Banks held 512m MCC shares as security. Bankers fear these shares may be valueless. National Westminster Bank has 83.2m MCC shares as security. A lending syndicate, led by Lloyds, has 187m MCC shares as security against a £118m loan to a Maxwell car purpose vehicle.

Another lending syndicate has 118.6m MCC shares as security against a £118m loan to a Maxwell car purpose vehicle, PHA Finance.

● Coopers identified \$156m of security held by banks which may be owed to the pension funds or the public companies. If banks are deprived of this security, they will face even larger losses.

In the penultimate chapter, Coopers said the private companies had to continue trading until January 3, 1992, when the Maxwell empire was to be liquidated.

It said the Maxwell empire was likely to need \$2m in the period. The European, Mr Maxwell's ambitious newspaper, was likely to need \$2m. In addition, Robert Maxwell Group would require \$4m.

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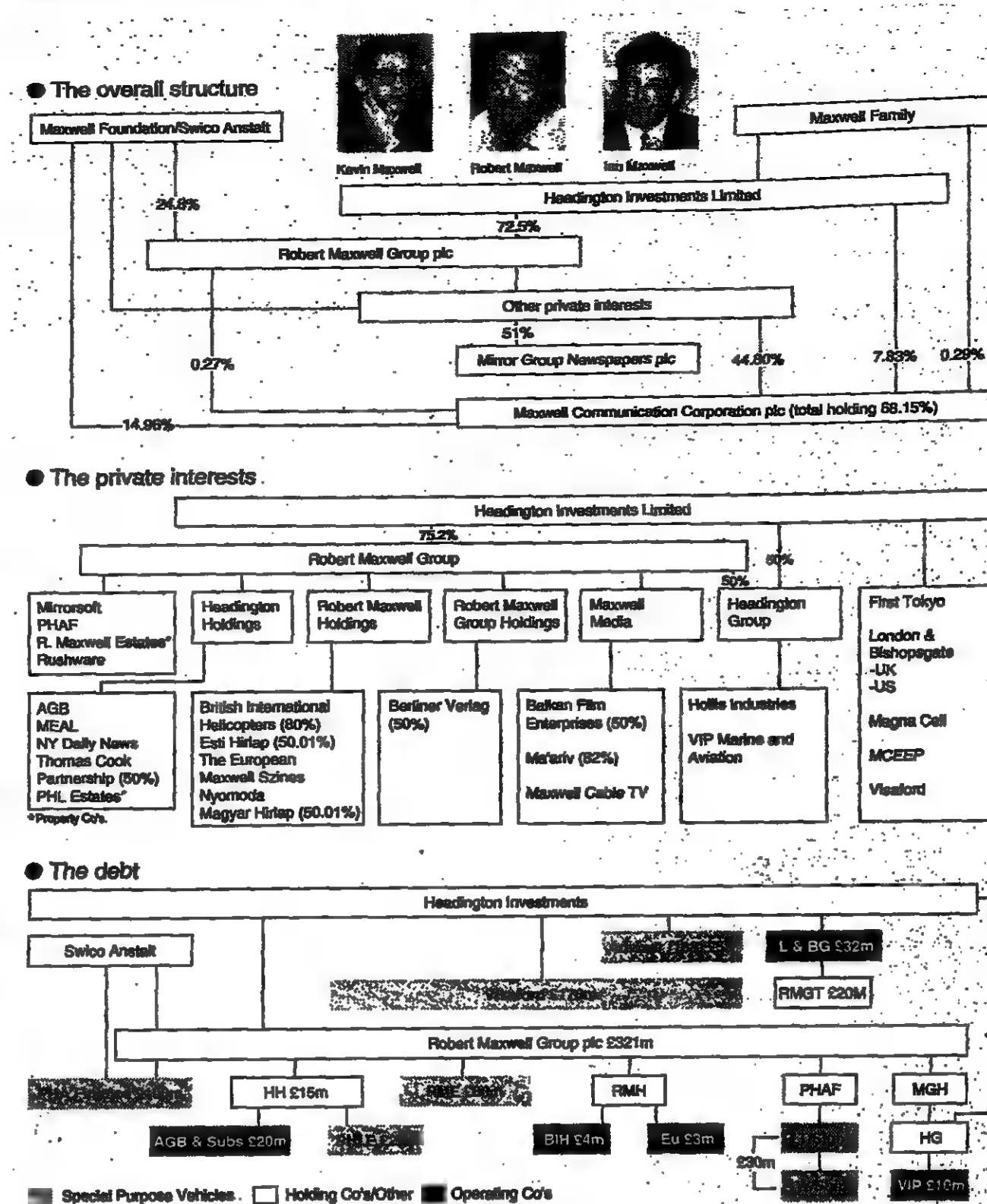
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## The Coopers' report on Maxwell private companies: Codename Russet



Robert Peston

## Bank debts of private interests now amount to £970m

THE preliminary report of the late Mr Robert Maxwell's private businesses, presented on November 19 to his bankers, said that the private interests had lost at least \$500m - and that the main operating subsidiaries were largely loss-making.

The report by investigators from Coopers & Lybrand Deloitte, said that all bank facilities were fully drawn. That shed light on why, Mr Maxwell turned to his bankers for help when he died, Mr Maxwell's bank balances and pension funds of

his public companies for cash - as Coopers' December 3 report finally uncovered.

It is now clear that more than \$700m was taken from private interests in the Maxwell Communication Corporation and Maxwell Group Newspapers and their pension funds, although some may be recovered.

A single page headed "Russet" - the current problem - lays out the fragility of the whole empire. Russet is the code name for the private interests. It says "the principal collateral, MCC shares, has fallen in value by about \$500m."

Coopers identified \$156m of security held by banks which may be owed to the pension funds or the public companies. If banks are deprived of this security, they will face even larger losses.

In the penultimate chapter, Coopers said the private companies had to continue trading until January 3, 1992, when the Maxwell empire was to be liquidated.

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since the death of Robert Maxwell. That means that any event that triggered the fall of the MCC share price - as well as Mr Maxwell's death - could have precipitated the collapse of the private empire.

The losses of the private businesses show how difficult is the bankers' task now of finding buyers.

The main private businesses are:

● AGB, the market research company, valued by Maxwell Trust at \$20m.

● The New York Daily News, which Mr Maxwell valued at \$13m.

● The European newspaper, at \$27m.

● Berliner Verlag, the Berlin-based newspaper and magazine joint venture with German publisher Gruner & Jahr, valued at \$22m.

● a stake in British International Helicopters, a North Sea helicopter company valued at \$20m;

● 82 per cent of Ma'ariv, the largest Israeli newspaper, valued at \$15m.

However, bankers have challenged these valuations as too optimistic.

Bertelsmann, the German media giant which owns Gruner & Jahr, is interested in buying the other 50 per cent of Berliner Verlag, and the report also says there is "third party interest". If it did buy Berliner Verlag, it would have to find another \$10m a year to fund its cash outflow, according to Coopers.

Coopers expects the "Ma'ariv" and Thomas Cook Travel Inc (the US travel business valued by Bankers Trust at \$20m) will take longer to sell than other assets.

The report also identifies \$111m of property assets, which are fully charged to the banks.

"Russet" has \$850m of bank debt, of which roughly two thirds is long-term bank agreements. Some \$711m of this was technically in interest at the time of the report.

Half of the debt is in financial holding companies within the empire, which have little or no cashflow coming in from businesses.

That emphasises how dependent the private empire was on the dividend from MCC, and from mid-1991, MGN, which

with \$100m of dividend and rental income, the private companies would have had a net cash outflow of \$127m in 1992, the report predicts.

Intriguingly, the chart of the shareholding of MCC shows that subsidiaries of Headington Investments own only 62.3 per cent of MCC.

The Maxwell Foundation and Swiss Anstalt, two Liechtenstein-based organisations whose ultimate beneficiaries are hidden, own 14.96 per cent. Of the \$50m MCC paid in dividends in its last financial year, the Liechtenstein bodies would have received \$14.2m.

The bankers and administrators have not yet accounted for all the money consumed by the private companies, and the question of how much flowed into Liechtenstein and other Gibraltar-based trusts and companies remains high on their list of questions.

The report says that the private companies would "eat up" around \$20m cash in the three months to the end of February. That confirms earlier reports that the private companies were losing nearly \$10m a year, and some of the public companies' money has

been used to pay interest on the debt.

The option to sell Mr Maxwell 15.6m MCC shares in 1995 in early December and so gave them an incentive to buy shares in the market, which would have been likely to help the share price. Goldman Sachs has said it already had enough shares to satisfy the option; it then gave them an incentive not to sell.

The option was exercised - and Mr Maxwell acquired full title to the shares - shortly after the end of the "close period" when he, as a director of MCC, was forbidden to buy shares himself because of imminent price-sensitive announcements.

This issue was one of several considered by the Stock Exchange and the Department of Trade and Industry, which also considered some of the abrupt price jumps.

The Exchange itself was obliged to force MCC to disclose full details of the arrangement, which were finally published to the stock market on September 6 1990 and sent out as MCC press releases, three weeks after the agreement was reached.

This followed a dispute with the company over whether company law required the announcement to be made - another matter later referred to the DTI, Mr Rawlin said.

The option was also investigated

by the Securities and Futures Authority, the chief regulator of the securities industry. Mr John Young, chief executive, said that "two or three" were dealing in Maxwell shares were referred to the DTI for investigation.

The DTI has said it cleared Goldman Sachs of responsibility in the process of appointing the firm as brokers to the flotation of the second tranche of British Telecom this month.

Bankers and shareholders have begun to ask whether the Exchange or DTI should have tried to take a "overall view" of MCC, as well as investigating individual events - and how long an investigation should take.

Mr Maxwell's bankers now suspect that some of the \$500m missing from the accounts and pension funds of MCC and MGN was used by him to buy shares over the years - to secure the price and prevent loans to his private companies, which were secured on MCC shares, being plunged into default. If that is eventually proved, it will raise further questions about whether there was a normal market in MCC shares.

Bronwen Maddox

Richard Waters

## Questions raised concerning the market in MCC shares

THE LIKELIHOOD that shares in Maxwell Communication Corporation are now worthless is prompting investors and banks to look closely at whether adequate collateral was given to the stock market in the past year, and whether the Exchange and MCC's stockholders fulfilled their responsibilities.

In particular, bankers who took shares as collateral for loans are beginning to consider whether the London Stock Exchange and MCC's advisers monitored trading in MCC thoroughly, and whether the narrowness of the market in MCC shares left the price open to manipulation.

One investor, who has asked not to be named, has an inch-thick file of correspondence with the Stock Exchange, the Department of Trade and Industry, MCC's advisers, Smith New Court and Goldman Sachs, the US investment bank, about losses he suffered in selling MCC shares "short" - speculating that they would fall.

In addition, institutions which were security against MCC shares, and first saw the price fall sharply and inexplicably, have questioned internally whether the MCC share price market needed closer, formal investigation.



Swiss bank misled in complex chain of transactions

MR ROBERT MAXWELL, the chairman of the Swiss bank, has been misled in a complex chain of transactions involving the sale of shares in the company.

The bank, which is based in Switzerland, has been accused of misleading investors about the true nature of the transactions.

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# Granada declines sharply to £57m

By Raymond Snoddy

GRANADA, the leisure, television and computer services group, yesterday announced the expected sharp drop in profits to £57m compared with more than £100m pre-tax in 1990.

Mr Alex Bernstein, chairman, conceded yesterday: "Clearly the results show that we had an extremely disappointing year."

The chairman blamed the fall in profit on difficulties caused by the severe recession in the UK, continuing losses in the company's computer maintenance business and losses at the Canadian rental business which has now been sold.

Mr Bernstein argued that Granada's worst problems were now over. Not only had the Canadian company been sold but the computer maintenance division had been restructured and was now in profit.

Granada Television retained its franchise with an annual bid of £8m, and Granada sold yesterday that British Sky Broadcasting - which is now owned by the Financial Times, also a significant stake - is expected to break-even in operational by the end of 1992.

Analysts appeared willing to give Granada the benefit of the doubt yesterday and the share price moved up 11p before falling back to a 3p gain on the day.

Analysts are now predicting pre-tax profits of between £50m and £100m for 1992.

Turnover at £1.39bn was the same as last year, although gearing was reduced from 97 per cent to 50 per cent following the sale of the group's bingo assets in May.

A final dividend of 4.5p is proposed making a total of 7p for the year compared with 12.3p in 1990. Earnings per share fell from 21.8p to 7.5p, or 9.9p fully diluted.

The company's net extraordinary loss of £29.3m caused by disposals of loss-making activities, write-downs in leisure and computer rental and in applying for the new television licence.

Mr Gerry Robinson, the new chief executive who joined Granada from Compass Group last month, agreed yesterday that the results were disappointing but they amounted to a clean sweep.

"There were a number of things that we got wrong but we have now either got it right or are getting it right," said Mr Robinson, who believes that Granada's main business is now strong.

Analysts forecast that the computer maintenance division could make profits of between £10m and £15m this year.

Mr Robinson is now carrying out a detailed review of costs throughout the company including Granada Television. As a result some jobs will be lost, he said.

# Brent Walker seeks £292m from GrandMet

By Roland Rudd

BRENT WALKER, the troubled leisure company, yesterday issued a claim for £292m against Grand Metropolitan over its purchase of the William Hill and other betting shop businesses.

Sir Allen Shepherd, GrandMet's chairman, has dismissed the claim as "nonsense" and is demanding the further £50m final instalment owed by Brent Walker.

Brent Walker wants the issue to go to an independent arbitrator. GrandMet said it was willing to allow the issue to be decided by a third party, as stipulated under the purchase agreement.

Brent Walker, which had a loss of £130m before tax in the 28 weeks to July 14, says that under the purchase contract it was to receive £256.6m in pre-tax profits before tax.

Walker's claim for £292m is based on the pre-tax profits of the betting shops under Brent Walker's ownership were just £38m, the company is claiming £212m. It is also claiming another £40m in interest and a further £40m for alleged broken warranties.

Mr John Butler, Brent Walker's chief executive, said: "GrandMet has been treating us like a cash cow since we bought the business. We have been asked to pay for the business and then to pay for the business again."

GrandMet has been treating us like a cash cow since we bought the business. We have been asked to pay for the business and then to pay for the business again.

# Greenalls ahead of forecasts with 3.1% advance to £64.1m

By Philip Rawstorne

GREENALLS Group, the pub retailer and hotelier, increased pre-tax profits by 3.1 per cent to £64.1m in the year to September 27, the full year since its withdrawal from brewing.

Mr Christopher Hatton, chairman, hailed the results, which were ahead of market forecasts, as evidence that the group's strategy of strategic direction had been correct and timely.

Strong growth from all divisions except hotels lifted trading profits by 3.2 per cent to £64.1m (£50m) as turnover rose from £197.5m to £247.5m.

Operating profits of the group's UK hotels fell 1.4 per cent to £18.3m to £15.6m under the impact of the Gulf war and recession. Hotels in the US posted a £100,000 profit against the previous year's £100,000 loss.

Profits from pubs increased 15.5 per cent to £44.8m (£32.9m) with 1,400 in the 494 managed houses 5.9 per cent ahead and margins improving from 10.1 per cent to 14.2 per cent.

Premier House, the catering and restaurant division, pushed profits 12.8 per cent higher to £5.7m to £6.4m.

Off-licences - which were being increased in 500 outlets with the £20.4m acquisition of Blaydon from the Vaux Group - recorded a profit growth of 21.4 per cent from £2.75m to £3.33m. Drinks and services lifted profits 39.1 per cent to £5.39m (£3.9m).

Redundancy and reorganisation costs added to group borrowings, up from £155.7m to £159.5m, and gearing at the year end was 11.1 per cent (£15.9m).

Fully diluted earnings per share grew by 10 per cent to 11.5p (£8.1p). A final dividend of 6.5p is proposed for an 11p total.

# Ferranti loss grows to £28.8m

By Charles Leadbeater, Industrial Editor

TAXABLE LOSSES at Ferranti International, the troubled electronics group, rose by £8.4m to £28.8m in the six months to September 30.

Turnover fell to £312.4m (£351.2m), although turnover in the company's business maintenance, business and losses at the Canadian rental business which has now been sold.

Mr Bernstein argued that Granada's worst problems were now over. Not only had the Canadian company been sold but the computer maintenance division had been restructured and was now in profit.

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Analysts forecast that the computer maintenance division could make profits of between £10m and £15m this year.

Mr Robinson is now carrying out a detailed review of costs throughout the company including Granada Television. As a result some jobs will be lost, he said.

# Cronite disposal will reduce debt

By Richard Gourlay

CRONITE Group, the Midlands metal processor, yesterday announced the sale of its steel stockholding subsidiary to United Engineering Services, a joint venture between British Steel Corporation and GKN.

The sale of Cronite Steel will reduce Cronite's debt by £25m to £100m and gearing of 114 per cent to 50 per cent.

Cronite also announced pre-tax profits for the year to September 30 of £1.1m, a reduction from £1.2m in the year to September 30, 1990, with a fall in the full year to £1.1m (£1.2m) and a fall in the full year to £1.1m (£1.2m).

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# Recession behind 17% fall to £3.6m at Fuller

By Philip Rawstorne

A 17 per cent fall in the first half pre-tax profits from Fuller Smith & Turner, the London-based brewer, was the result of the recession, the company said yesterday.

Strong volume gains in the beer division, however, and the company well-placed to resist further market penetration in its core markets, said Mr Anthony Fuller, chairman.

Turnover for the six months ended September 28 rose to £24.3m (£23.4m) but operating profits were flat at £3.6m (£3.6m).

Beer division profits rose £800,000, driven by a 18 per cent increase in the group's own beer brands, including London Pride, which rose 11 per cent, and Chiswick, which rose 15 per cent, and the free trade showed a 47 per cent rise on last year's volume.

Total volumes in the brew-

# Market growth for Bulmer up 12% to £9m

Continued growth in the UK market despite the recession and a bad summer enabled H. P. Bulmer Holdings to make first half pre-tax profits from £8.07m to £9.07m, writes Philip Rawstorne.

Turnover rose 12 per cent to £15.54m (£13.95m) for the six months to September 30.

Mr John Ruggard, Bulmer's chief executive, said: "The UK market for cider has grown by 12 per cent in the first half of the year."

Operating profits in the UK drinks division rose to £9.07m (£8.07m) on turnover of £15.54m (£13.95m).

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# ERF back into the black

By Kevin Done, Motor Industry Correspondent

ERF, the UK heavy truck maker, achieved a small pre-tax profit in the first half of its current financial year reversing 18 months of losses.

Its performance in the six months to end September, was better than feared by analysts and the share price closed 23p up at 180p.

The company achieved a pre-tax profit of £300,000 in the six months to end September compared with a loss of £1.57m in the corresponding period and a loss of £4.47m in the 12 months to the end of March.

The interim dividend is unchanged at 2p per share.

Mr Peter Foden, ERF chairman and chief executive, said that the company was in an "improved position" after last year's trading losses had been achieved "by strict cost control and prudent management in a very severe recession."

Group turnover rose in the first half to £58.42m from £53.51m in the same period a year ago as a result of the jump in foreign sales with the delivery of 250 trucks to Zimbabwe in the period.

Exports, which more than offset the continuing sharp decline in UK demand, accounted for 36 per cent of sales.

Vehicle deliveries under the Zimbabwe export contract will be completed by the end of January however, and the company said it was making "increased efforts" to expand its exports.

The overall vehicle sales volume declined by 3.4 per cent to 1,094 in the six months to September 30, compared with 1,132 in the same period a year ago. Exports almost tripled to 369 from 131, while domestic sales fell by 39.6 per cent to 705 from 1,001 a year ago.

The decline in ERF's UK truck registrations by 36.4 per cent in the first 11 months of 1991 has been in line with the sharp 36.3 per cent fall in the overall heavy truck market (above 16 tonnes), and ERF has held its market share.

Mr John Hobbs, finance director, said the company was now far less confident than six months ago about a recovery in UK economic activity in the second half of the year.

# Ultramar steps up bid defence

By Michioyo Nakamoto

ULTRAMAR, the diversified oil and gas group which is facing a hostile bid from Lasmo, stepped up its defence against the rival oil group with further circulars to shareholders a week before the bid closes on December 18.

In its circular Ultramar points out that the value of Lasmo's largely paper offer has fallen from the original value of £1.1bn to £1.05bn.

It also questions Lasmo's failure to make a profits and dividend forecast for 1991, saying that an assessment of prospects was obscured by confusing signals from Lasmo.

Lasmo had indicated that it was not making a profit or dividend forecast because it believed the City was well informed on its prospects for 1991 and was comfortable with what Lasmo was saying.

It also made statements which suggested it had had discussions with parties interested in acquiring Ultramar's assets, which it said it was offering to sell.

Lasmo was requested by the Takeover Panel to clarify its position regarding the circulars and said that it did not endorse any forecast and said there had been no material change since its listing particulars on October 21, which included statements regarding its current trading and prospects.

Lasmo also stated that "no substantive negotiations have taken place" on disposals.

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# DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Corresponding dividend	Year ended
Albion	1.00	Mar 12	1.00	1990
Anglo United	0.50	Mar 31	0.50	1990
Antelope	1.00	Mar 31	1.00	1990
Baggeridge Brick	2.375	Feb 12	2.375	1990
Berkley	1.00	Feb 7	1.00	1990
Bick	0.41	Mar 11	0.41	1990
Bulmer (HP)	0.45	Feb 24	0.45	1990
Crested	1.00	Jan 21	1.00	1990
ERF	2.00	Jan 31	2.00	1990
Fuller Smith A	2.25	Jan 28	2.25	1990
Granada	4.50	Apr 1	4.50	1990
Greenalls A	1.32	Mar 10	1.32	1990
Northern Elect	0.55	Mar 26	0.55	1990
Physix	1.00	Feb 4	1.00	1990
Scottish Power	0.38	Mar 12	0.38	1990
Sovereign	1.00	Apr 1	1.00	1990
Wardell Roberts	1.27	Jan 20	1.27	1990

# CONTRACTED BUSINESS SERVICES

The FT proposes to publish this survey on February 24th 1992.

It will be of considerable interest to our readership of Chief Executives, Finance Directors, Board Directors and Managers - the very people who have responsibility for employing external contractors. If you wish to reach this important audience, call Jessica Perry on 071 874 4611 or 071 874 3000.

Data source: BMRC 1990

# GT BIOTECHNOLOGY & HEALTH FUND

Société Anonyme  
2, boulevard Royal, Luxembourg  
R.C. Luxembourg B-24840

Notice is hereby given to the shareholders, that an

# EXTRAORDINARY GENERAL MEETING

of shareholders of GT BIOTECHNOLOGY & HEALTH FUND will be held at the offices of Banque Internationale à Luxembourg, Société Anonyme, 2, boulevard Royal, L-1470 Luxembourg, on Friday, December 20, 1991 at 11.00 a.m. with the following agenda:

Renewal of the authorisation of the Board of Directors to issue further shares within the limits of the authorised capital for a further period of five years according to article 5 of the articles of incorporation.

The shareholders are advised that the resolution on the agenda of the Extraordinary General Meeting will require a quorum of at least 50% of the outstanding shares and will be adopted by a majority of 2/3 of the votes of the shareholders present or represented at the meeting.

In order to take part at the meeting of December 20, 1991 the owners of bearer shares will have to deposit their shares five clear days before the meeting with Banque Internationale à Luxembourg, 69, d'Esch, L-1470 Luxembourg.

# THE BOARD OF DIRECTORS

# FT SURVEYS

The FT proposes to publish this survey on December 19th 1991.

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# FT SURVEYS



## ScottishPower

### INTERIM RESULTS

#### CHAIRMAN'S STATEMENT

Results and Dividends

Turnover for the six months to 30 September 1991 was £192.0 million up from £182.0 million in the comparable period last year, an increase of 5.5 per cent. Total unit sales increased by 1.9 per cent. Operating profit was £25.4 million compared with £21.1 million, an increase of 20.4 per cent.

Our business is seasonal with higher turnover and higher operating profits expected in the second half of the year.

Comparisons with pro-forma figures before exceptional items for the previous half-year period show that profit before tax was £21.9 million, an increase of 14.2 per cent. Profit after tax was £16.7 million, compared with £14.9 million, an increase of 11.8 per cent. Earnings per share at 7.94p were increased substantially by 31.8 per cent from a level of 6.03p for the first six months of the year, as a result principally of a lower tax rate and reduced depreciation charge.

Your directors have declared an interim dividend of 3.38p per ordinary share which they expect to be approximately one third of the total dividend for the year. This represents an increase of 10.1 per cent and will be payable on 12 March 1992 to ordinary shareholders on the register at 31 January 1992.

#### INTERIM FINANCIAL STATEMENT

for the six months ended 30 September 1991 - in £ millions

	30 September 1991	30 September 1990	30 September 1990 (pro-forma)
Profit before tax	25.4	21.1	21.9
Profit after tax	16.7	14.9	16.7
Earnings per share	7.94p	6.03p	6.03p
Operating Profit	95.4	91.0	91.0
Exceptional items	(6.9)	(6.9)	(6.9)
Operating Profit	95.4	91.0	91.0
Operating Payable	(13.5)	(19.3)	(19.3)
Profit on Ordinary Accounts	81.9	9.8	11.1
Profit (Loss) for the Period	(17.2)	(7.6)	(56.1)
Profit Taxation and before Extraordinary Items	64.7	2.2	106.5
Extraordinary Items	(9.4)	(22.0)	(22.0)
Profit (Loss) for the Period	64.7	(7.2)	84.5
Earnings per Ordinary Share:			
Operating Profit	7.94p	6.03p	18.85p
Exceptional Items	7.94p	0.27p	13.07p
Dividend per Share	3.38p	3.07p	9.20p
Cost of Dividend	£27.5m	£25.0m	£75.0m

#### NOTES

1. The results for the six months ended 30 September 1990 are comparable with the results for the six months ended 30 September 1991 on a pro-forma basis. The pro-forma information shown for the six months ended 30 September 1990 is based on the assumption that the results for the six months ended 30 September 1990 would have been had if they had been effective from 1 April 1990. The pro-forma information shown for the six months ended 30 September 1990 is based on the assumption that the results for the six months ended 30 September 1990 would have been had if they had been effective from 1 April 1990.

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8. Electricity demand is seasonal and peak demand occurs during the second half of the financial year.



## UK COMPANY NEWS

## Scottish Power profits rise to £81.9m midway

By Juliet Sychra

SCOTTISH Power, one of the most active water companies in diversification out of their regulated business, reported a moderate increase in interim pre-tax profits from £135m to £137m in the six months to September 30.

The interim dividend was lifted at the higher end of the range, at 8.4 pence, to 6.4p (5.5p) per share. The dividend, however, was up in 30p.

Mr Roderick Paul, chief executive, said that the company expected its dividend split to be one third in the first half and two thirds in the second half.

Recession in the UK had affected the company's water income only marginally, he said. Water revenue lost as a result of economic weakness amounted to about £2m, out of a total of £242m.

Overall turnover increased 26 per cent to £396m (£318m). Earnings per share crept up to 36.5p (36.2p).

Income from interest fell to 58m (£27m) as capital expenditure rose to £241m (£151m).

Mr Paul said that due to the "extremely advantageous prices" currently available for investment programmes, Severn was planning to spend £550m for the year - ahead of schedule and up from £400m previously.

The expenditure on water was "delivering the results", Mr Paul said. Severn had achieved 99.6 per cent drinking water compliance and 98.7 per cent sewage treatment works performance.

Biffa, the waste management company, contributed £40m to turnover and £5.5m to profit before interest and tax since it was acquired for £212m in May.

Job losses totalled around 300 since the end of March. The company expects to cut its total salary bill by £10m by year-end. Working capital management and interest change by £5.8m.

Net borrowings compared with £248m pro forma at March 31. Gearing is 31.6 per cent, against 31.4 per cent pro forma at March 31. Capital expenditure for the full year is expected to rise £40m to around £150m, as spending on the interconnector linking the Scottish grid with England and Wales.

## Small rise at Severn Trent to £137m

By Michio Nakamoto

SEVERN TRENT, one of the most active water companies in diversification out of their regulated business, reported a moderate increase in interim pre-tax profits from £135m to £137m in the six months to September 30.

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## Interim Results

For the six months ended 30 September 1991

Profit before tax up 10% to £26.0m

Earnings per share up 10% to 16.1p

Interim dividend per share of 5.55p

Extract from the Interim Report

"These results reflect encouraging and continued growth in the volume of units distributed through our electricity network. Our commitment to enterprise, efficiency and quality of service in the operation of our business. I believe that the first half of 1991/92 has demonstrated significant progress in all three areas."

David Morris  
Chairman

The results are unaudited. Comparisons are with pro forma 1990 results for the same period. A copy of the Interim Report will be posted to shareholders during December.

Copies may also be obtained from the Company Secretary, Northern Electric plc, Carlisle House, Newcastle upon Tyne NE1 6NE.

## Northern Electric at £26m

By David Lascelles, Resources Editor

HIGHER electricity prices helped Northern Electric, the distribution company, to report a north-east, to pre-tax profit by 10 per cent to £26m in the half year ending September 30.

The company yesterday reported a pre-tax profit of £26m, up from the pro-forma £23.6m a year earlier.

Mr David Morris, chairman, said the rise had been achieved in spite of the unusually high costs of electricity purchases in the period. The result reflected the encouraging growth in the volume of units distributed through our network.

He added that with demand traditionally higher in the second half, and the regional economy holding up comparatively well, he was confident that Northern could achieve its full year profit growth expectation of over 25 per cent.

An interim dividend of 5.55p is declared, payable from earnings of 5p per share. Mr Morris said that when the final dividend was determined, account would be taken of the company's strong financial performance and the encouraging earnings prospects.

Domestic users up 1.1 per cent overall, but commercial users up 3 per cent and commercial up 4 per cent. But industrial users were down 1.1 per cent, as the company shed some less profitable customers.

Northern Electric has only minimal overseas operations, but Mr Morris said the long-term goal was to raise earnings from this segment to about 10 per cent of the total within five years.

## Security Archives gets £17.5m bid from Brambles

By Peggy Hollinger

BRAMBLES Industries, the Australian transport and industrial services group, is moving to acquire the UK security storage business, Security Archives, a London-based company.

Security Archives is offering 276p in cash for each Security Archives share. About 10 per cent of the shares are held by Mr Clive Anderson, who will resign after the deal is completed.

Shares jumped 35p on the announcement to close at 77p.

Mr Anderson said yesterday the purchase by Brambles was ideal for his company. It would allow expansion into Europe through Brambles' extensive international network.

Security Archives also announced a 34 per cent rise in pre-tax profits to £17.5m for the six months to September 30. Mr Anderson said the return had been achieved through strict control over costs and reduced capital expenditure. He added that the group expected to exceed last year's annual profits.

Sales rose almost 16 per cent to £2.7m. The group operates from four warehouses.

Earnings per share rose from 6.7p to 8.2p. The dividend was raised from 3p to 4p.

## Henderson Admin joint venture in US

By Norma Cohen

Henderson Administration, the UK-based fund management group, said yesterday it would set up a joint venture in the US to provide international investment products to US investors.

The venture, to be arranged with J&W Seligman, would be called Henderson Seligman, with investment management provided by Henderson from London and Tokyo. Henderson said it believed there was considerable demand in the US for international investment services. Currently, US pension funds invested less than 5 per cent of funds internationally.

## Netherlands growth helps Plysu advance to £4.8m

By Penny Hollinger

PLYSU growth in the Netherlands led to a 20 per cent rise in interim profits at Plysu, the plastic packaging and housewares manufacturer. Interim profits for the 28 weeks to October 11 were £4.8m, against £4m.

About 10 per cent of sales, from 100,000 in the Netherlands, was due to an improved performance from the group's recently rebuilt Dutch factory, which was operating at near capacity, said Mr James Summerlin, chairman. Plysu planned to open a second factory in the near future, probably in Belgium, he added.

Profits were also boosted by significantly lower interest charges, down by 45 per cent to £332,000. The group had paid off all its debt since the interim stage. Mr Summerlin said, although it would incur a slight deficit by the year-end due to tax charges.

The raw materials supply problems which have beset Plysu since the Gulf War had been resolved, and prices were returning to more normal levels, with gains passed on to UK customers.

Earnings per share advanced from 9p to 12p. The dividend was raised to 1.65p (1.55p).

## Placing for Harrington Kilbride

HARRINGTON Kilbride, the magazine group which publishes the titles, Baby and Royal Dampier's as well as several business journals, is to place its shares on the main market via a placing, valued at £12.5m.

About 31 per cent of the group's £12.5m capital will be placed by brokers Bessons Gregory at 120p. Approximately £2.1m of the £12.5m raised will go to the company.

The group, founded in 1978 by Mr Kevin Harrington, now managing director, also predicted that pre-tax profits for the year to December 31 would not be less than £1.25m, making a prospective p/e of 12.5 times. Last year Harrington made £1m pre-tax. Dealings are expected to begin on December 16.

## NEWS DIGEST

## Blick shares up as profit rises 11%

SHARES IN Blick, the workplace clothing-in equipment and radio supplier, rose from 305p to 339p after the company reported pre-tax profits up 11 per cent to £5.5m in the six months to September 30.

The rise in profits was due to a 10 per cent increase in sales, which was helped by a 10 per cent increase in the number of units sold. The company also benefited from a 10 per cent increase in the price of its products.

Earnings per share rose from 1.78p to 2.16p (1.74p).

Higher rents aid Stewart & Wight

Increased rental income from a favourable rent review and acquisitions helped Stewart & Wight's pre-tax profits rise from £150,000 to £173,000 in the six months to September 30.

Earnings per share increased from 123.97p to 146.72p.

Receivers called in at Stormgard

Stormgard, which makes and distributes office equipment, yesterday appointed administrative receivers following the failure of several rescue plans.

In August the group reported losses for the year to March 31 of £11m after extraordinary items of £7.8m.

The administrators, Arthur Anderson & Co, the accountancy firm, said they intended to trade the businesses as going concerns and had already received serious indications of interest "from several parties".

## BCCI: BEHIND CLOSED DOORS

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Interest Period 12th December 1991 to 12th June 1992

Amount U.S. \$10,000 due 12th June 1992

U.S. \$10,000 due 12th June 1992

Credit Suisse First Boston Limited  
Agent

Weekly net asset value

Leveraged Capital Holdings N.V.

as at 9/12 1991 131.84M

Listed on the Amsterdam Exchange

Pierson, Helderberg & Brouwer N.V.

Tel. +31-20-5211410

## LEGAL NOTICES

## MAIDSTONE GROVE LIMITED

NOTICE IS HEREBY GIVEN, pursuant to Section 493 of the Insolvency Act 1986, that a meeting of the unsecured creditors of the above-named company will be held at:

Orchard House,  
10 Alden Place,  
London, N1 1UB.

at 11.00 a.m. on 18th December 1991 for the purpose of having laid before it a copy of the report prepared by the Administrative Receiver under Section 493 of the said Act. The meeting may, if it thinks fit, establish a committee to oversee the functions conferred on creditors' committees by or under the Act.

Creditors are only entitled to vote if:

(a) they have delivered to me at the address shown above, no later than noon on 18th December 1991, written details of the debt they claim to be due to them from the company and the claim has been duly admitted under the provisions of Rule 5.11 of the Insolvency Rules 1986; and

(b) there has been lodged with me any group which the creditor intends to be used on his or her behalf.

Please note that the original proxy signed by or on behalf of the creditor must be lodged at the address mentioned; photocopies (including telex copies) are not acceptable.

Dated: 28th November 1991

N.A. VOOCH  
Joint Administrative Receiver

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## Wescol losses exceed £1m

Wescol Group, the construction and engineering group, incurred a pre-tax loss of £1.1m, £582,000 of which came from discontinued activities, in the year to July 31 compared with a previous profit of £80,000.

The loss in the figure was an exceptional charge of £582,000, comprising £256,000 attributable to discontinued activities and £326,000 arising from losses and closure costs.

Turnover rose to £24.7m (26.7m). Losses per share increased to 7.8p (0.3p).

## Baggeridge Brick halved to £2.5m

Baggeridge Brick, the North Yorkshire brick and supplier of building materials, was again hit by the recession in the construction industry and fell from £2.1m to £2.5m pre-tax in the year to September 30.

Mr Peter Ward, chairman, said that the national demand for bricks in 1991 would probably be about 35 per cent lower than that of pre-recession 1988 and that the company's sales would be about 35 per cent lower.

Turnover declined to £11.1m (12.7m) and earnings fell to £2.5m (3.1m). The final dividend is held at 1.27p for a same-again total of 1.27p.

## Core growth benefits Scott Pickford

Strong demand in its core activities helped Scott Pickford, the oil industry services company, increase pre-tax profits from £80,000 to £186,000 in the six months to September 30.

The results were further

## Loss of £96,000 from Automagic

After exceptional costs of £218,000, against a credit of £203,000, Automagic Holdings, repurposers of shoes and leather goods and dry cleaners, incurred a loss of £96,000 in the six months to June 30. There was a profit of £294,000 for the 52 weeks to April 23.

Turnover was £14.6m (£12m). Losses per share were 3.8p (earnings 7.4p). The directors are proposing passing the final dividend for a total payment of 0.5p (0.5p).

## Wardell Roberts declines 17%

Wardell Roberts, the Dublin-based food, drink and tobacco company which obtained a listing in October, suffered a 17 per cent fall to 151.33m (£1.24m)

مكتبة الأصيل



## it Severn 37m

Overall turnover increased by 10 per cent to £295m (£285m) in 1990. The company's earnings rose to £24m (£15m). Mr Paul said that due to the extremely advantageous terms currently available for investment programmes, Severn was planning to spend £30m for the year - ahead of schedule and up from £20m in 1990.

The expenditure on water supply and sewerage treatment works was £15m, said Severn. It covered 95 per cent drinking water supply and 98.7 per cent sewerage treatment works.

Biffa, the waste management company, contributed £40m to Severn and £2.5m to profit before interest and tax since it was acquired for £20m in May.

## growth helps to £4.8m

Profits were also boosted by significantly lower interest charges, down by 35 per cent to £22,000. The group had paid £33,000 of all its debt since the interim stage. Mr Summerlin said, although it would incur a slight deficit by the year-end due to tax charges.

The raw materials supply problems which have been plaguing the Gulf War had been resolved and prices were returning to more normal levels, with gains passed on to UK customers.

Earnings per share advanced from 5p to 7.5p. The dividend was raised to 1.5p (1.25p).

## ington Kilbride

Profits of the £10.5m raised will go to the company.

The group, which was founded in 1975 by Mr Kevin Kilbride, now managing director, also predicted that profits for the year to December 31 would not be less than £10.5m, making a prospect of a 10 per cent rise on last year's £9.5m. Last year's profits were £9.5m.

Dividends are expected to be 1.5p to 1.75p.

## Batteries, chips and power on display

In two areas, power supply and display screens, technology is shaping tomorrow's portable computers.

Batteries and chips: One of the problems facing the portable computer user who does want to use a machine on the move is the relatively short life of the typical nickel cadmium batteries which supply the power. These often provide as little as one hour of computer use depending on the function.

Nickel Metal Hydride batteries offer about a 20 per cent longer supply without additional weight but the more significant breakthrough is likely to be the development of low-power consumption processors from Intel and Advanced Micro Devices.

These chips have power management features and can increase working life to up to five hours on a machine with a monochrome screen.

The next generation of AMD chips will be designed to work at 3.3 volts instead of the five volts required by today's processors and will provide a useful battery life of up to nine hours per charge.

Screens: While monochrome liquid crystal display screens have been improved to provide higher contrast and definition using 32 shades of grey, some of the latest notebook computers come with colour displays.

These are based on costly active-matrix thin-film transistor technology in which each dot on the screen is made up of three or four individual transistors.

But makers of active-matrix thin-film transistor screens have found it difficult to produce perfect screens (with all 1.2m transistors working) 95 per cent of the screens are rejected - and costs are therefore very high.

Among possible alternatives Canon of Japan is developing electro-optic liquid crystal displays.

These have 3.54um picture elements and therefore promise to give high-quality colour at a lower price.

Ten years ago Adam Osborne, the flamboyant entrepreneur, unveiled the world's first "portable" computer - an 11kg main-powered monster shaped like a sewing machine which rapidly assumed the epithet "luggable".

The rest of the 1980s saw rapid technological advances providing the means to pack ferocious amounts of processing power and massive slabs of memory into shrinking packages which sold for ever-decreasing prices. "Laptops" replaced "transportables" to be equipped themselves by "notebooks" and even "palmtops".

Today it is possible to buy a full-function computer with all the power of a slightly ageing mainframe in a clam-shell box no bigger than a thick pad of paper weighing less than 3kg.

Most notebooks - as these miniature computing powerhouses have become known - still have monochrome displays and "dumb" keyboards, but some of the latest come equipped with high-definition colour screens and "mice", "pens" or other pointing devices.

While still much confusion over exactly what qualifies as a notebook PC - and therefore about precise sales figures - there is little disagreement that soaring sales of these sophisticated portables have given the flagging PC market a much-needed shot in the arm.

Despite a slow-down in growth reflecting the recession, Dataquest, the market research company, is predicting an 80 per cent increase in UK notebook sales this year. Sales of heavier laptop machines - which weigh 7lb and over - are expected to fall by about 30 per cent. "There has been a definite and very marked shift from laptops to notebooks," says Dataquest's research manager.

In Europe the market for laptops and notebooks grew from 458,500 units in 1989 to 725,100 units last year, according to Dataquest. Last year another 10 per cent of every 10 PCs sold in Europe last year were portable and one out of every five of these was a notebook. A similar picture emerges in the vast US market.

Most forecasters expect worldwide notebook sales to continue to grow strongly in the next few years and to account for an increasing share of overall PC sales. Dataquest predicts that notebook sales will top 6.5m units by 1994, a compound growth rate

Paul Taylor describes why the notebook computer market is growing by leaps and bounds

# Dance of the clam-shells

of 75 per cent, and that portable PCs will make up nearly 40 per cent of the PC market by the year 2000.

This surge in real and projected sales has produced an explosion of activity among manufacturers, assemblers and retailers. Mainstays of the PC industry like Apple and IBM have recently introduced new notebooks. Earlier this year, Sharp introduced its new Streamline range of notebook machines earlier this year.

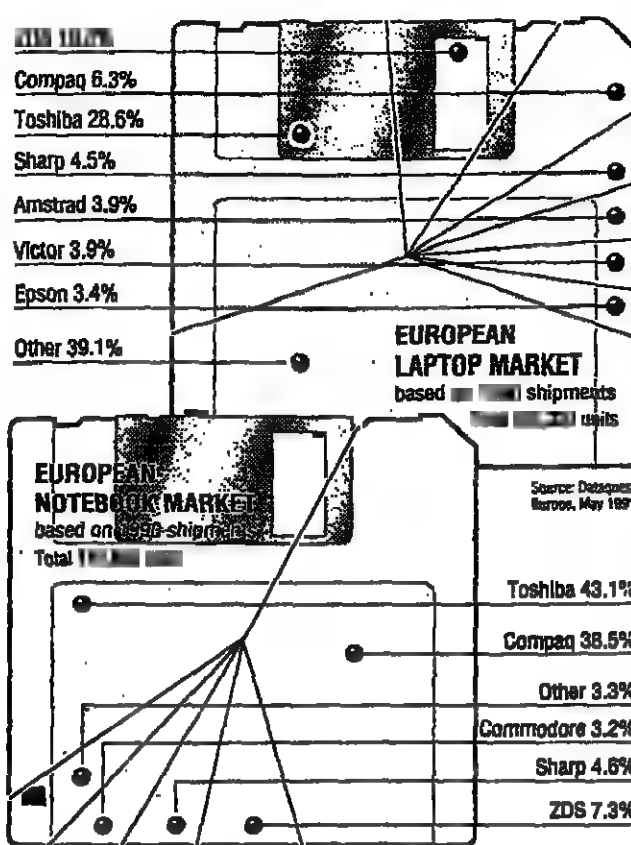
A few companies like Toshiba, whose hugely successful extensive TX000 series has provided a benchmark by which other machines are judged, have managed to carve out significant shares of the market. In Europe, for example, Toshiba had around a 40 per cent market share in terms of shipments in 1990.

But even market leaders like Toshiba and Compaq are feeling the pressure of fierce competition and the inevitable discounting and heavy price cuts - averaging 10 per cent or more. A Dell notebook, for example, is now being bought for less than £1,500 and the gap in price/performance between portable and equivalent desktop computers is narrowing.

Undoubtedly the winners are the portable computer buyers who are getting more powerful and flexible machines at lower prices, while technical specifications and greater convenience are helping to explain the market's success.

There is enough technological punch at now being packed into conveniently small machines to tempt all but the most diehard desktop power users," said Dataquest in its June European Monitor report.

As a result the latest generation of portables is able to run the same power and memory-



hungry programs - like Microsoft's popular Windows - that run on the office desktop and can be fully integrated into a company's computer system.

The notebook computer can exchange data with the office system via floppy disc, hard wire connection or over a telephone line using a modem. A salesman out on the road can take with him the latest office data in his portable's memory and then, using a modem, update his master list or download the latest prices.

Some portables have even been designed to lock into a desktop "docking station" allowing them to be used with superior screens and keyboards if required and to hook

up an office local area network sharing software and hardware devices. Docking stations are made by Compaq, Unisys, NCR, Olivetti and others.

Even machines without docking stations can be used in a variety of ways. For example, the early 1980s largely bypassed Japan where desktop space is at a desperate short supply, Japanese companies have begun to provide their employees with notebook PCs.

But the principal attraction of a portable computer remains, for most users, its portability, even though

research suggests relatively few portable computer buyers actually use their machines while travelling. A recent survey of the market commissioned by AST Europe, the European subsidiary of the US computer group, showed that the majority of portable systems were used in the office (74 per cent), at home (19 per cent) or in other offices (19.3 per cent). Only 7 per cent of owners used their portables while on the move.

The same survey also shed light on who is buying portables, and what they are using them for. More than one in three are managing directors and a majority are senior managers or directors. Assuming they have a desktop as well, they spend an average of 10 hours a day on the portable. As expected, word processing, spreadsheets and databases are the main applications and the most popular software package was Windows.

The image of the portable PC user as either the super-efficient executive dash-dash-dash from airport to airport or the insurance salesman peddling his latest customised product in a prospective customer's lounge is therefore only partly accurate.

In the past most portables were bought by individuals or in small batches, but now they are being bought by big companies, by the thousand. Manufacturers, resellers and management consultants are all increasing their numbers and are being attracted by big companies, particularly by the thousands. Olivetti Hopper, AST's UK director of operations, confirms some big names, particularly in the financial services sector, have begun to place large bulk orders.

However, insurance salesmen are not the only ones being lured into the notebook market. AST has provided a list of some of the US companies which use notebooks to service their customers. Olivetti's large orders have included the UK Ministry of Defence which bought 10,000 notebooks for use by its personnel in the field.

The trend towards portable computers is in step with social changes in favour of compact office equipment. A more mobile workforce requires more mobile equipment. "They are attractive to anybody who needs to leave his office and work at home or on site," says David Kirk and Paul Francis of Arthur Andersen's technology and corporate services division. Potentially this is a huge market.

## Laptops fail at an office job

By Della Bradshaw

The laptop has been the personal computer into homes, on airlines, in trains, and even in nightclubs. But take them back into the office and the problems begin.

For the frustrated laptop user the technology is now under development to enable him or her to sit down in the office, take the laptop out of a briefcase and begin sending data to other machines within the building. The laptop could share printers - with other laptops and PCs - and access the central database.

Today to get access to office computer network PC users have to link the portable to a desktop machine to transfer data, or transfer the data from one machine to the other. Modern laptops are "docking stations", so that by plugging the laptop into a docking station unit, the expense of buying two machines is eliminated. But the portability of the laptop - moving from one desk to another - is still hampered.

The problem is that computer networks need wires. The networking technology needed to connect laptops is already available from US company Motorola. And in Europe, the standards bodies are drawing up specifications and allocating radio spectrum to allow these wireless networks to operate.

"This will become the principal way of networking PCs," says Andrew Bud, Motorola's personal network systems division. In fact, part of the Olivetti group, the European specification standard, will be based on Motorola's technology.

Companies such as Olivetti in Germany and Apple Computer in the US are showing an interest in the technology. The move in Europe towards digital European cordless telecommunications (DECT) began in 1988. When Olivetti's technology and corporate services division, began looking at a specification. This

was followed in 1989 when the European telephone club,CEPT, agreed the radio spectrum in the 1.8 to 1.90 Gigahertz wavebands.

On June 3 this year an EC directive ratified the whole process. As a result, networking products adhering to the standard could be on the shelves by the middle of 1992.

The frequencies allocated under the European standard mean that 100 per cent of PCs and 70 per cent of cordless phones could be catered for in the office environment using a single wireless LAN.

PCs would communicate by radio at a rate of 10 Mbit/s, and a phone at 5 Mbit/s to the local hub, which would then be wired, using traditional networking technology. The computer network hub throws out a radio signal up to 80 metres in radius. The signal can travel through walls, companies with 20 or 30 PCs need only install one of the units.

Initially the systems will involve plug-in units to PCs and a back of the laptop or desktop PC. Eventually these could be shrunk into a single unit, in a similar way to business today.

In the US, the regulatory body has allocated much higher frequencies for the technology - 915 MHz. Although only launched in the US in February, Motorola is reporting that its cordless LAN system in Germany, Spain and the US, where the appropriate radio spectrum has been allocated.

Mindful that future video communications will require much greater bandwidth, Olivetti recently set up a committee to develop wireless LANs with 10 times the performance of the ones under development today.

Cept is now looking at two possible frequencies (848 MHz and 2.45 GHz) for use in Europe. Olivetti is also looking at two possible frequencies (848 MHz and 2.45 GHz) for use in Europe. Olivetti is also looking at two possible frequencies (848 MHz and 2.45 GHz) for use in Europe.

The signals do not travel as far. This means that more hubs are required, making the systems potentially more expensive.

## BUSINESS LAW

# US foreign investment regulations

By Christopher Wall

After nearly two and a half years gestation, the US Treasury Department has issued regulations formally implementing the Exon-Florio Amendment, which provides for national reviews of foreign acquisitions of US companies.

The law gave the US president authority to block acquisitions that threaten to impair national security.

When the Exon-Florio Amendment was passed as part of the Omnibus Trade and Competitiveness Act of 1988, there were fears it could be used to close the door to foreign investment, not only in defence or strategic industries, but also in other sectors that might be deemed important to "economic security" defined in a broader sense.

In fact, the law has not been used in this way. The Committee on Foreign Investment in the US (CFIUS), the inter-agency committee that administers the law, has balanced the need to protect US national security with the equally important policy of maintaining open international investment markets.

Since July 1989, CFIUS has operated under proposed Treasury Department regulations pertaining to Mergers, Acquisitions, and Takeovers by Foreign Persons. These proposed regulations, in effect, codified CFIUS's practice in reviewing and investigating transactions. They defined the "national security" subject to notification, described the content of such notifications, and established procedures for administering the statute.

The proposed regulations interpreted the Exon-Florio Amendment broadly. For example, they interpreted the statutory language to include any proposed or completed transaction which did or could result in the foreign control of a US company, regardless of the actual control arrangements planned or in place at the time of the acquisition.

"Control" was given a functional rather than a mechanical definition, focusing on the substance rather than the form of the transaction. Thus, in addition to stock transactions, the regulations applied to asset purchases, joint ventures that could result in foreign control of a US business entity.

The term "foreign person" was also broadly defined. US subsidiaries of foreign companies could be considered for-

sign persons if they acquired a US company, if they were subsidiaries of foreign companies could also be considered "US persons" if the subsidiary was sold to another foreign company.

The proposed regulations did not attempt to define national security. The term is not defined in the statute, and as noted in the legislative history, it was intended to be interpreted broadly. In practice, "national security" is a concept that has been defined on a case-by-case basis.

The final regulations, published by the Treasury Department on 21 November, closely resemble the proposed rules, but there has been uncertainty.

They did not respond to changes in many comments, nor did they adopt a limit on the size of transactions requiring notification. Essentially

The final regulations, published on 21 November, closely resemble the proposed rules, but there has been uncertainty

they continued the approach of the proposed regulations. Notification of transactions remains voluntary. The regulations do not intend notice to be submitted in cases where the only output of a company to be acquired consists of products and/or services that have no particular relationship to national security, but which clearly be considered "products or key technologies essential to US defence requirements".

Companies must use their own judgment. They may deal without violating the law. However, if they fail to provide notice, the transaction remains subject to possible divestment at a later time if the president determines that it threatens to impair national security.

The final regulations require essentially the same information in providing notice to CFIUS. Detailed information must be submitted, for example describing the transaction and listing all classified contracts and defence contracts for five years and three years prior to the transaction.

In some areas, however, the final regulations did respond to comments. Most notably, they clarified the application of the statute to bank lending transactions where a foreign bank

may acquire a security interest in the assets or stock of a US company.

Under the final regulations, it is clear that notification is not required to secure on the collateral.

Whether the CFIUS review is appropriate will depend on whether the bank actively participates in controlling the affairs of the company, or acts as a passive lender. The regulations concerning bank loans, approvals for charter flights, and the like are not considered as indicative of control for these purposes.

The definition of control has been refined to make clear that the foreign investor must actively participate in directing the affairs of the US entity.

The change in the regulations clearly apply the Exon-Florio Amendment to proxy contests. Notification is required by both the

group mounting the battle as well as the company itself.

The regulations also address hostile takeovers. These are rare - to date there has been only one transaction involving competing bids - but the regulations make clear that the national security review process may not be used to thwart an acquisition bid.

The change in the final regulations that provoked the greatest controversy, and delayed their publication for a substantial period of time, dealt with whether there should be a "limitation" for presidential action against companies that do not submit notifications.

Under the proposed regulations, the president could seek divestment at any time if a transaction was not subject to CFIUS review or investigation. However, the proposed regulation limited the president's open-ended authority to take action against non-notified transactions by requiring that the purpose of the divestment must be based on circumstances existing at the time the transaction was concluded.

As a practical matter, this limitation may be unworkable because of the difficulty in recreating the circumstances surrounding a transaction years after it has taken place.

Such within the administration argued that this authority to challenge transactions would create significant uncertainty and would be a burden on the regulatory process. The final regulations adopt a more precise position. The president still retains unlimited authority to challenge transactions, based on circumstances. However, an agency may not initiate a review more than three years from the date of the transaction.

Despite the clarifications in the final regulations, congressional critics of CFIUS are not likely to be satisfied. To date, there have been approximately 100 notifications of transactions with only 13 investigations.

It has been blocked - the purchase of an aircraft parts manufacturer by an arm of the aerospace ministry of the People's Republic of China.

The strategy and management of the company has approved a revision to the Exon-Florio Amendment, the Technology Transfer Act of 1981, which would provide for mandatory investigations of transactions in essential sectors to be designated by the assistant to the president for science and technology, and would require mandatory notification of acquisitions of a US firm as a percentage of companies in certain industries.

The foreign investment law is also likely to set up very rapidly as congress and the administration focus on Taiwan Aerospace's proposed acquisition of a 10 per cent interest in the commercial aircraft operations of McDonnell Douglas. This transaction will provide CFIUS with perhaps its greatest challenge since the adoption of the Exon-Florio Amendment and give the final regulations their first real test under fire.

The author is a partner in the Washington DC office of the US law firm of Winthrop, Stimson, Putnam & Roberts.

In Business Law, November 28, by Mark Friend and Derek Ridyard it was mistakenly stated that "pricing at or above average variable cost should be presumed to be unlawful". This should read "pricing at or above average variable cost should be presumed to be lawful and pricing below average variable cost should be presumed to be unlawful".

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CLIENT	DESCRIPTION OF TRANSACTION	TRANSACTION SIZE
AJ&J Corporation	International Offering of 1.0 million Common Shares	\$ 52,500,000
Beverly Enterprises	International Offering of 1.725 million Common Shares	18,544,000
Cambridge NeuroScience	Global Initial Public Offering of 1.1 million Common Shares	24,000,000
Health Equity Properties*	Private Placement of 1.1 thousand Common Shares	3,875,000
Health Equity Properties*	Placement of 3.5 million Common Shares	26,250,000
Linde Switzerland	International Initial Public Offering of 1.14 million Common Shares	13,680,000
Mediplus	Global Initial Public Offering of 2.5 million Common Shares	48,070,000
Meditrust*	Private Placement of 1.1 million Common Shares	88,244,000
Meditrust*	Private Placement of 1.1 million Common Shares	78,000,000
Molecular Biosystems*	Private Placement of 1.9 million Common Shares	43,700,000
Millennium Health Properties*	Placement of Senior Subordinated Convertible Debentures	50,000,000
Nationwide Health Properties*	Private Placement of 1.1 million Common Shares	39,000,000
Nationwide Health Investors*	Placement of 525 thousand Common Shares and 1.1 million Senior Subordinated Convertible Debentures	120,500,000
New Line Cinema*	Global Euro Convert Offering with 144A Domestic Tranche	30,000,000
Phar-Mor, Inc.*	Private Placement of 4.0 million Common Shares	112,000,000
Phar-Mor, Inc.*	Private Placement of 1.0 million Common Shares and Warrants	200,000,000
Thermo Electron*	Private Placement of 1.1 thousand Common Shares	30,000,000
Thermo Electron*	Global Euro Convert Offering with 144A Domestic Tranche	74,500,000
Thermo Instrument Systems	Global Euro Convert Offering with 144A Domestic Tranche	75,000,000
WorldCorp, Inc.	Global Secondary Offering of 5.7 million Common Shares	37,200,000

\*Lead Manager: County NatWest Limited National Westminster Bank Plc

## COUNTY NATWEST

& The NatWest Bank Group

County NatWest Limited is a Member of The Securities and Futures Authority. National Westminster Bank Plc is a Member of FSA.

## BEHIND DOORS

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## COMMODITIES AND AGRICULTURE

## Silver leads retreat of precious metals prices

By Kenneth Gooding, Mining Correspondent

PRECIOUS METAL prices tumbled yesterday, reflecting fears that the recession in most industrialised countries still has a long way to run. Silver's price in London fell by 9 cents to nearly 13 per cent below its peak of \$15.50 an ounce. The price of rhodium, one of the platinum group metals, plunged in the European free market to its lowest level since November 1989.

Dealers said that silver's fall was triggered by a sharp drop in its price in the current year, because silver was widely seen as an industrial metal and thus vulnerable in economic downturns.

Arab syndicates had become tired of waiting for the price to rise and had sold their silver. The fall in price sparked a selling by investors.

Edwin Arnold, analyst at Merrill Lynch, said silver's price was "not good, but bad". The most important factor was that sales to the Indian market were well down this year from the 1990 record.

According to the International Monetary Fund, a consultancy organisation, silver imports by India in the January-September period fell by 10 per cent to 1,500 tonnes.

comparing with 775 tonnes in the corresponding period of 1990. Although December and January are the peak months for Indian marriages, at which silver gifts are traditionally given, it was very unlikely that demand would pick up sufficiently to come close to last year's 1,300 tonnes, said Mr Arnold.

Rhodium's price rise in the past two years was caused mainly by teething problems at Rustenburg's new refinery in Bophuthatswana, South Africa, at the end of 1989. The price, which ranged between \$1,250 and \$1,400 an ounce in the free market for most of 1990, briefly touched \$7,000 in July 1990.

Now rhodium, used mainly in automotive anti-pollution catalysts, is in free supply and demand from the car makers is "abysmal", according to one source. However, South African producers continued to sell who were feeding the market.

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Mr Hugh Morgan, managing director of Western Mining and chairman of the council's economics committee, said investment would fall by 15 per cent and exploration by 27 per cent in the 12 months to June. The decline would follow a 10 per cent fall in expenditure on fixed assets last year. Exploration spending was static.

The mining industry council said in its annual review yesterday.

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Traditional woods, where access and conservation take precedence over timber production, should be given to appropriate bodies, says the report. Mr Robert Rickman, the author, said the industry needed to come from the politicians. However, he tried in return to the commission was tied by the industry. The report, published by the Centre for Policy Studies, suggests that the industry should be given access to the woods, published by the Centre for Policy Studies, suggests that the industry should be given access to the woods.

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## Bauxite group to lose its biggest member

Australia's defection will make fundamental changes necessary, writes Canute James

IN A move that will force some fundamental changes in the functions and influence of the International Bauxite Association, the Australian government has announced that it will be leaving the producers' group, which it helped to create 17 years ago.

The departure of Australia, the world's leading producer of bauxite (the ore from which aluminium is made) and, therefore, the most powerful and influential member of the association, will force the remaining nine members to reshape the group and perhaps to court other bauxite producers who have so far not shown much enthusiasm for membership.

The Australian decision, told to other members at the IBA's annual ministerial conference at its headquarters in Kingston last month, appears to result from a combination of factors over what it sees as the inadequate benefits of membership and a changed perception of the role of producers' organisations in a new world economic order.

"Australia's membership of the IBA is no longer warranted, particularly in view of the escalating cost," said Mr Alan Griffiths, Australia's minister for resources, industry and science. Industry executives in Australia and association members say that, although it is a founding member, Australia has never been

very happy with the producers' group. The crucial factor for the Australian government appears to have been the fact that, with a contribution scale based on the volume of production, Australia found itself responsible for providing about 40 per cent of the IBA's budget.

The IBA's remaining members are Guinea and Jamaica - the world's second and third largest producers of the ore - as well as Suriname, Guyana, Sierra Leone, Ghana, Indonesia, India and Yugoslavia. When it was created the association aimed clear at any attempt to operate as a cartel, by the way of the companies. Rather, the association has acted as a data bank for its members, allowing them to exchange information and ideas on the state of the industry.

The IBA's members, with Australia, have traditionally accounted for 85 per cent of the western world's bauxite production, while contributing 54 per cent of alumina (aluminium oxide) production and 18 per cent of primary aluminium output.

It will not be the first time the IBA has lost a member - the Dominican Republic and Griffiths, "on the views of the industry whether the organisation involved both producers and consumers, and on international relations considerations".

Australia's enthusiasm for the IBA when it was formed was influenced considerably by the tendency of the Labour government to find common ground with developing countries seeking a better deal from their natural resources. But the Australians have been concerned over developments such as the efforts by the IBA to set prices. Every year but one the IBA has entered reservations about the minimum prices recommended by the IBA ministerial council, despite the fact that these are recommended and not binding on members.

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772	116	5.5	752	26.6
773	116	5.5	752	26.6
774	116	5.5	752	26.6
775	116	5.5	752	26.6
776	116	5.5	752	26.6
777	116	5.5	752	26.6
778	116	5.5	752	26.6
779	116	5.5	752	26.6
780	116	5.5	752	26.6
781	116	5.5	752	26.6
782	116	5.5	752	26.6
783	116	5.5	752	26.6
784	116	5.5	752	26.6
785	116	5.5	752	26.6
786	116	5.5	752	26.6
787	116	5.5	752	26.6
788	116	5.5	752	26.6
789	116	5.5	752	26.6
790	116	5.5	752	26.6
791	116	5.5	752	26.6
792	116	5.5	752	26.6
793	116	5.5	752	26.6
794	116	5.5	752	26.6
795	116	5.5	752	26.6
796	116	5.5	752	26.6
797	116	5.5	752	26.6
798	116	5.5	752	26.6
799	116	5.5	752	26.6
800	116	5.5	752	26.6

[illegible]

177	100	5.5	33.2	44.5
176	100	5.5	33.2	44.5
175	100	5.5	33.2	44.5
174	100	5.5	33.2	44.5
173	100	5.5	33.2	44.5
172	100	5.5	33.2	44.5
171	100	5.5	33.2	44.5
170	100	5.5	33.2	44.5
169	100	5.5	33.2	44.5
168	100	5.5	33.2	44.5
167	100	5.5	33.2	44.5
166	100	5.5	33.2	44.5
165	100	5.5	33.2	44.5
164	100	5.5	33.2	44.5
163	100	5.5	33.2	44.5
162	100	5.5	33.2	44.5
161	100	5.5	33.2	44.5
160	100	5.5	33.2	44.5
159	100	5.5	33.2	44.5
158	100	5.5	33.2	44.5
157	100	5.5	33.2	44.5
156	100	5.5	33.2	44.5
155	100	5.5	33.2	44.5
154	100	5.5	33.2	44.5
153	100	5.5	33.2	44.5
152	100	5.5	33.2	44.5
151	100	5.5	33.2	44.5
150	100	5.5	33.2	44.5
149	100	5.5	33.2	44.5
148	100	5.5	33.2	44.5
147	100	5.5	33.2	44.5
146	100	5.5	33.2	44.5
145	100	5.5	33.2	44.5
144	100	5.5	33.2	44.5
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142	100	5.5	33.2	44.5
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140	100	5.5	33.2	44.5
139	100	5.5	33.2	44.5
138	100	5.5	33.2	44.5
137	100	5.5	33.2	44.5
136	100	5.5	33.2	44.5
135	100	5.5	33.2	44.5
134	100	5.5	33.2	44.5
133	100	5.5	33.2	44.5
132	100	5.5	33.2	44.5
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129	100	5.5	33.2	44.5
128	100	5.5	33.2	44.5
127	100	5.5	33.2	44.5
126	100	5.5	33.2	44.5
125	100	5.5	33.2	44.5
124	100	5.5	33.2	44.5
123	100	5.5	33.2	44.5
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113	100	5.5	33.2	44.5
112	100	5.5	33.2	44.5
111	100	5.5	33.2	44.5
110	100	5.5	33.2	44.5
109	100	5.5	33.2	44.5
108	100	5.5	33.2	44.5
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106	100	5.5	33.2	44.5
105	100	5.5	33.2	44.5
104	100	5.5	33.2	44.5
103	100	5.5	33.2	44.5
102	100	5.5	33.2	44.5
101	100	5.5	33.2	44.5
100	100	5.5	33.2	44.5
99	100	5.5	33.2	44.5
98	100	5.5	33.2	44.5
97	100	5.5	33.2	44.5
96	100	5.5	33.2	44.5
95	100	5.5	33.2	44.5
94	100	5.5	33.2	44.5
93	100	5.5	33.2	44.5
92	100	5.5	33.2	44.5
91	100	5.5	33.2	44.5
90	100	5.5	33.2	44.5
89	100	5.5	33.2	44.5
88	100	5.5	33.2	44.5
87	100	5.5	33.2	44.5
86	100	5.5	33.2	44.5
85	100	5.5	33.2	44.5
84	100	5.5	33.2	44.5
83	100	5.5	33.2	44.5
82	100	5.5	33.2	44.5
81	100	5.5	33.2	44.5
80	100	5.5	33.2	44.5
79	100	5.5	33.2	44.5
78	100	5.5	33.2	44.5
77	100	5.5	33.2	44.5
76	100	5.5	33.2	44.5
75	100	5.5	33.2	44.5
74	100	5.5	33.2	44.5
73	100	5.5	33.2	44.5
72	100	5.5	33.2	44.5
71	100	5.5	33.2	44.5
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69	100	5.5	33.2	44.5
68	100	5.5	33.2	44.5
67	100	5.5	33.2	44.5
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52	100	5.5	33.2	44.5
51	100	5.5	33.2	44.5
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49	100	5.5	33.2	44.5
48	100	5.5	33.2	44.5
47	100	5.5	33.2	44.5
46	100	5.5	33.2	44.5
45	100	5.5	33.2	44.5
44	100	5.5	33.2	44.5
43	100	5.5	33.2	44.5
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41	100	5.5	33.2	44.5
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39	100	5.5	33.2	44.5
38	100	5.5	33.2	44.5
37	100	5.5	33.2	44.5
36	100	5.5	33.2	44.5
35	100	5.5	33.2	44.5
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33	100	5.5	33.2	44.5
32	100	5.5	33.2	44.5
31	100	5.5	33.2	44.5
30	100	5.5	33.2	44.5
29	100	5.5	33.2	44.5
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27	100	5.5	33.2	44.5
26	100	5.5	33.2	44.5
25	100	5.5	33.2	44.5
24	100	5.5	33.2	44.5
23	100	5.5	33.2	44.5
22	100	5.5	33.2	44.5
21	100	5.5	33.2	44.5
20	100	5.5	33.2	44.5
19	100	5.5	33.2	44.5
18	100	5.5	33.2	44.5
17	100	5.5	33.2	44.5
16	100	5.5	33.2	44.5
15	100	5.5	33.2	44.5
14	100	5.5	33.2	44.5
13	100	5.5	33.2	44.5
12	100	5.5	33.2	44.5
11	100	5.5	33.2	44.5
10	100	5.5	33.2	44.5
9	100	5.5	33.2	44.5
8	100	5.5	33.2	44.5
7	100	5.5	33.2	44.5
6	100	5.5	33.2	44.5
5	100	5.5	33.2	44.5
4	100	5.5	33.2	44.5
3	100	5.5	33.2	44.5
2	100	5.5	33.2	44.5
1	100	5.5	33.2	44.5

[illegible]

92	17	0.8	22.5	27.7
91	18	0.8	22.5	27.7
90	19	0.8	22.5	27.7
89	20	0.8	22.5	27.7
88	21	0.8	22.5	27.7
87	22	0.8	22.5	27.7
86	23	0.8	22.5	27.7
85	24	0.8	22.5	27.7
84	25	0.8	22.5	27.7
83	26	0.8	22.5	27.7
82	27	0.8	22.5	27.7
81	28	0.8	22.5	27.7
80	29	0.8	22.5	27.7
79	30	0.8	22.5	27.7
78	31	0.8	22.5	27.7
77	32	0.8	22.5	27.7
76	33	0.8	22.5	27.7
75	34	0.8	22.5	27.7
74	35	0.8	22.5	27.7
73	36	0.8	22.5	27.7
72	37	0.8	22.5	27.7
71	38	0.8	22.5	27.7
70	39	0.8	22.5	27.7
69	40	0.8	22.5	27.7
68	41	0.8	22.5	27.7
67	42	0.8	22.5	27.7
66	43	0.8	22.5	27.7
65	44	0.8	22.5	27.7
64	45	0.8	22.5	27.7
63	46	0.8	22.5	27.7
62	47	0.8	22.5	27.7
61	48	0.8	22.5	27.7
60	49	0.8	22.5	27.7
59	50	0.8	22.5	27.7
58	51	0.8	22.5	27.7
57	52	0.8	22.5	27.7
56	53	0.8	22.5	27.7
55	54	0.8	22.5	27.7
54	55	0.8	22.5	27.7
53	56	0.8	22.5	27.7
52	57	0.8	22.5	27.7
51	58	0.8	22.5	27.7
50	59	0.8	22.5	27.7
49	60	0.8	22.5	27.7
48	61	0.8	22.5	27.7
47	62	0.8	22.5	27.7
46	63	0.8	22.5	27.7
45	64	0.8	22.5	27.7
44	65	0.8	22.5	27.7
43	66	0.8	22.5	27.7
42	67	0.8	22.5	27.7
41	68	0.8	22.5	27.7
40	69	0.8	22.5	27.7
39	70	0.8	22.5	27.7
38	71	0.8	22.5	27.7
37	72	0.8	22.5	27.7
36	73	0.8	22.5	27.7
35	74	0.8	22.5	27.7
34	75	0.8	22.5	27.7
33	76	0.8	22.5	27.7
32	77	0.8	22.5	27.7
31	78	0.8	22.5	27.7
30	79	0.8	22.5	27.7
29	80	0.8	22.5	27.7
28	81	0.8	22.5	27.7
27	82	0.8	22.5	27.7
26	83	0.8	22.5	27.7
25	84	0.8	22.5	27.7
24	85	0.8	22.5	27.7
23	86	0.8	22.5	27.7
22	87	0.8	22.5	27.7
21	88	0.8	22.5	27.7
20	89	0.8	22.5	27.7
19	90	0.8	22.5	27.7
18	91	0.8	22.5	27.7
17	92	0.8	22.5	27.7
16	93	0.8	22.5	27.7
15	94	0.8	22.5	27.7
14	95	0.8	22.5	27.7
13	96	0.8	22.5	27.7
12	97	0.8	22.5	27.7
11	98	0.8	22.5	27.7
10	99	0.8	22.5	27.7
9	100	0.8	22.5	27.7

**MEDIA**

**MERCHANT BANKS**

**METALS & METALS**

**MISCELLANEOUS**















**FT MANAGED FUNDS SERVICE**[illegible]







## CURRENCIES, MONEY AND CAPITAL MARKETS

## FOREIGN EXCHANGES

## Interest rate speculation grows

THE DOLLAR gave up most of its early gains as worries about the Soviet Union were replaced by interest rates may be cut and German rates raised.

The dollar had begun firmly as the warning of impending political upheaval in the Soviet Union from the CIA director Mr Robert Gates unsettled the foreign exchanges.

The speculation that Mr Mikhail Gorbachev, the Soviet president, would resign following the signing of a pact creating a Commonwealth of Independent States added to the speculation.

At one stage, the dollar was trading as high as DM1.5920 from DM1.5800 at the start of the day. But as the market moved on, the dollar fell to DM1.5750, the lowest since the start of the year.

The dollar was trading at DM1.5750, the lowest since the start of the year. The dollar was trading at DM1.5750, the lowest since the start of the year.

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the corner. The release of the November producer prices and retail sales figures were expected to underline the fears of a "double dip" recession and could be opportunity for a cut in discount rate.

Other analysts say the Federal Reserve may wait until its policy setting open market committee meeting on Tuesday.

The dollar was also helped by early gains in the D-Mark. The mark had been boosted during the Maastricht summit as the currency market attached a premium to the German currency in case the talks collapsed.

So the mark fell back on the news that a deal had been struck at the summit. The worst fears about the D-Mark also caused some early selling of marks.

However, there was a recovery later in the day as speculation started to grow that the Bundesbank could raise rates at a council meeting next week.

The mark moved up to become the most strongest currency inside the ERM from fourth strongest the previous day.

Sterling made early gains as buyers came into the market following the announcement of an agreement at Maastricht. It rose to DM2.8660 from DM2.8550, before settling at DM2.8525.

There were also some suggestions that with Maastricht out of the way there may be more room for a cut in UK interest rates - three months interest fell to 10.5 per cent.

But the domestic money markets are still some way from discounting a cut in interest rates and sterling's value during the afternoon underlined its continuing sensitivity to speculation on interest rates.

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## FINANCIAL FUTURES AND OPTIONS

## LIFE LINE OIL FUTURES

Settle	High	Low	Open	Close
93	3-26			0-43
94	2-36			0-63
95	1-55			1-22
96	1-27			1-51
97	0-53			2-32
98	0-34			2-62
99	0-21			3-44
100	0-12	0-43		4-31

Estimated volume total: Calls 2258 Puts 2228  
Previous day's settlement: Calls 2258 Puts 2228



CANADA									
Stock	High	Low	Close	Change	Stock	High	Low	Close	Change
TORONTO									
3:00 pm prices December 11									
255000 BK Mtnr	641.5	615	615	+	10000 BldgCo A	512.5	512	512	0
180000 BK Hwa R	520.5	515	515	+	20000 BldgCo B	510	505	505	-5
72000 Amdia	590	580	580	-10	23000 BldgCo C	510.5	510	510	0
250000 Amdia	575	570	570	-5	25000 BldgCo D	510.5	510	510	0
100000 Amdia	575	570	570	-5	27000 BldgCo E	510.5	510	510	0
100000 Amdia	575	570	570	-5	29000 BldgCo F	510.5	510	510	0
100000 Amdia	575	570	570	-5	31000 BldgCo G	510.5	510	510	0
100000 Amdia	575	570	570	-5	33000 BldgCo H	510.5	510	510	0
100000 Amdia	575	570	570	-5	35000 BldgCo I	510.5	510	510	0
100000 Amdia	575	570	570	-5	37000 BldgCo J	510.5	510	510	0
100000 Amdia	575	570	570	-5	39000 BldgCo K	510.5	510	510	0
100000 Amdia	575	570	570	-5	41000 BldgCo L	510.5	510	510	0
100000 Amdia	575	570	570	-5	43000 BldgCo M	510.5	510	510	0
100000 Amdia	575	570	570	-5	45000 BldgCo N	510.5	510	510	0
100000 Amdia	575	570	570	-5	47000 BldgCo O	510.5	510	510	0
100000 Amdia	575	570	570	-5	49000 BldgCo P	510.5	510	510	0
100000 Amdia	575	570	570	-5	51000 BldgCo Q	510.5	510	510	0
100000 Amdia	575	570	570	-5	53000 BldgCo R	510.5	510	510	0
100000 Amdia	575	570	570	-5	55000 BldgCo S	510.5	510	510	0
100000 Amdia	575	570	570	-5	57000 BldgCo T	510.5	510	510	0
100000 Amdia	575	570	570	-5	59000 BldgCo U	510.5	510	510	0
100000 Amdia	575	570	570	-5	61000 BldgCo V	510.5	510	510	0
100000 Amdia	575	570	570	-5	63000 BldgCo W	510.5	510	510	0
100000 Amdia	575	570	570	-5	65000 BldgCo X	510.5	510	510	0
100000 Amdia	575	570	570	-5	67000 BldgCo Y	510.5	510	510	0
100000 Amdia	575	570	570	-5	69000 BldgCo Z	510.5	510	510	0
100000 Amdia	575	570	570	-5	71000 BldgCo AA	510.5	510	510	0
100000 Amdia	575	570	570	-5	73000 BldgCo AB	510.5	510	510	0
100000 Amdia	575	570	570	-5	75000 BldgCo AC	510.5	510	510	0
100000 Amdia	575	570	570	-5	77000 BldgCo AD	510.5	510	510	0
100000 Amdia	575	570	570	-5	79000 BldgCo AE	510.5	510	510	0
100000 Amdia	575	570	570	-5	81000 BldgCo AF	510.5	510	510	0
100000 Amdia	575	570	570	-5	83000 BldgCo AG	510.5	510	510	0
100000 Amdia	575	570	570	-5	85000 BldgCo AH	510.5	510	510	0
100000 Amdia	575	570	570	-5	87000 BldgCo AI	510.5	510	510	0
100000 Amdia	575	570	570	-5	89000 BldgCo AJ	510.5	510	510	0
100000 Amdia	575	570	570	-5	91000 BldgCo AK	510.5	510	510	0
100000 Amdia	575	570	570	-5	93000 BldgCo AL	510.5	510	510	0
100000 Amdia									

هكذا من الأهل



## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

**3:00 pm prices December 11**

[illegible]

**Continued on next page**

هكذا من الأصل



**NASDAQ NATIONAL MARKET**

1991		Yld. Pk Stk		1991		Yld. Pk Stk		1991		Yld. Pk Stk	
High	Low	%	100e	High	Low	%	100e	High	Low	%	100e
Continued from previous page											
351	73	3.6	100	352	73	3.6	100	353	73	3.6	100
354	73	3.6	100	355	73	3.6	100	356	73	3.6	100
357	73	3.6	100	358	73	3.6	100	359	73	3.6	100
360	73	3.6	100	361	73	3.6	100	362	73	3.6	100
363	73	3.6	100	364	73	3.6	100	365	73	3.6	100
366	73	3.6	100	367	73	3.6	100	368	73	3.6	100
369	73	3.6	100	370	73	3.6	100	371	73	3.6	100
372	73	3.6	100	373	73	3.6	100	374	73	3.6	100
375	73	3.6	100	376	73	3.6	100	377	73	3.6	100
378	73	3.6	100	379	73	3.6	100	380	73	3.6	100
381	73	3.6	100	382	73	3.6	100	383	73	3.6	100
384	73	3.6	100	385	73	3.6	100	386	73	3.6	100
387	73	3.6	100	388	73	3.6	100	389	73	3.6	100
390	73	3.6	100	391	73	3.6	100	392	73	3.6	100
393	73	3.6	100	394	73	3.6	100	395	73	3.6	100
396	73	3.6	100	397	73	3.6	100	398	73	3.6	100
399	73	3.6	100	400	73	3.6	100	401	73	3.6	100
402	73	3.6	100	403	73	3.6	100	404	73	3.6	100
405	73	3.6	100	406	73	3.6	100	407	73	3.6	100
408	73	3.6	100	409	73	3.6	100	410	73	3.6	100
411	73	3.6	100	412	73	3.6	100	413	73	3.6	100
414	73	3.6	100	415	73	3.6	100	416	73	3.6	100
417	73	3.6	100	418	73	3.6	100	419	73	3.6	100
420	73	3.6	100	421	73	3.6	100	422	73	3.6	100
423	73	3.6	100	424	73	3.6	100	425	73	3.6	100
426	73	3.6	100	427	73	3.6	100	428	73	3.6	100
429	73	3.6	100	430	73	3.6	100	431	73	3.6	100
432	73	3.6	100	433	73	3.6	100	434	73	3.6	100
435	73	3.6	100	436	73	3.6	100	437	73	3.6	100
438	73	3.6	100	439	73	3.6	100	440	73	3.6	100
441	73	3.6	100	442	73	3.6	100	443	73	3.6	100
444	73	3.6	100	445	73	3.6	100	446	73	3.6	100
447	73	3.6	100	448	73	3.6	100	449	73	3.6	100
450	73	3.6	100	451	73	3.6	100	452	73	3.6	100
453	73	3.6	100	454	73	3.					

100 pm prior December 7

[illegible]

3:00 p.m. December 1

[illegible]

The FT proposes to publish this survey on December 19th 1991. It will be of considerable interest to senior management, solicitors and wealthy individuals who read the FT. In addition to appearing in the paper this survey will be sent to the Chief Executives of the UK's Top 500 companies. If you want to reach this important audience, call  
Jessica Perry  
on 071 873 4611  
or fax 071 873 3062

**FINANCIAL TIMES**  
LONDON BUSINESS NEWSPAPER

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## AMERICA

## Overseas losses pull Dow lower for seventh session

## Wall Street

EQUITIES failed to hold their ground for the seventh consecutive day yesterday, increasingly troubled by the weak performance of the economy and worried by losses on overseas equity markets.

By 1 pm the Dow Jones Industrial Average was down 17.89 at 2,845.83, having fallen steadily throughout the morning. The Dow Jones was broadly based, with the S&P 500 also down 17.51, while the Nasdaq composite of over-the-counter stocks posted a sharper decline, dropping 1.2 to 2,411.

Overnight declines in Tokyo, London and Frankfurt produced a gloomy background. In the absence of economic news, investors have been testing the market's resilience, seeking a firm floor for share prices. That floor appeared to have been 2,850, the Dow, but that barrier was way just before midday. The fact that the Dow was at just below 2,850, however, suggested that there was support for stocks near that level.

Among individual stocks, a gain was posted by National Semiconductor, which rose 5/8, or 9 per cent, to \$6 on an earnings in fiscal second quarter earnings from 1.02 to 1.03 a share. The stock was also lifted by an encouraging report from the semiconductor industry, which said that the book-to-bill ratio rose to 1.0 in November from 0.96 in October, an indication of recovering demand for computer chips.

Tuesday's news of fourth quarter earnings at United & Co. led to a decline in the stock, which fell 1/4 to 10 1/4. The company's earnings were down 1/4 to 1.03 a share, while the book-to-bill ratio rose to 1.0 in November from 0.96 in October, an indication of recovering demand for computer chips.

Norfolk slipped 1/4 to \$71 1/4 on unconfirmed reports that Morgan Stanley had downgraded the stock. At one stage the selling pressure triggered a halt in trading.

Barclays International was again a focus on the over-the-counter market, the stock falling another 1/4 to 10 1/4. Although the earnings outlook for the company is good, investors have been taking profits after the stock's gains this year.

Yesterday an analyst at Donaldson Lufkin & Jenrette

downgraded his rating on Borland from "moderately attractive" to "neutral". A report that nine Borland insiders sold shares last month may have contributed to the decline.

National HMO, the medical services management group, rose 1/4 to 10 1/4 on news of a 10 per cent improvement in fiscal first quarter earnings.

Vitesse Semiconductor made a strong debut. The stock rose 1/4 to 10 1/4, and by early afternoon had risen 1/2 to 11 1/4 in active trading.

## Canada

FOR THE SEVENTH consecutive session on continued nervousness over the North American economies, the sharp sell-off overnight in Tokyo, and the political problems in the Soviet Union, the composite index was down 28.6 at 3,346.1.

Volume was light at 13.7m shares, with total transactions valued at \$3.168m. Declining issues led advances 27 to 151.

Among active shares, Viceroy fell 20 cents to \$24.35, Fort Knox eased 23 cents to \$21.15, while the Dow Jones Industrial Average fell 1/4 to 2,845.83.

## Food majors move from defence to attack

Analysts say that the industry's prospects rate a reappraisal, writes William Cochrane

DEFENSIVE stocks have come up for consideration a number of times in 1991, which started nervously for European equities in the approach to the Gulf war, had a small panic attack in mid-year, and which has become increasingly depressed since early in September.

The longer this lasts, ironically, the more likely it is that strategists will turn to another story, and food majors, Nestlé, Unilever, BSN, and others, are worth exploring on more positive grounds.

In share price terms, all three are at the high end of their 1991 trading range. Barclays Zetco World Index, which tracks the three European food majors, Nestlé, Unilever, BSN, and others, is worth exploring on more positive grounds.

Unilever is also a growth story. It looks set to provide the best return over the period to 1995, thanks to a significant improvement in margins in Europe and North America,

European food companies						
	Projected average EPS growth p.a.	Projected total return to 1995	Price 1991	EPS growth 1991	Yield % 1991	Price/cash flow per share 1991
Unilever NV	11.4	79	FFr172.6	12.8	4.7	3.1
Nestlé (Nestlé)	10.6	69	FFr164.4	14.6	16.4	1.6
BSN (Beiersdorf)			DM122.2	12.0	11.0	2.7

Sources: Barclays de Zetco World Research; BSN estimates undated.

opportunities for the industry exist in the emergence of the single European market, the opening up of Eastern Europe, development of Asia and Latin America, and in the steady increase of global sales in food and consumer goods.

He likes Nestlé, which, he says, has the highest organic volume growth rate, good cash flow and a rising pay-out ratio; and Unilever, which has been the most successful in the past two years.

Unilever is also a growth story. It looks set to provide the best return over the period to 1995, thanks to a significant improvement in margins in Europe and North America,

which together account for more than 80 per cent of earnings. The broker forecasts that margins will rise from 7 to 10 per cent in North America, and from 10 to 12 per cent in Europe.

BSN is characterised as a higher risk/reward play. It continues to outpace the other two in earnings growth and its strong free cash flow offers the prospect of growth through acquisitions, but its share price performance has been more modest.

BSN has forecast volumes, margins, cash flow and dividends for the three companies through to 1995, and calculated a total return (capital increase and dividends received and reinvested) on the original investment for

each stock (see table). That the earnings growth projections are similar, the dividend yields low, and the assumption that share prices rise in line with earnings, it is not surprising that the total returns come out virtually the same.

"On the basis of these figures," says BZW, "the investment strategy should be to buy the cheapest stocks in the expectation that ratings will tend to converge as growth rates converge." On this score, BSN looks expensive with a high yield and a low dividend yield. But in terms of cash flow per share, increasingly favoured by analysts given differing methods of accounting for depreciation, the French

company is cheaper than Unilever. The apparent solution to this problem is Nestlé, cheap on both the cash flow and earnings bases.

There are a couple of wrinkles, brought out in a note by Nestlé by Merrill Lynch, Wall Street's highest securities house. Merrill has reduced its earnings estimates for Nestlé by about 2 per cent for the current year, and by 1.3 per cent for 1992, blaming "a negative and unexpected pension adjustment for 1991" and the recently weakening US dollar.

Nestlé has indicated that, because inflation has been abnormally high in Switzerland, it is likely to take a charge in 1991 related to the employees' pension fund; Merrill estimates this charge at about \$50m (\$28m). The brokers also note that if the US dollar is weaker during the month of December than its average level during the year, this will have a negative effect on Nestlé's profits.

However, Merrill, too, still likes the company. "Despite our estimated cut the shares still represent value, in our opinion, as they are among the cheapest in our group."

## ASIA PACIFIC

## Nikkei closes 1.8% down after falling to year's low

## Tokyo

ARBITRAGE-related selling drove the Nikkei average to a new intra-day low for the year yesterday, but recovered substantially, ending the day down 1.8 per cent.

After opening at 21,900.72, the Nikkei dropped 3.5 per cent to 21,529.90 in the afternoon, finally closing 450.18 down at 21,529.90.

Volume expanded to 300m shares from 250m, led by arbitrage and option-related trading. Declines outnumbered advances by 222, with 171 issues unchanged. The Topix index of all first section stocks weakened 18.13 to 1,668.70 but, in London, the ISE/Nikkei 50 index improved 4.34 to 1,248.57.

Speculative selling in the futures market triggered arbitrage unwinding. The fall in the March futures contract prevented arbitrageurs from rolling over December contracts, and the result was that positions which have been rolled over are still under the risk of being unwound if March futures prices were to move below the level of cash stocks.

Option trading also became active. Traders sought "put options", or selling rights, around the 21,500 and 21,500 Nikkei level. Rumours that a senior securities house was in financial trouble, and the market a few days ago were revived by speculation. "It is apparent that some people are trying to manipulate stock prices," commented Miss Caroline Smith at Barclays de Zetco.

Traders sold the market was supported by heavy buying by the Big Four brokers, Nomura, Daiwa, Nikko and Yamaichi. Institutional bargain hunting focused on banking blue chip stocks and utilities.

Leading high-technology

stocks were initially lower, but then rose on bargain hunting. Sony gained 1/4 on the day to ¥4,130, and Matsushita to ¥4,100. However, precision engineering issues, which face double-digit declines in earnings, led the current market sharply. Nikon lost 1/4 to ¥3,700. The stock is also a component of the Nikkei average.

Minor losses were heavily sold on rumours of sharply lower earnings. Nomura retreated ¥60 to ¥1,590, Daiwa ¥80 to ¥1,110 and Yamaichi ¥10 to ¥71.

Stocks lost ground on lower earnings prospects for the current year. Nippon Steel slipped ¥7 in a year's low to ¥369, Kobe Steel lost ¥10 to ¥418 and Sumitomo Metal Industries slipped ¥9 to ¥359.

Speculative issues were once again active on rumours that the market was underestimating the value of the market. Tokyo Ink, the market issue of the day, rose by its daily limit of ¥100 to ¥908, while Meiji Milk Products advanced ¥10 to ¥1,030.

In Osaka, the OSE average rose 0.55 to 23,577.06 in volume of 32.3m shares.

## Roundup

TOKYO'S troubles in the Pacific Rim lower yesterday, although

stocks saw a limited rise on window dressing.

HONG KONG was depressed by the weakness in Tokyo but finished above the day's start. The Hang Seng index was finally 210.28 down at 1,973.28. The turnover jumped 28 per cent to 1.1m shares.

Tuesday's rumours of a placement of shares in Cathay Pacific, the airline, was not lifted by Cathay Holdings. Cathay dipped 10 cents to HK\$2.70 after the sale of 108m of shares at HK\$2.50 each, while Cathay Holdings made a leading shareholder, Cathay Pacific, shed 1/4 to HK\$22.50.

SINGAPORE fell but was lifted off its lows by bargain hunting. The Straits Times Industrial index lost 7.95 to 1,411.78 in turnover of \$584m, up from \$544m.

AUSTRALIA saw an intraday rally in the bond market but equities still declined. The All Ordinaries index lost 1.54 to 1,554.8. The market almost stood still at AS229m.

There was active turnover in gold after three gold mines, Poseidon, ACM and Mt Leyshon, announced merger plans. Poseidon was unchanged at A\$1.22, ACM was down a cent at 88 cents and Mt Leyshon held at A\$2.70.

News Corp dropped 58 cents to A\$13.30 ahead of the listing of new stock later this week. NANTAN's composite index rose 1.12 to 1,128.0. Tuesday's 30-point rise. BANGKOK kept the securities index runner from Tokyo and the SET index slipped 6.41 to 886.10 in volume of 1.1m shares.

SEOUL's lonely move along the upgrade was helped by institutional investment buying, in an attempt to raise the composite index above 1,000 for the first time in trading for this year. The institutions succeeded to the extent of a 5.39 rise in the composite to 841.15.

## EUROPE

## Weakest bourses recoup part of their losses

TWO OF THE WEAKEST bourses in recent days, Milan and Paris, recovered some ground yesterday, but London continued to fall, ending the day down 1.8 per cent.

MILAN rose after five consecutive days of losses, but the market was still down 1.8 per cent to 10,237.10. The market was still down 1.8 per cent to 10,237.10.

Traders said that sentiment was still poor, partly owing to the collapse of the Pirelli/Continental talks on November 29. There were also further rumours that stockbrokers unable to meet requirements could disrupt settlement of the December trading account at the end of the month.

Pirelli SPA crept higher, rising 1.39 to L1,045. Other industrial shares were mixed, with Fiat up 1.09 to L4,606, Montedison rising up by 1.26 to L1,206 and Olivetti by 1.67 to L2,468.

PARIS also halted its recent run of losses, thanks to a strong futures market. The CAC 40 index recovered from a day's low of 1,516.55 to close 6.68 higher at 1,545.55. Turnover was about FF2.7bn after Tuesday's FF2.1bn.

ERF Aquitaine recovered after Tuesday's late news that the company's share issue had been postponed owing to poor market conditions. The stock rose 1.10 to FF19.80 or 2.7 per cent to FF20.80 in FF200m turnover.

Against the trend, Synthelabo, the pharmaceutical company, which announced a bid for Delandine on Tuesday, dropped FF21 to FF1970.

Credit Lyonnais de France made a poor debut on the cash market, reaching a low of FF190.10 before finishing at FF203 compared with its offer price of FF210.

MADRID continued to sink. The general index lost 2.55 to 1.3 per cent to 3,378.0 in turnover of about Ptas11bn after Tuesday's Ptas8.5bn.

## SOUTH AFRICA

A DECLINE in the bullion price wiped out part of the gains in Johannesburg's gold sector. The all-gold index fell 34 or 2.5 per cent to 1,256. The overall index lost 29 to 3,493 and the industrial index slipped 11 to 4,156.

Banco Hispano Americano performed slightly better than the market, losing Ptas26 or 0.8 per cent to Ptas1,110 in volume of 1.1m shares. The bank made a bid for 30 per cent of Corporación Financiera Hispana, which it has not yet acquired.

AMSTERDAM drifted lower in active trading. The AEX Tendency index lost 0.3 or 1 per cent to 884. ING, the insurance and banking group, led another 11.10 to 11,44.70 amid continued speculation that it will bid the Banque Paribas Lambert of Belgium.

FRANKFURT remained listless, the DAX index falling 7.72 to 1,543.59 after a fall of 1.91 to 1,545.55. Little volume edged up from DM5.2bn to DM5.4bn. Volkswagen, one of the world's most performing blue chips this year, fell DM4.60 to DM244.50, down from a 1991 high of DM417.50. The market is sceptical about VW's ability to finance an ambitious investment programme through normal cash flow, given the prospect of slowing German export growth.

STOCKHOLM came under pressure after a bearish German newsletter article on industry prospects. Asko fell another DM13 to DM582, merely adding to its recent losses, but more fancied names like Douglas and Karstadt also dropped, by DM19 to DM653 and DM11.90 to DM589.20 respectively.

Among insurers, AMB fell DM15 to DM755. Royal Insurance of the UK is selling an 18.8 per cent stake in AMB to Fondiaria of Italy, putting an end to expectations of a share swap between AMB, Royal and Fondiaria. But observers said that AMB's weakness related more to its falling in BGF, the struggling, ex-trade union

bank, and worries over eastern European debt.


ZURICH sagged across the board in thin volume. The Credit Suisse index shed 3.9 to 437.3 after Tokyo's sharp fall.

STOCKHOLM followed the downward trend in the D-Mark index, the Allsecurities General index losing 1.91 to 1,041.0 in active trading. DeLaval continued to sink in the insurance market, Skandia, which rose 5KSE to 1,041.0 in all-share index fell 4.35 to a 1991 low of 431.93.

Bank Norway's biggest bank had the largest percentage fall, declining NKr1.5 to NKr7.4 on renewed pessimism about the banking sector although Fokus Bank, suspended from the bourse, won a NKr475m state bail-out yesterday.

HELSINKI hit a 1991 low for the third successive day, the HEX index falling 20.5, or 2.8 per cent to 717.0. VIENNA also fell to a year's low, the ATX index lost 6.25 to 908.59 while the all-share bourse index fell 4.35 to a 1991 low of 431.93.

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## FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest Securities Ltd. Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

REGIONAL AND NATIONAL MARKETS		TUESDAY DECEMBER 10 1991										MONDAY DECEMBER 9 1991										DOLLAR INDEX	
Figures in parentheses of stock	US Dollar Index	Day's Change %	DM Index	Currency	Local Lb on day	Div.	US	Pound	Index	DM Index	Local Currency Index	High	Low	Year ago (approx)									
Australia (66)	145.92	-0.7	113.02	113.02	-0.8	113.02	113.02	113.02	113.02	125.35	112.74	121.72	121.14										
Austria (20)	182.46	-1.6	133.35	133.35	-1.2	133.35	133.35	133.35	133.35	133.35	133.35	133.35	133.35										
Belgium (47)	134.05	-1.8	118.84	118.84	-0.9	118.84	118.84	118.84	118.84	118.84	118.84	118.84	118.84										
Canada (115)	134.03	-0.4	118.84	118.84	-0.6	118.84	118.84	118.84	118.84	118.84	118.84	118.84	118.84										
Denmark (37)	255.57	-0.7	209.57	209.57	-0.4	209.57	209.57	209.57	209.57	209.57	209.57	209.57	209.57										
Finland (15)	76.29	-1.6	62.04	62.03	-1.1	62.03	62.03	62.03	62.03	62.03	62.03	62.03	62.03										
France (108)	134.88	-1.6	110.44	110.44	-1.5	110.44	110.44	110.44	110.44	110.44	110.44	110.44	110.44										
Germany (65)	111.28	-1.0	81.25	81.25	-0.9	81.25	81.25	81.25	81.25	81.25	81.25	81.25	81.25										
Hong Kong (52)	189.95	-1.7	158.21	158.21	-1.7	158.21	158.21	158.21	158.21	158.21	158.21	158.21	158.21										
Ireland (18)	156.47	-0.6	127.25	127.25	-0.2	127.25	127.25	127.25	127.25	127.25	127.25	127.25	127.25										
Italy (77)	95.80	-1.1	85.78	85.78	-1.0	85.78	85.78	85.78	85.78	85.78	85.78	85.78	85.78										
Japan (174)	159.34	-1.1	125.15	125.15	-0.9	125.15	125.15	125.15	125.15	125.15	125.15	125.15	125.15										
Malaysia (68)	204.07	+0.2	187.87	187.87	+0.2	187.87	187.87	187.87	187.87	187.87	187.87	187.87	187.87										
Mexico (17)	1308.10	-1.2	118.25	118.25	-1.2	118.25	118.25	118.25	118.25	118.25	118.25	118.25	118.25										
Netherlands (31)	144.89	-0.4	117.67	117.67	-0.3	117.67	117.67	117.67	117.67	117.67	117.67	117.67	117.67										
New Zealand (14)	45.47	+0.8	37.29	37.29	-0.8	37.29	37.29	37.29	37.29	37.29	37.29	37.29	37.29										
Norway (30)	172.97	-1.1	141.77	141.77	-0.8	141.77	141.77	141.77	141.77	141.77	141.77	141.77	141.77										
Singapore (38)	204.57	-0.7	187.87	187.87	-0.5	187.87	187.87	187.87	187.87	187.87	187.87	187.87	187.87										
South Africa (51)	269.22	-0.2	218.71	218.70	+0.1	218.70	218.70	218.70	218.70	218.70	218.70	218.70	218.70										
Spain (53)	146.55	-1.8	120.17	120.11	-1.4	120.11	120.11	120.11	120.11	120.11	120.11	120.11	120.11										
Sweden (25)	188.49	-0.5	138.17	138.10	-0.4	138.10	138.10	138.10	138.10	138.10	138.10	138.10	138.10										
Switzerland (83)	94.87	-0.7	77.63	77.60	-0.4	77.60	77.60	77.60	77.60	77.60	77.60	77.60	77.60										
United Kingdom (238)	172.73	-0.5	140.45	141.64	-0.6	141.64	141.64	141.64	141.64	141.64	141.64	141.64	141.64										
USA (269)	154.08	-0.1	128.35	128.35	-0.1	128.35	128.35	128.35	128.35	128.35	128.35	128.35	128.35										
Europe (824)	137.48	-0.9	112.75	112.70	-0.8	112.70	112.70	112.70	112.70	112.70	112.70	112.70	112.70										
Nordic (107)	174.22	-0.7	152.07	151.98	-0.5	151.98	151.98	151.98	151.98	151.98	151.98	151.98	151.98										
Pacific Basin (119)	130.82	-1.1	107.11	106.22	-0.7	106.22	106.22	106.22	106.22	106.22	106.22	106.22	106.22										
Pacific (1542)	133.68	-1.0	106.62	106.62	-0.9	106.62	106.62	106.62	106.62	106.62	106.62	106.62	106.62										
North America (641)	152.77	-0.1	138.29	138.29	-0.1	138.29	138.29	138.29	138.29	138.29	138.29	138.29	138.29										
Europe Ex. UK (288)	92.48	-1.1	82.48	82.48	-0.9	82.48	82.48	82.48	82.48	82.48	82.48	82.48	82.48										
Pacific Ex. Japan (244)	144.21	-0.9	117.29	118.21	-0.9	118.21	118.21	118.21	118.21	118.21	118.21	118.21	118.21										
World Ex. US (1735)	135.78	-1.0	111.34	111.29	-0.8	111.29	111.29	111.29	111.29	111.29	111.29	111.29	111.29										
World Ex. UK (2023)	137.90	-0.7	111.34	111.34	-0.6	111.34	111.34	111.34	111.34	111.34	111.34	111.34	111.34										
World Ex. So. Af. (2200)	140.13	-0.6	113.97	113.97	-0.6	113.97	113.97	113.97	113.97	113.97	113.97	113.97	113.97										
World Ex. Japan (2281)	140.47	-0.4	121.75	121.71	-0.4	121.71	121.71	121.71	121.71	121.71	121.71	121.71	121.71										
The World Index (1787)	143.67	-0.6	115.82	115.82	-0.6	115.82	115.82	115.82	115.82	115.82	115.82	115.82	115.82										



December 12 1991

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A FINANCIAL TIMES SERIES: Part 11

# EUROPEAN FINANCE AND INVESTMENT

# FRANCE

SECTION III

## New system takes shape

France has laid the foundations for a thoroughly modern financial system. But the legacy of the old rituals and lingering anachronisms still cast a cloud over the country's attempts to prepare its finance industry for the 1990s. Alice Rawsthorn reports

IF YOU walk along the Rue Cambon in Paris, past the glossy black and white of Chanel and just across from the canopied portals of the Ritz, you spy a sci-fi scene of iridescent blue lights flickering around a battery of video screens behind the ancient sandstone.

This is the new headquarters of Société des Bourses

In many ways the juxtaposition between the state-of-the-art interior and classical facade of the new building acts as an apt metaphor for the position of the bourse and for the rest of the French financial system.

After years of political reform, championed both by Mr Pierre Bérégovoy, the French finance minister, and Mr Edouard Balladur, the conservative who took his place between 1986 and 1988, France has laid the foundations for a thoroughly modern financial system. Old monopolies have been broken, closed markets opened and electronic networks introduced. The banks and broking houses have drifted away from the *grands boulevards* of central Paris to shiny new offices around the La Défense commercial centre to the west of the city and the new finance ministry at Bercy in the east.

The French have been forced to forge this modern system within the framework of the old financial infrastructure founded in the 18th and 19th centuries. The legacy of the old rituals, as well as lingering anachronisms such as the savings market and the influence of the government over the state banks, still cast a

cloud over France's attempts to prepare its finance industry for the 1990s. As a result, the French financial system, like many other aspects of the economy, are a motley assortment of the old and the new. It is too soon to tell how successful this hand will be. So far the progress of the Bérégovoy and Balladur reforms has been impeded by the economic slow-down and the unstable state of other international markets. It is only over the next few years that France will discover if its financial system really is equipped for the exigencies of life in a modern financial market.

The stock market is a typical example. The market was transformed in the 1980s. The old guard of *agents de change* who dominated the Paris broking world for decades have all but disappeared. A new breed of internationally oriented brokers, often backed by the big New York and London houses, has taken their place. The process of buying and selling shares has been fully automated. Some aspects of the

French system, notably Relit, the automated settlement process introduced in autumn last year, are as, or more, advanced than their counterparts anywhere in the world.

However, Paris still has its drawbacks as an international trading centre. "Some facets of our system, like the technology, are fine, but there is still a need for further change," says Mr Jean Charles Dupuis, director general of James Capel, the Paris broker. "Liquidity is still a problem. There are also too many captive clients. And there are too many companies competing in the market."

Liquidity is a serious issue. The volume of trading in Paris is still lamentably low compared with New York, Tokyo and London. One of the main difficulties is the drift of block trading, or of the *grandes* deals worth more than FF20m, from Paris to London. Since deregulation the French system has offered significant benefits in terms of security and transparency to private investors, but has not been flexible enough, or perhaps a little too transparent, for bigger traders.

### IN THIS SURVEY

Economy: the recovery remains stubbornly slow but government is unlikely to change its policies

Banks: rumours of a merger but most of the banks have seen an upturn in business this year

The bourse and its reform: the stock market seems to be prepared for the 1990s but the *grandes* block trades are still being diverted to the London market

The public sector industry: the public sector industry remains in the red about 10% of German-style companies can work in France

Mergers & acquisitions: minority interests no longer take a back seat

Insurance: foreign investors remain cautious

Paris: lagging in the race to be top finance centre

Editorial production: FTI/Highway

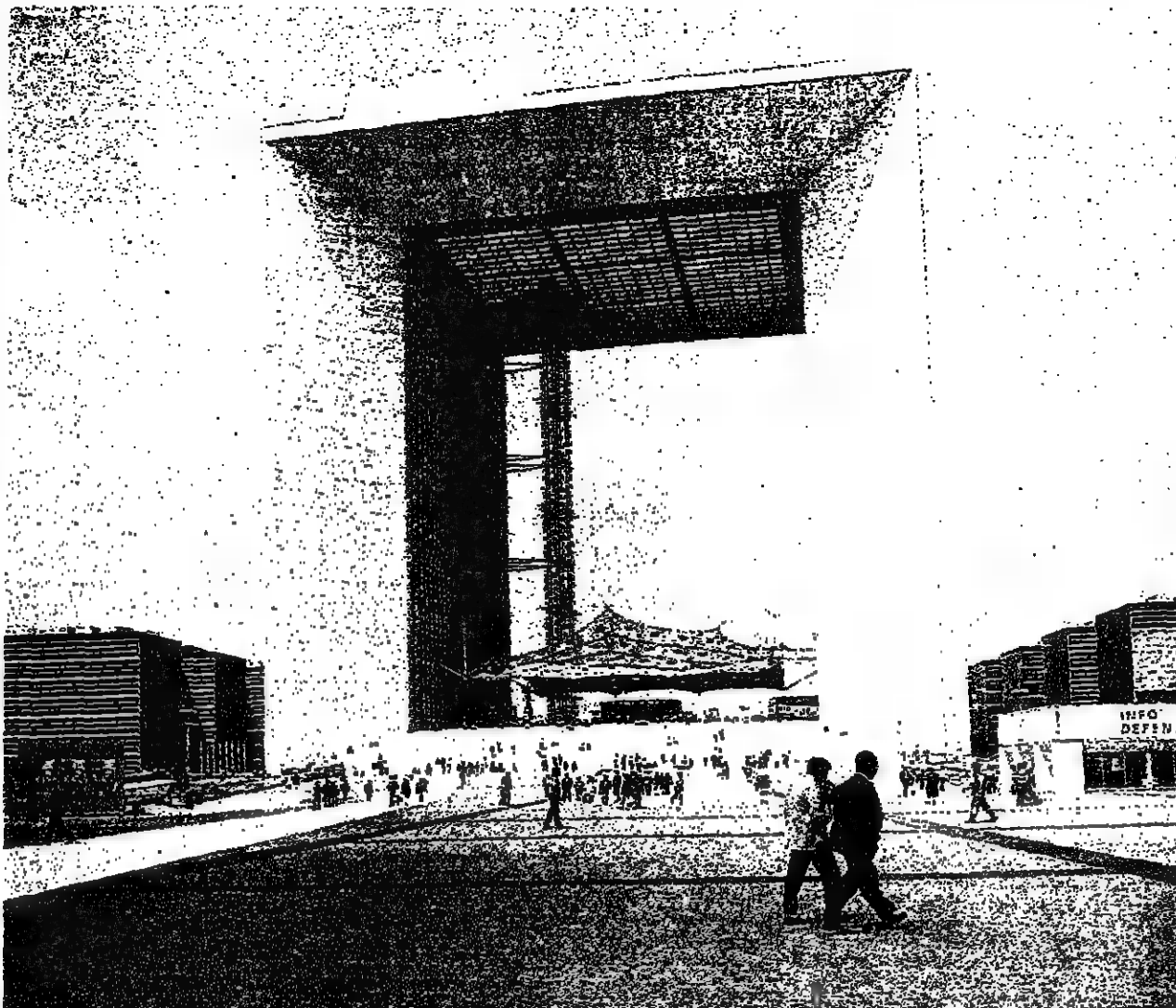
The liquidity issue is being addressed. The Bacot report, which is being prepared by a working party headed by Mr François Bacot, managing director of Bacot Allain, the Paris broker owned by Warburg, the London-based securities group, is expected to suggest solutions to the block trading problem when it is published, after a delay, later this month.

Meanwhile, the government's partial privatisation programme, which has started with the sale of minority stakes in Elf Aquitaine, the oil group, and Caisse d'Allocations Familiales, the bank specialising in local authority loans, should help to stimulate activity on the market.

Some observers of the French financial scene are sceptical about the impact of partial privatisation arguing that the amounts of equity involved will be too small to make a difference. Others, such as Mr Jean-François Théodore, president of the bourse, are convinced that it marks the start of significant shift in government policy which will be accelerated in the future. The privatisation programme, he argues, coupled with other measures such as legislative action on stamp duty, should "do a great deal to stimulate activity."

It remains to be seen whether Mr Théodore's optimism will be borne out. In the meantime, the Paris brokers are still struggling for business in an intensely competitive and, by common consent, overpopulated market. So far 1991 has been a year of collapse on the scale of the *Tuilerie* débacle last year, when one of the most prominent Paris brokers crashed, but many houses are trading at a loss and other closures seem inevitable. "There are too many people chasing too little business," said Mr John Constans, director general of BZW Puget-Mahe, the Paris subsidiary of BZW, the UK securities group. "There is bound to be some sort of fall-out."

A similar scenario is the progress of new reforms is



La Défense, Grande Arche, banks and broking houses have drifted away from Paris to new offices around the commercial centre

imposed by old rituals is replicated in other areas of French finance. The *grandes* have largely been spared the falling profits and painful provisions that marred last year. However, profitability is still a problem, particularly given the precarious state of certain sectors, notably property, and the *grandes* of the credit market. "The situation has improved since last year," said Mr René de la Serre, director general of Caisse d'Allocations Familiales, the French government's social security fund. "But the level of profitability in French banking is still low and we must adopt a more cautious

approach. Gone are the days when they talked airily about positioning themselves along with the Americans and the Japanese in international corporate finance. Parisian names such as Paribas are accepted as serious players in the capital markets, but the French banks are now more modest in their aspirations in other areas. The insurance companies, fresh from their own losses into other countries, are pondering the implications of the French government's recent announcement that the three state-controlled insurers - Union des Assurances de Paris

(UAP), Assurances Générales de France (AGF) and Groupe des Assurances Nationales (GAN) - could be candidates for partial privatisation. All the insurers, like the rest of the French financial sector, are preparing for the prospect of legislation to encourage the development of private pensions in France which ought to open up new opportunities across the sector. It is this combination of legislative action and market dynamics which will drive France's financial system in the 1990s and will help to determine its international role.

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■ECONOMY: the recovery remains stubbornly slow, but...

# A change of policy direction seems unlikely

AS 1991 draws to a close, France is starting gradually to recover from the economic slowdown which took hold a year ago. Mr Pierre Bérégovoy, finance minister, like Mr George Bush, the US president, impatiently tries to urge things on with cries of optimism and encouragement, but the recovery remains obstinately slow, and few observers foresee an early return to rapid growth.

Mr Bérégovoy's impatience is understandable. In spite of the earlier years of fairly rapid growth, unemployment remains painfully high. After peaking at 10.5 per cent in 1987, it gradually declined to 8.9 per cent in 1990, but over the past year it has been rising again, and has reached 9.6 per cent.

In absolute terms, this means an unemployment level of 2.7m people and few observers discount the possibility that the upward trend could carry the total up to 3m. By common consent, the definition of unemployment as it is applied in France is considerably looser than the internationally-accepted criteria of the Geneva-based International Labour Organisation.

The government is trying to go over to the tighter criteria, if only because it could bring significant savings in unemployment benefits; and it has started publishing statistics which translate French unemployment into ILO terms, which show unemployment as only 2.3m.

The problem is that a revision of the statistical base can do nothing to change the trend, which is of deteriorating unemployment. The recovery, when it comes, should slow down the rise in unemployment, and may even halt it. But forecasts do not hold out hope of the kind of recovery which could be relied on to bring unemployment down again.

For 1991 the government is looking for economic growth of 1.4 per cent, compared with 2.6 per cent in 1990. Next year should be much better than this. But because the authorities were taken by surprise by the suddenness and the depth of this year's slow down, they have been correspondingly cautious in their forecast for 1992, which they have pitched at 2.3 per cent, significantly

French Economic Forecasts 1990-92			
International environment	1990 (%)	1991 (%)	1992 (%)
Growth of main trading partners	2.8	1.4	2.8
Growth of six EC partners	2.9	1.6	2.1
GDP	2.6	1.4	2.2
Consumption	2.9	1.7	1.8
Corporate investment	4.5	-0.8	3.5
Exports	5.1	3.8	5.0
Imports	8.5	2.9	5.2
Inflation (year on year)	3.4	2.8	2.6
Inflation (average annual)	3.4	3.0	2.6
Price of Opec petrol	\$22.45	\$19	\$19
\$ exchange rate	FF124.45	FF115.75	FF110.0
Trade balance	FF14.8bn	FF14.8bn	FF14.0bn

Source: Ministry of Finance



Shadowing the polls: substituting Edith Cresson for Michel Rocard did nothing for the government's popularity

below the OECD forecast of 2.6 per cent.

This is a particularly painful situation for a socialist administration which has been in power for 10 years. Not only does it reflect poorly on the most basic political credentials of President François Mitterrand and his successive socialist governments, but it seems to be pointing towards a succession of heavy electoral defeats.

The first electoral deadline, will be the regional elections which take place next March. These will not directly threaten the government, but they will be a powerful indicator of the political trend on the way towards the general elections in the spring of 1993. In

particular, they will be a litmus test of the increase in anti-immigrant sentiment in France (as in a number of other European countries). It is widely expected that the extreme right-wing National Front, which registers about 15 per cent in opinion polls, is likely to make further advances, and it seems probable, to judge from the anti-immigrant flavour of some of their recent declarations, that some of the leaders of the traditional conservative parties will shamelessly seek to compete with the National Front, but even more with each other, for the anti-immigrant vote.

If that competition proves successful, it may mean a new appearance of respectability to

xenophobia in France, and thus define one of the central themes of the general election debate in the spring of 1993.

On current form, the socialists seem doomed to a heavy defeat in that election. Most current simulations suggest that they are likely to do even worse than they did in 1988, when they were briefly replaced by a Gaullist government. Of course, polls taken in mid-term are often unfavourable to the government, nearer the day, there may be a swing back by traditional socialist supporters, especially if the economic recovery proves buoyant and seems durable.

The problem is that popular discontent seems to be directed as much at President Mitterrand as against his government. When he dismissed Mr Michel Rocard as prime minister last May, and replaced him with Mrs Edith Cresson, President Mitterrand evidently hoped that this coup de théâtre would give the government a new élan.

In practice, the result has been quite the reverse. Mrs Cresson's popularity has sunk like a stone, and has dragged President Mitterrand down. The most recent poll shows that Mrs Cresson has the support of only 19 per cent of the electorate, the worst score of any prime minister in the 35-year history of the Fifth Republic. But President Mitterrand is not much better off, since his popularity rating has sunk to only 28 per cent, his worst score since 1984.

It is not surprising, therefore, though it may be a sign of desperation, that President Mitterrand proposes to launch a constitutional reform in the second half of next year, including, no doubt, a shortening of the presidential term from seven to five years. He may believe that such a reform will enable him to restore his political standing, and that of the socialist party, by campaigning on his personal record, and avoiding such embarrassing questions as the level of unemployment.

What is striking in all this is that no main party, and almost no leading politician, seriously argues that there is a different and a better economic policy which would bring faster economic growth and lower unem-

ployment. Between the socialist government and the conservative opposition there is a virtual consensus on the broad lines of economic policy, to bring down inflation by budgetary and monetary discipline.

This policy was adopted by the socialists in 1984, it was followed by the conservatives in 1986-88, and it has continued to be followed by the socialists ever since. In its own terms, it has been remarkably successful. With the exception of the recession year of 1991, the bud-

get deficit has steadily been reduced; and the equally steady reduction in the rate of inflation has finally and triumphantly brought it below the German rate.

The only significant debate remaining between left and right is over the privatisation of state assets, but even here the gap has been narrowed. In 1988 President Mitterrand attempted to freeze the nationalisation-privatisation debate, but this year his government has cautiously started partial sell-offs of government share

holdings, as a way of financing employment-promotion schemes.

This consensus is partly the result of intellectual conversion to the inherent economic merits of monetary stability. But it is more the result of France's political commitment to the European Community in general, and to the programme for Economic and Monetary Union in particular.

That commitment, in turn, owes much to France's long and successful history of participation in the process of

European integration. But in its present phase it owes even more to the personal commitment of President Mitterrand. It may be true, as most leading politicians seem to believe, that France does not have much option of a significantly different economic policy from the one it is now following. It is certainly true that President Mitterrand is unlikely to contemplate any change in economic policy which could jeopardise his European strategy.

Ian Davidson

■THE BANKS: outlook is rosier than a year ago

## Debate over role models

FRANCE'S TOP 10 BANKS: 1990 (\$m)

	Capital	Capital/asset ratio (%)	Profits	Assets
1 Crédit Agricole	13,185	4.35	1,581	302,583
2 Crédit Lyonnais	9,718	3.41	1,513	285,238
3 Banque Nationale de Paris	9,368	3.23	803	289,747
4 Compagnie Financière de Paris	8,717	4.73	1,098	184,232
5 Cpe des Caisses d'Épargne d'Auvergne	6,942	3.99	721	174,080
6 Société Générale	6,159	3.01	720	204,485
7 Groupe des Banques Populaires	3,101	3.86	367	77,636
8 Union Européenne de CFC	2,187	2.45	306	86,243
9 Banque Indosuez	2,055	5.04	299	67,507
10 Crédit Commercial de France	1,749	3.19	296	85,899

Source: The Banker, September 1991



Banking as usual: the Paris banking hall of the Société Générale, still unimpaired in retail banking

When Crédit Lyonnais, one of the great Lyons banks, opened its opulent Paris headquarters on Boulevard des Capucines in the 1880s it deliberately chose a building designed as a department store. If its foray into the French capital failed, or so the bank thought, at least it could recoup some of the money by turning its headquarters back into a store.

The joke running around the Parisian banking halls is that number 19 Boulevard des Capucines may yet become a department store. Crédit Lyonnais is in trouble. The double blow of the hefty foreign exchange losses incurred by Altius Finance, its treasury banking subsidiary, and a steep increase in client risk provisions produced a sharp fall in net profits for the first half of this year. Crédit Lyonnais has had to fend off the future over its bitter legal battle against Mr Giancarlo Pirelli, the flamboyant Italian financier concerning the takeover of MGM, the Hollywood film studio.

So far Crédit Lyonnais and its senior management, led by Mr Jean-Yves Haberer, the controversial chairman, have emerged unscathed. But the other Paris banks are still reeling with rumors about ways, or may not, happen in the future.

Crédit Lyonnais, and its ill-fated Hollywood adventure apart, the outlook for the French banks is rather rosier than it was a year ago. A number of the big banks were still licking their wounds from a disastrous year in 1990, when profits and earnings were slashed to make painful provisions for the full year.

This year's business has been better. Demand for credit is poor. Consumer credit has been hit by concern about rising unemployment. Commercial credit has been affected, albeit to a lesser extent. Moreover, the banks are burdened by the losses from their forays overseas, notably into the UK, where some, such as Crédit Agricole, have suffered severely from corporate collapses, and from their ventures on the fiercely competitive French equities market.

However, the banks have made progress at controlling costs, in stark contrast to 1990. As a result, with the exception of Crédit Lyonnais, the big banks produced respectable increases in profits for the first half of this year.

Banque Nationale de Paris (BNP), which fared worst of all last year with a 39 per cent fall in first half profits, staged a remarkable recovery in the same period this year. It managed to restrict the rise in its costs to FF19.2bn, an increase of 8.7 per cent, at a time when net banking income rose by 9.3 per cent. As a result its gross operating profit increased by 10.8 per cent to FF16.6bn and net profits by a buoyant 71.3 per cent to FF1.6bn.

The improvement in BNP's

fortune is mirrored in that of other banks. "The financial performance of the banks has been better so far this year," says Mr René de la Serre, director general of Crédit Commercial de France, one of the larger banks which lifted its net profits by 82 per cent to FF1.6bn in the first half.

It is partly because of a general improvement in the market and partly because most banks have not had to make such large provisions as last year. However, the French banks are still in a state of flux. Their domestic market is becoming increasingly competitive. The new players, as BNP, Société Générale and Crédit Lyonnais are called, are still unassailable in retail banking. But investment banking, traditionally dominated by Paribas and Indosuez, is increasingly crowded thanks to the expansion of the big US and UK banking groups in France.

There are signs of New York and London houses preparing to steal a march on the French houses in burgeoning markets such as unit trusts, fund management, and eventually, in private pension schemes.

"It would be absolutely crazy - a complete waste of time - for a foreign firm to even think of competing against the big three in retail banking," says Mr John Cousins, head of the Paris office of Barclays de Zoete Wedd, the British finance group. "But there are enormous opportunities in the new French markets like pensions and fund management."

French banks are best by heavy pressure on margins. A recent report in *La Tribune de l'Expansion*, the French economic daily newspaper, estimated that banking margins have fallen from 6 per cent to 4 per cent since 1986. In the late 1980s the banks were able to counter this margin pressure by drumming up extra volume. The abolition of credit controls in 1987 created a buoyant source of new business, particularly from consumer credit.

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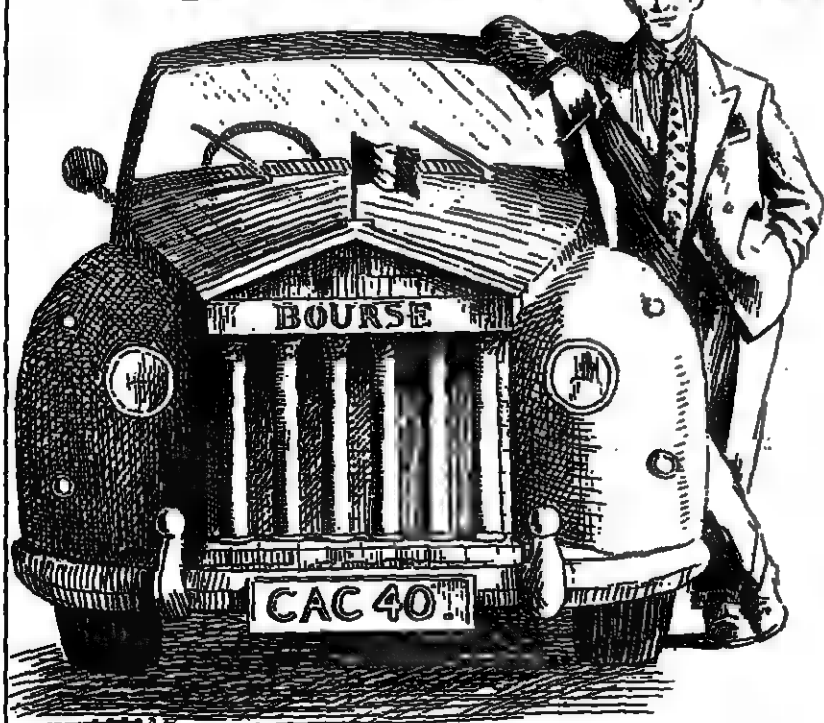
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Alice Rawsthorn

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STATE INDUSTRY: bosses contemplate Teutonic methods

## Awaiting Cresson's plans

THE POWERFUL state industry has never hesitated to borrow good ideas from abroad, whether it be Japanese-style stock control or US investment banking techniques.

The question being asked by industrial planners and managers is whether elements of German-style capitalism can be made to work in France. The debate will have an impact across French industry, given the size of the public sector, which accounts for seven of 10 of the country's top companies and 11 per cent of the workforce.

The main qualities that the Paris administration is hoping to import from Germany, its biggest trading partner, include the close ownership links between banks and their industrial customers; Germany's enviable consensus between management and workers; and the strength of its apprenticeship and training systems.

However, like President Francois Mitterrand's

library, the design of France's public sector is subject to controversy and change. Critics point out that banks are starting to sell off their industrial holdings and that Teutonic worker consultation cannot easily be transplanted to France's chaotic and divided trade union system.

The latest design will not be clear until next Spring, when Mrs Edith Cresson, prime minister, plans to propose a series of laws to reform the manage-

**Credit Lyonnais took the process a step further by injecting FF2.5bn into Usinor Sactilor**

ment structure of large parts of industry and improve worker consultation. Senior executives are understandably anxious, but Mrs Cresson argues that the recent three-week strike at Renault, the car maker, high-

lights the need for management-employee relations.

Mrs Cresson's reshaping public sector management is just one example of the clear limits to the reduction in industrial intervention that has taken place since the early 1980s.

The idea of urging state-controlled companies to build European or world champions is still strong, as shown by the outcry created in Paris when the European Commission blocked the takeover of de Havilland, the Canadian aircraft maker, by state-owned Aerospatiale and Alenia of Italy. The Commission's veto was "a crime against Europe", says Mr Michel Rocard, prime minister.

Equally, subsidies continue to be a feature of the French public sector. The government argues that it is simply exercising the rights of any shareholder to support its investments. Yet critics wonder how many private investors would be prepared to pump FF2bn into Groupe Bull, the ailing

computer maker and Thomson, the struggling defence electronics manufacturer, to name two recent beneficiaries. To the French government, the Commission did rule only last month that Paris had every right to hand over FF1.2bn to Air France, the national airline.

There has been at the same time a measure of liberalisation, seen this year in the radical relaxation in President Mitterrand's 1988 election promise to maintain neither nationalisations nor privatisations, known as the *ni...ni* policy. This was designed to put an end to the destabilising changes caused by the swing from the first socialist government to the 1986-88 Gaullist government.

It was more of a *laissez-faire* than a *laissez-aller* state sector, due to the need of companies such as the Pechiney aluminium group, the Rhone-Poulenc chemicals producer, and the Usinor Sactilor steel company for capital to

fund an ambitious series of foreign takeovers.

The *ni...ni* policy really began to crack when Renault, the traditional crucible of French industry policy, allowed in 1989 to exchange minority stakes with Volvo, the Swedish car maker. Renault's first private investor since being nationalised just after the war.

The crack became official last April, when the government issued a decree allowing private companies to take minority stakes in state-owned ones, so as to pave the way for more Renault-Volvo-type deals. This is on condition that private investors inject new capital in the process, make an industrial, commercial or financial contribution, or cooperate with the French state company, and providing the state keeps majority control.

The next stage in the government's *ni...ni* policy was in late August, when Mr Pierre Bédaride, finance minister, announced plans partially to privatise a number of companies to help curb the budget deficit. A passionate if academic internal debate followed, on whether the cash should be used, as urged by Mrs Cresson, for job-creation projects.

Another hint to the old *ni...ni* policy followed in early November, when Mr Bédaride, announced plans to relax

special restrictions applying to companies. This will be to allow insurance companies to reduce from the current 75 per cent to 51 per cent minimum proportion of voting equity to be held by the government. This essentially extends to the three state insurers, Union des Assurances de Paris, Assurances Generales de France (AGF) and Groupe des Assurances Nationales, the freedoms recently granted to their industrial counterparts.

So just how has the public sector been able to use its new liberties in practice?

There have been no partial mergers on the Renault-Volvo scale over the past year. But the relaxation has paved the way for NRC, the Japanese electronics company, to exchange its stake in a subsidiary of Bull for a 47 per cent stake in the group in return of intense initial opposition from the anti-Japanese Mrs Cresson.

It has given Banque Nationale de Paris (BNP), the largest French bank, the freedom to negotiate an exchange of minority stakes with Dresdner Bank, Germany's second largest bank, expected to be completed soon.

Beyond this, the government has used partial privatisations to sell its existing shares in stock market or institutional investors. Over the past three months, it has announced the FF1.8bn sale of a 25 per cent

stake in Credit Local de France, a local authority bank; the estimated FF1.8bn sale of 24 per cent of Caisse Nationale de Prevoyance, a life insurer; and the FF2.2bn sale of a 5 per cent stake in Elf Aquitaine, the oil and gas group.

These partial sell-offs have been condemned by the right-wing opposition on the grounds that they have not so far included any issues of new shares to investors. Mrs Cresson's advisers reply that the public sector is entitled to

sell new shares to the public whenever it wishes and will do so when stock market conditions allow.

There has been an increase in the reshuffling of ownership within the public sector, in which several state financial institutions have in recent years bought some of the government's shares in industrial companies - usually more for

financial than industrial reasons. Over the past two years, for example, the state-owned bank Credit Lyonnais has taken a stake in Rhone-Poulenc, while AGF has increased its capital by taking holdings in the Total oil group.

Credit Lyonnais took the process a step further last July by injecting FF2.5bn into Usinor Sactilor in exchange for a 20 per cent stake. BNP followed a few days later with plans to splash out FF1bn for a 5.10 per cent stake in Air France.

The suspicion is that these are ways of raising capital from the state at a time when the budget is under strain and when Brussels is clamping down on subsidies. Both banks argue that they are cementing links with valued clients in just the way as their competitors.

The Commission last month gave the government the benefit of the doubt over Credit Lyonnais-Usinor deal and its go-ahead for the operation to proceed.

In the meantime, the government's policy to the state sector will continue to follow its twin track: cautious liberalisation on the one hand, with the continued use of subsidies to support essential industrial interests on the other.

William Dawkins

**The idea of urging state-controlled companies to build world champions is still strong**

MERGERS & ACQUISITIONS: a shift in the balance of power

## Small interests find big voice

THE INTERESTS of minority shareholders in France's leading companies used to take a back seat.

However, in the past six months the balance of power has started to swing back in their favour. The Conseil de Bourses de Valeurs (CBV), the body in direct charge of stock exchange regulation, has begun to feel its way towards a tough line on a two-year-old reform of takeover regulations designed to ensure minorities get fairer treatment.

The first emergence of several *leverage* over the past month has provided a further test of the new rules, which introduced the idea that an investor buying 33.33 per cent of the equity in a company alone or in concert must launch a bid for two-thirds of the business.

The investors' claimed that Accor and Societe Generale de Belgique (SGB), the French group's partner in the offer, won control of Wagons Lits in June last year when they paid the higher price for a 27 per cent stake.

Wagons Lits's small shareholders will certainly have their say in the coming weeks. Parts in Au Printemps, the celebrated Parisian stores group, for which Pinaut, the timber to furniture retailing company launched a FF1.5bn bid for two-thirds of the shares at the end of November.

Pinaut's bid came under widespread criticism from Parisian stockbrokers, not least because of its bid, even though the CBV last week cleared the Pinaut bid terms. The bid exceeded Pinaut's argument that the 40.56 per cent stake it initially bought in Au Printemps is under the 50 per cent threshold at which a full bid would be triggered.

Analysis points out that the block of shares bought by Pinaut carried rights to 56.4 per cent of the votes. Mans-Nordmann, the Swiss holding company which sold this block of shares, confirms this.

Some of the voting rights expired when Mans-Nordmann pooled its Au Printemps shares in a single subsidiary, so as to facilitate the sale, but the French bidder asked for the rest to be cancelled by changing the status of the shares, say officials close to the Swiss group.

Another feature of the recent round of takeovers has been the use of holding companies, a frequent continental European phenomenon, to gain control of industrial businesses. This is the technique being employed by Italy's Agnelli family, which is using its Luxembourg-based holding group, IFI International, to bid for Exor, a French holding group which controls Source Perrier, the

investment banking arm of Credit Lyonnais, the state-owned bank and the main shareholder in El Rabba, to take control of the oil price but it changed its mind at the last moment under pressure from minority shareholders and launched a full offer even though it was not obliged to do so under French takeover rules. But this is still an extremely cost effective way of getting control of El Rabba, given that the mineral water

company in which it held a 41.66 per cent stake. This is the latest stage in the policy of *Wagons Lits*, the holding group which controls both companies, of rationalising its so-called cascade structure under which a group holds influence through a descending series of controlling stakes.

Arjomari-Prieux was left as a *straw man*, a redundant layer in the cascade, after it merged its industrial assets last year with Wiggins Teape Appleton, the British paper group.

There are similarities with the recent decision by Suez, the financial and industrial holding empire, to buy out the minorities in two of its development capital units; and Pinaut's decision last May to make a paper offer to buy out the remaining shareholders in three cement and building materials groups.

Both Pinaut and Suez are carrying out overhauls of their *holding* industrial investments, consolidating control in the activities they consider most important. Indeed, most French companies and financial institutions are held together by complex webs of cross-shareholdings, suitable for further tidying-up operations of this kind.

Other French holding companies have been using takeovers to tidy up their unnecessarily complex structures, a tendency which market watchers believe could become more common in the months ahead.

Accor to increase its bid price from 326.65 per share to FF12.500. Accor is appealing but it estimates that the decision could cost it an extra FF800m should the appeal fail.

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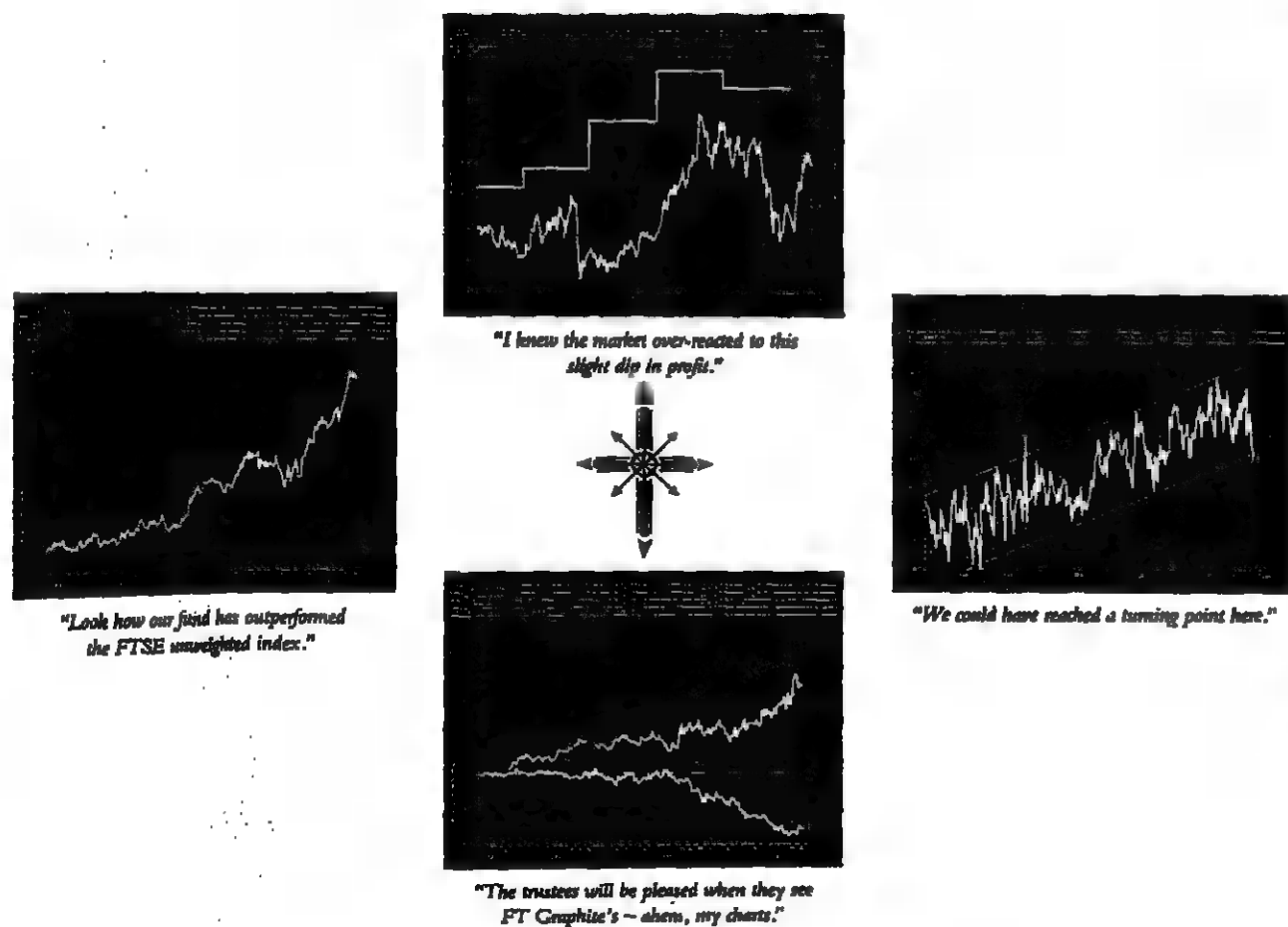
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Parway Finance Ministry, Paris: "Not even any hotels for the bosses and their secretaries", said a disdainful taxi driver (page 6)

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مكازم الأصول



# ely

European integration. But it is more to the personal commitment of President Mitterrand. It may be true, as most leading politicians seem to believe, that France does not have a different economic policy from the rest of Europe. It is certainly true that Mitterrand is unlikely to contemplate any change in economic policy which could jeopardise his European strategy.

ear ago

# odels

NO (€m)	Profits	Assets
1,561	302,981	
1,512	285,226	
603	289,747	
1,086	164,226	
721	174,520	
720	204,488	
367	77,538	
336	89,246	
299	67,527	
236	65,520	

pressures on costs at a time when some of their loans and investments of the late 1980s are turning sour and they have no hope of drumming up side deals.

In a sense these problems pale beside the central issue facing the French banks: how to survive in the future? For years the industry has been torn between following the German model of the universal bank, like Deutsche Bank, with interests across the banking sphere and sizable investments in industry, and the Anglo-Saxon strategy, typified by Morgan Stanley and Goldman Sachs, the US investment banks.

The eventual fate of Credit Lyonnais is certain to influence the debate. Although the French government banks, Paribas and Indosuez, have long been active in industry, Credit Lyonnais has gone further than any other French bank in following the German model of industrial involvement.

Under Mr Jean-Yves Dauterive, Credit Lyonnais has expanded aggressively across Europe, with a series of acquisitions including Banca Commerciale Italiana in Italy, and the German bank of equity capital to build up its corporate banking activities.

But the strategy seemed to have failed. Credit Lyonnais reported a 100 per cent rise in its losses to FF1.7bn in 1990, a year when both Société Générale and BNP saw their profits fall sharply. The new strategy has not advanced the bank's position in the market, and its 1990 loss of 100 per cent of its 1989 profit of FF1.5bn.

Whatever the real extent of the bank's difficulties, the government has cast serious doubts on the capacity of the bank to survive.

King New Ground Education

## INSURANCE: the extent of the privatisation process remains unclear

# Foreign investors remain cautious

LAST month's announcement that the French Government plans to cut the size of its holdings in three state-owned insurance companies raises several issues.

First of all, just how far will the process of partial privatisation lead?

Initial stock market reaction suggested that the market ultimately expects Assurances Générales de France (AGF), Groupes des Assurances Nationales (GAN) and Union des Assurances de Paris (UAP) to move fully into the private sector.

But they would be unwise to count on it in the short term. The most being contemplated at the moment is a reduction in the state's holdings.

The single European market is bound to inspire further change.

ings to 51 per cent. The second question is whether the insurance companies or the French Treasury, will be the beneficiaries.

At this stage it has not been decided whether the state's shareholdings should be diluted via rights issues, to which the government would not subscribe, or whether the stakes should simply be sold. No doubt the companies could all find ways of using the money - but the budget deficit will almost certainly be a priority.

The final issue is how the international investors will be to more French insurance company paper. The shares of UAP, GAN, and AGF



Albert: sees the insurance industry as a sort of hybrid



Bédar: has built up a good acquisitions record

are all below the prices at which they were first offered in 1990 and 1991 - a problem which may prove particularly awkward for UAP given the sizeable foreign interest at the time of the float. It is more likely that the government will wait until next Spring, or later, in the hope that equity markets will improve.

This said, the leading French insurance companies look to be in good health when set beside most of their enfeebled UK rivals.

Competition, to be sure, has been tough in the industrial risks business, notably property, and the mutuals continue to drive home their cost advantage in the large motor sector.

However, the big French companies did not suffer to the same extent as their UK counterparts from the storm damage of 1987 and 1990: they have not been crippled by mortgage guarantee losses; and they are generally much better capitalised than their British counterparts. UAP's reserves, for example, represent roughly twice its premium income.

Mr Michel Albert, chairman of AGF, depicts the French insurance industry as a sort of hybrid derived from the highly regulated alpine, or Swiss/Ger-

man tradition on the one hand, and the more flexible maritime, or Anglo-Saxon tradition on the other.

This, he believes, has been a strength in recent years. "When the Single European Act was signed five or six years ago," he writes in his recently published book *Capitalisme contre Capitalisme*,

French insurance companies look in good health when set beside most of their enfeebled UK rivals

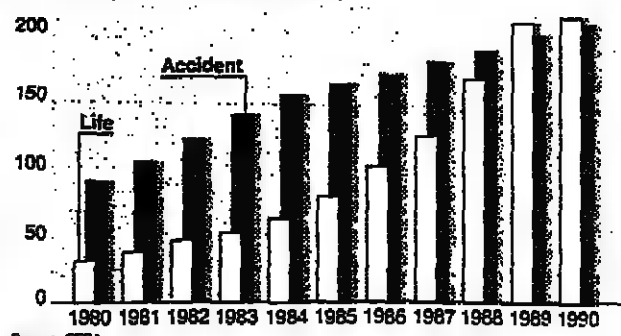
"French insurers were convinced that their companies would not stand up to international competition, notably from the Anglo-Saxon world. As it turns out far from succumbing - and despite a tax regime which is one of the most oppressive in the developed world - French insurers have moved forward on all fronts."

Certainly foreign attempts to penetrate the French market have not met with conspicuous success, and several companies have retreated to lick their wounds.

The more striking feature of the last few years, though, has

## Life & accident insurance companies turnover

FF billion (without overseas interests)



Source: FFSA

## Biggest French insurance companies 1990 (consolidated sales [FFbn])

UAP	97.2
Victoire	58.4
Axa	48.2
AGF	46.0
Gan	33.5
CNP	28.9
Groupama	24.2
Mutuelles du	
Mans	17.4
Medica	13.2
Athena	12.6
Allianz	10.2
Rhin	10.1
Generali	8.8
GMF	8.5
Mast	7.5

\* including turnover of parent company

Source: FFSA

Colonie, the number two German insurer that is controlled by the Suez satellite Groupe Victoire.

Negotiations between Suez and UAP are taking place, the market's assumption being that UAP would like to exchange its 34 per cent stake in Victoire for 80-100 per cent of Colonia.

Mr Gougenheim says that a deal may take time to cement, but the determination is clear. "Colonia's origins in the last century are very much tied up with ours," he says proprietorially.

The 18bn capital injection by Axa into Equitable Life of the

US provokes strong reactions in the market.

"It is either going to be the best investment of all time or the biggest disaster," says one analyst.

In defence of Axa the company's chairman Mr Claude Bédar has a good acquisitions record so far - but much may depend on the performance of Equitable's property and high yielding junk bond portfolio, as well as relations between the two companies' middle ranking managers.

GAN, which has a UK presence in Minister Insurance, has been expanding recently with a 49 per cent stake in Uniseguros of Madrid (purchased for about \$30m), and the acquisition of a joint venture in Hungary.

The feature which most distinguishes GAN, though, is its close link with the banking group CIC, recently strengthened by the increase of its share stake from 10 per cent to 50 per cent.

The jury is still out on "banking" in Europe but GAN looks to be the French player most likely to make it work.

UAP's relationship with BNP has been more complex - it includes a 10 per cent share stake - while AGF at home has opted to sell a wide range of financial products rather than forge links with a bank.

The deregulation of the insurance market is likely to intensify the competitive pressures, which AGF's Mr Albert sees as leading to a greater concentration in certain sectors of the industry.

The current generation of risk managers, and the uncertainty of jurisdiction will be other influences on the industry's evolving structure.

Tim Dickson, London

## FRENCH BANKS IN LONDON

# A particularly tough time in the City

IT IS probably cold comfort for the British banks but the recession, which has been so damaging to them, has not spared their foreign counterparts.

The big French banks, for whom a London presence is an essential part of their European strategy, have had a particularly tough time in the past two years. As a result, most have decided to cut costs and shed staff, although they have drawn the line at withdrawing altogether.

There are a dozen or so French banks that are active in the London market. Some, like Crédit Lyonnais, crossed the Channel in the last century. Others, such as Crédit Agricole, moved in during the 1980s. Almost all have stepped up their British operations over the past decade fired by the belief that any bank with international ambitions has to have strong links with the City of London as Europe's financial centre.

It is not easy to assess how successful they have been. As far as commercial banking is concerned, most French banks only have a branch status in Britain. This means they do not have to publish their financial results. Furthermore, much of their British business is booked in Paris, so it is difficult to paint an accurate picture of the global scene.

However, the French banks have been hard hit by the big corporate collapses that have scarred Britain in the past 18 months. "We all came here to work in the City as a big international financial centre," says the head of the British arm of one French bank. "But the competition was so intense, that we had to invest in British companies to make our original investment worthwhile."

Some French banks are counting the cost of that change in strategy. The failure of British & Commonwealth, the financial services group, and its computer leasing subsidiary, Atlantic Computers, hit Crédit Lyonnais and Paribas, as well as Indosuez, Crédit du Nord and Banque Nationale de Paris (BNP). Meanwhile both BNP and Crédit Lyonnais were affected by the collapse of Colson, the consumer products company.

The demise of Polly Peck has hit Crédit Agricole, Société Générale and Crédit du Nord. While Paribas-Suisse and the Indosuez broker, Citicredit, are among the creditors of Mr Asil Nadir, the disgraced head of Polly Peck.

Crédit Agricole's main London contact, Mr Walker, is a member of the bank's main group.

BNP has a small involvement in financing William Hill, the betting subsidiary. The collapse of another British leisure group, I.G., affected Crédit Lyonnais, among others.

Dramatic though the effect of these corporate horror stories has been, the French banks have been hounded by a series of less public problems, ranging from the collapse of so many medium-size companies, to the property crisis, and the ruling on local authorities swaps, which has been damaging for Crédit



Nadir: demise of his Polly Peck hit several French banks

Commercial de France (OCF).

Fortunately, French banks in London are involved in more fruitful ventures. The money markets and foreign exchange activities are important areas of business. Corporate finance, commodities dealing and providing services to French companies operating in the UK have all given the banks a chance to make money even at a time of recession.

Société Générale, for one, says that its operating profits doubled between 1988 and 1990. Nevertheless, French banks had to make large provisions on their British operations, as much as the year before in the case of BNP.

Some ended the year in the red, like Crédit Lyonnais. Others, such as Société Générale, mustered modest profits. One banker says emphatically, "the fact of the matter is that last year French banks in London lost their profits from the previous ten years."

As for this year, most banks expect their results to be better, but to a limited extent. Crédit Lyonnais, for one, cannot hope to see a real recovery in profits before 1992.

Different banks have reacted in very different ways to these

problems. The most dramatic action was taken by Crédit du Nord, a medium-sized bank which is part of the Paribas group. After making provisions of FF1.8bn for its British risks, the bank withdrew from the domestic market and now works only for its French customers in the UK.

The other small banks are all trying to make a living with niche strategies. As for the main banks, Crédit Agricole went through a very difficult time last year and was forced to rethink its strategy altogether. The bank, which has been in London since the mid-1980s, is a mutual bank aimed primarily at the agricultural and retail markets, without an international tradition. Being one of the biggest banks in France, it was keen to develop a strong presence in London. As a result it found itself heavily involved with Polly Peck and Brent Walker, as well as Goodman, the Irish group, and the mortgage market.

In the autumn of last year Crédit Agricole decided to take draconian measures by making a provision of FF1.4bn. Its London staff has been reduced from 118 to 88 and the bank is concentrating on the foreign exchange and money markets, as well as on trying to sort out its problematic loans portfolio.

Crédit Agricole plans to resume corporate lending, but not for another two or three years.

Most of the other big banks have been trying to trim costs. BNP has closed two branches out of four and has scaled down its staff by 25 per cent to 360 people over the past three years. The main investment banks, Indosuez and Paribas, are focusing on corporate finance and avoiding traditional lending. Indosuez has reduced its staff from 230 to 150 people in the past three years and Paribas from 250 to 150.

Société Générale claims to be in an investment phase. A new trading room will open in January and the bank plans to hire specialists in areas such as project finance and export financing. The bank has cut back in other areas, so its workforce should remain stable at about 330 people.

Crédit Lyonnais appears to be the most aggressive of the French banks. It is opening branches in an attempt to attract middle-size companies with some international operations as it has opened nine new branches since 1980 thereby increasing its staff from 420 to 500. Crédit Lyonnais insists this investment is part of its overall European strategy and will be profitable in the long term.

Ghostly though the last year may have been, all the French banks insist they are committed to a long-term presence in the London market. Or, as one Crédit Agricole executive put it, "we are here for eternity."

Patrick de Jacquiot, London correspondent, Les Echos

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## RIGHTS OF RESIDENCY

## Byzantine processes

IF THE idea of living and working among Baron Haussmann's boulevards appeals, the next step - having found a job and a place to live in Paris - is to embark upon the Byzantine process of securing your right to residency in France.

This means getting your sticky fingers on a *carte de séjour*, or residency permit. The trials and tribulations of doing so are standard fodder at ex-patriate dinner parties in Paris. The procedure, bureaucratic though the French authorities may be, is actually far simpler than some of the anecdotes suggest.

You can stay in Paris for up to three months without any formal status at all. After that you must, unless you want to run the risk of anything from being booted out of the country to tickings off from the police, apply for a *carte de séjour*.

The usual procedure is to write to the *Préfecture de police* on the Ile de la Cité for a *carte de séjour* and a work permit. Alternatively, if you have a job, you could contact the Ministry of the Interior to get formal working status and then ask for residency.

The ritual is usually simpler for EC citizens. But whatever your nationality, if you have a job and somewhere to live, don't have a criminal record and are willing and able to answer all the probing questions about your own finances and even those of your parents at Ministry of the Interior interviews, everything should go smoothly. You can then concentrate on all the other labyrinthine procedures involved in living in France such as swapping your old driving license for a French one.

If you don't have a job or a home, then things may be different - but that's another story.

Contact addresses:  
Préfecture de Police, 7 boulevard du Palais, 75004 Paris  
Tel: 43.60.33.22  
Ministry of the Interior, place Beauvau, 75006 Paris  
Tel: 49.37.49.37  
EC Information Service, 61 rue des Belles Feuilles, 75016 Paris  
Tel: 45.01.58.55  
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Tel: 43.60.55.50

Alice Rawthorn

## PROFILE: Pierre Bérégovoy

## Political architect



Pierre Bérégovoy: a firm line on budgetary policy

THE FATES of Mr Pierre Bérégovoy, finance minister, and the French economy have an unusually close link in foreign investors' eyes.

Mr Bérégovoy, nicknamed "Béregovoy" by one French satirical newspaper, is seen as the architect of France's policy of competitive disinflation. The extent to which he is held personally responsible for making sure the government sticks to its firm budgetary and monetary controls is underlined by the nervous questions that hit foreign exchange markets when one of the sporadic rumours of his resignation, always quickly denied, resurfaces.

His hand was considerably strengthened in the reshuffle that brought Mrs Edith Cresson to power as prime minister last May, though relations between the two are sometimes strained.

Mrs Cresson had hoped to mark her arrival by increasing the powers of the increasingly influential industry ministry. The aim was to give the ministry control over part of the treasury, so as to give it a say over the amount of capital allocated to the public sector. This would have allowed Mrs Cresson to indulge fully her fondness for industrial intervention, against the economically liberal Mr Bérégovoy, who believes in keeping the state's role in industry to a minimum.

In an impressive counter-attack, Mr Bérégovoy managed to obtain precisely the opposite result, no doubt playing on his indispensability. He demanded and obtained the merger of the entire industry ministry with the finance ministry, so tightening his grip on industrial spending and enabling him to keep a close eye on Mr Dominique Strauss-Kahn, Mrs Cresson's appointee as new industry minister. To the dismay of his civil servants, the industry ministry had to move from its elegant 18th century mansion on the left bank to Mr Bérégovoy's utilitarian modern headquarters at the Quai de Bercy.

Mr Bérégovoy was given control of telecommunications and foreign trade policy, making him by far the most powerful French finance minister in recent history.

He is a former metal worker of Ukrainian descent, one of the few really working class members of the French government and is not one of the Ecole Nationale d'Administration-trained elite who conspire to run France. Yet his staff is packed with some of the most brilliant minds in the French civil service and Mr Bérégovoy

makes full use of them. The existence of Mr Bérégovoy's powerful machine explains why some of Mrs Cresson's industrial policy pronouncements have an easily reversed. The anti-Japanese warnings, for example, have been followed by the entry of NEC, the Japanese electronics company, into Bull, the state-owned computer maker, and by an extraordinary trade mission to Tokyo led by some other than Mr Strauss-Kahn, industry and foreign trade minister.

It explains partly why Mr Bérégovoy has been able to hold a firm line on budgetary and economic policy. This is in spite of pressure from senior socialist politicians such as Mr Lionel Jospin, education minister and official number two in the government, to drop rates and raise *saïtis* spending to stimulate the economy. "I will never be the minister of devaluation," he is fond of saying.

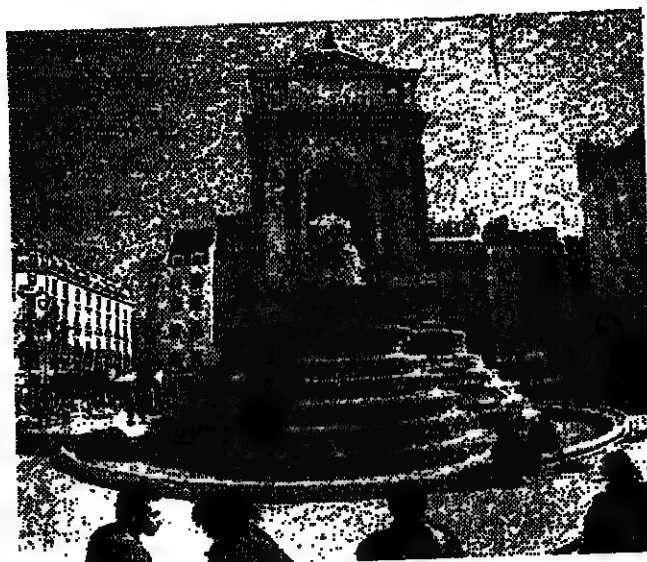
True, Mr Bérégovoy dropped interest rates in October, a move seen as ill-advised by many economists and which was followed by a sharp fall in the franc against the D-Mark. Yet a month later, Mr Bérégovoy raised rates again, proving that his hand is still firmly on the controls.

**CURRICULUM VITAE**  
Born December 22, 1928; metal worker and milling machine operator, 1941-42; railwayman, 1942-50; technical sales agent, 1950-51; founding member of autonomous Socialist Party, 1958; begins career as management assistant in state-owned gas industry, leading to special adviser at Gas de France, 1978; member of Economic and Social Committee, 1979-81; president François Mitterrand's secretary general, 1981-82; social affairs minister, 1983-84; finance and economy minister, 1984-86 and from 1988.

William Dawkins

## PARIS: falling behind in the race to be a top financial centre

## A touch more provincial



La Halle, once the city's produce market, has been refurbished and now houses fashion shops and restaurants

ing café and other small signs of détente, while they disparage the crude and hectic Anglo-saxon culture. (The French are blissfully unaware of any cultural differences between the Americans and British).

The recent decision to move a few parts of the government bureaucracy out of Paris confirms the suspicion that even the government has given up on the idea that Paris is, by definition, the centre of things. The nation's future leaders, the students of the Ecole Nationale d'Administration, are to be trained in Strasbourg, in the vague hope that they will be Europe's future leaders. Europe has no central city worthy of the name.

The negative side, it is a large metropolis, ringed by anonymous and often depressed suburbs. A large immigrant community adds chaos and colour to urban life. Crime, pollution, and stress are all at high levels. The traffic, a contributor to the latter two problems, can range from frustrating to impossible, both in and around the city.

Even Paris has lost its race to become a global city, in finance, it is undoubtedly a first-class world city in other ways. For a leading European city, Paris is not particularly

it is easy and not too expensive to get around Paris.

Thanks to the effective if unglamorous RER, the express train, even La Defense is not much more than 30 minutes away from anywhere in the city. Thanks to grudging but generous public funding, the price of a metro ticket is cheaper than European

Although many Parisians

are reluctant to admit it, Paris is starting to acquire the undeniable charms of an important but slightly provincial town. The lunches are a little longer (and the food much better) than in London or New York. The power elite is a bit more philosophical, and perhaps a little more inbred. Some French executives praise the quality of their civilisation, often represented by the morn-

IN PARIS the worker, or indeed the visitor, is constantly reminded that the city was rebuilt in the 19th century in order to be the centre of civilisation. Part of the noble but ubiquitous grandeur that makes up the Parisian urban landscape can be ascribed to the city's noble architecture, wide streets and beautiful vistas. The rest is probably the work of the Parisian *volonté générale*, at least 200 years of aggressive self-defence.

In some ways, the 19th century was a charming time, and its traces in Paris have a definite appeal. Thanks largely to Baron Haussmann and his successors, the geography of Paris is compact and easy to understand. The public transit system is dense and fairly well arranged, and many of the small details of urban life, such as newstands, restaurants, shops, are pleasing and useful.

Paris is well placed to reflect its position as the centre of French finance. Until fairly recently the landscape reflected the power and the glory of the various institutions. At the top of the Ministry of Finance, magnificently located in the Louvre palace. The Bourse had a noble piece of neo-classical architecture, possibly the most noble thing about that institution for much of the past century. Each of the large banks had its own 19th century monstrosity, and almost every leading company had some piece of prime real estate to call home.

Paris has gradually lost out in the race to be top city. Even

the French financial establishment has come to accept the idea that Paris is no longer the centre of anything except France, and at best a leader in the second division of world finance. In response to this sad discovery, the institutions of France have taken to treating Paris like just another city in which to operate. Decentralisation and architectural convenience have replaced *gloire* and

The Finance Ministry has moved out to Bercy, close to the edge of the city. "Not even any hotels for the bosses and their secretaries", a disdained bad driver.

The Bourse building is almost empty, replaced by computer networks. Many of the largest companies have their headquarters sprawled over several floors in some building in La Defense, a commercial development which bears an all too strong resemblance to high-rise office blocks almost anywhere in the world.

As Paris becomes more provincial in world scale, it becomes more charming as a place to work. Within the confines of the central district, no city in Europe or the US is more pleasant to walk in. Even with the dispersion of important institutions,

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مكتبة الأصيل







## ANDALUCIA 2

Generations of eminent literary travellers, writes Tom Burns, have fallen under Andalucia's hypnotic spell

## Moorish splendour that bewitched the young Disraeli

THERE ARE PLANS afoot at Seville's recently inaugurated Teatro de la Maestranza opera house to have an annual season built around works - Don Giovanni, the Barber of Seville, Carmen - associated with the city. Benjamin Disraeli would have loved the idea.

Writing to his sister Sarah as he toured Andalucia in the summer of 1830, the future British Prime Minister waxed lyrical about how "Figaro is in every street and Rosina on every balcony".

Disraeli, who was then 26 years old, had caught a bad attack of the Romantic Spain disease and was determined to pass on the infection. "Think of this romantic land covered with Moorish ruins, the towers of the Alhambra, the walls of Murillo. Ah that I could describe to you the wonders of the painted temples of Seville, ah that I could wander with you amid the

fantastic and imaginative walls of (Granada's) delicate Alhambra... I thought that enthusiasm was dead within me and nothing could be new - it is all the Sun."

A year earlier Washington Irving, then a junior American diplomat, had travelled from Madrid to Granada where he occupied relatively comfortable rooms that the city's solicitous authorities had prepared for him in the Alhambra itself. In 1832 Irving spread the romantic fever to a wider public when he published "Tales of the Alhambra", a bestseller that Disraeli, back in England, must certainly have read with special delight.

Irving wrote that the "palace of the King" had decayed into a general doehouse, the "nesting place of the beggar". Granada's down and out inhabitants the more ruined areas of the Alhambra and whenever a wall or a ceiling

collapsed "some tattered mason would become joint tenants with the bats and owls - and hang their rags out of the loopholes and windows".

But this did not concern the American diplomat and author in the least for in Spain "poverty is no disgrace. It sits upon (the Spaniard) in grandiose style, like his ragged cloak. He is an *Andalugo* even in rags."

Theophile Gautier arrived in Granada in 1840 and the four nights he spent camping out in the Alhambra's Court of Lions were "the most delicious moments in my life". His furniture consisted of a mattress, a copper lamp, and earthenware jar and "a few bottles of cherry which we set to cool in the fountain".

Alexandre Dumas, who followed Gautier to Andalucia six years later, wrote up Southern Spain as "a gay, lovely land with castanets in her hands and a garland on her brow". He viewed Granada as "a sleepy maiden resting in the sunshine on a bed of moss and bracken, ringed round with cactus plants and aloes".

In Seville, Dumas "discovered" the tobacco factory and "1,300 pretty young work-girls all smoking in the street like veterans or chewing tobacco like old sailors". Thus Prosper Mérimée (a would-be Dumas) created Carmen, which Bizet would put to music, and romanticism reached new heights.

Lord Byron, who in 1809 had visited Cadiz - "the most delightful town I ever beheld" - had already dwelt on the allure of Andalusian women but it took an Italian to go properly overboard. When visiting Seville, which he considered "the Spanish Athens, the mother of Murillo," the traveller

Edmondo de Amicis, Bizet's *Habenera* no doubt ringing in his ears, looked in on the tobacco factory employees. Seville's women, he concluded "really seem created on purpose to be seized, bundled up and hidden away, so small, light, plump, elastic and soft are they. Their little feet could be got into your coat pocket, you could lift them by your waist as you would a doll."

Fandangoes and flamenco, Murillo and Moorish ruins, haughty poverty and amiable indolence - "none of that frenzied restlessness which vexes people of the North," wrote an approving Gautier - and awe-inspiring women became the set images of Spain. But in reality they were the set images of Andalucia.

It was in the South that the whole exhilarating Spanish canvas came alive and it was there that the 19th century

travellers hurried, half hoping to meet a bandit on their way. Richard Ford, whose weighty mid-century tome, "Handbook for Travellers in Spain", established his reputation as the most perceptive and readable of the I-went-to-Spain writers, travelled widely around what he termed "the most romantic, racy and peculiar country in Europe" but he lived in Seville and used Granada (the Alhambra, naturally) for summer breaks.

Ford's protégé, George Borrow, author of "The Bible in Spain", sold Protestant literature all over the country, but it was Seville, for all its bourgeois pomp, that won his heart: "Oh have I sighed that my fate did not permit me to reside in such an Eden for the remainder of my days," he noted wistfully when he eventually settled down in Lowestoft, Suffolk. British historian David

Mitchell who has admirably compiled the wideranging output of Spain's foreign visitors ("Travellers in Spain", Cassell) takes the whole enthusiasm forward to the eve of the package tour stampede when Andalusian arcadia, as far as the Costas were concerned, endured the dual assault of high rise developers and lager louts. Even the Bloomsbury group got a look in.

Dora Carrington, Lytton Strachey's adoring banger-on, reported immediately after World War I that on a South from Granada sojourn she had seen "sights one hardly dreamt of, and of people so beautiful that one quivered to look at them". The sentiment was echoed by a very different woman, Rose Macaulay, who shortly after World War II wrote that Spain "grows Roman walls and basilicas and 10th century churches like

wild figs" and had retained "a wild virgin quality".

Laure Lee, a veteran of Spanish walkabouts and an unassuming Andalusian aficionado, believed in the 1950s that nothing would alter the Spain he had first known in the 1930s. Spaniards would remain "unawed" by modernity, "their lips unstained by chemical juices, their girls unslashed, their music unswung".

He was wrong, of course. Modern day Carnivals, who long ceased to chew tobacco, smoke the stuff in US filter-tips and twitch to rap as much as to handclaps and the current rage of Seville, where nobody wants to be poor, is a British store that locals call "Maharajahpenter". Expo 92's space age city is the new Alhambra. At least there is the opera project to evoke the romantic times past.

Tom Burns on how prosperity came to the 'badlands' of Almeria

## A fruit and veg bonanza

THE PROVINCE of Almeria, Andalucia's most easterly area, was in the 1980s a favoured location among producers of "spaghetti" westerns. Currently cucumbers are being exported instead of Clint Eastwood and Burt Reynolds. D-Mark instead of dollars are at stake but the wild west feeling about the place is now decidedly for real.

It is said that in El Ejido, 30kms south of Almeria, men gamble away their women when they have an unlucky run. It is an architectural horror of a town which has grown from 1,000 to 60,000 in little over 20 years and it reeks of money.

There are far more expensive cars double parked outside El

Ejido's bars and its banks (the town had 16 bank branches at the latest count and almost as many car dealers) than there are in the fancy country club developments on Madrid's northern outskirts.

And it is tough. El Ejido's mushrooming plutocrats, with their big bank accounts and bigger cars, have calloused hands, strong backs and bad teeth. They rarely seem to change out of the denim trousers and the check shirts that they don when they are working for hours on end on their smallerholder plots.

The holdings, an average of two hectares per family, are the source of El Ejido's gold rush ethos. Each allotment is a plastic coated hothouse that

intensively cultivates more than a dozen different vegetables as if they were so many giant beanstalks. For a good 20 miles south of Almeria, the four mile coastal strip between the Mediterranean and the barren, lunar looking mountains of the Gador sierra, there is plastic as far as the eye can see.

"Our only competitors in volume, quality and service are the Dutch. We have overtaken the French and the Italians," says Gabriel Barranco, chief executive of Agropromente, one of the major clearing houses of El Ejido's produce. Created in 1987 Agropromente raised its net profits by 70 per cent last year to Ptas50bn.

Every morning, about 400 smallholders drive their vegetable-laden vans to Agropromente's two huge warehouses for a daily, electronically-run "Dutch" auction. Outside buyers and those employed by Agropromente sit at desks as if they were in a bingo parlour, their eyes glued to the screen and a finger poised over the dealer's button to bid the price and claim the lot under auction.

Under this system, the company sold Ptas7.5bn worth of produce last year, a 40 per cent increase on the previous year's turnover. Some two thirds of the produce sold at the auctions is packaged by Agropromente and nearly half of it is exported, reaching the supermarkets within four days of reaching the warehouses.

At Agromur, a second big El Ejido enterprise that was also set up four years ago, the system is different. The company is owned on a cooperative basis by 79 smallholder members and a further 350 local farmers have an associate status who have not made the Ptas4m capital outlay to join the cooperative and pay instead a processing fee. Agromur guarantees a price to its

farmers, employs a team of horticultural experts to advise them, buys seeds and fertilisers, and directly packages and distributes the produce.

"Our job is to produce what Europe produces at a time when Europe cannot climatically do so," says Agromur's manager Juan Carlos Petit. This is the underlying agricultural philosophy of the whole area. The harvesting cycle is geared to Europe's cold months when Almeria's balmy climate - the area has 3,000 hours of sunshine a year and an average annual temperature of 18 degrees Centigrade - makes up for Holland's technological muscle.

The winter cultivation fine tuning means that more than 80 per cent of the 80,000 tonnes of vegetables that the Agromur cooperative processed last year bypassed the domestic consumer entirely and was transported mostly to Germany. Vegetables that the Spanish housewife rarely sees, such as long "Dutch" cucumbers, "cherry" tomatoes and bright yellow peppers are valued in abundance under the area's vast expanse of plastic.

The transformation of Almeria into Europe's winter market garden is the greatest success story of Spanish, let alone Andalusian, agriculture since the war. Between 1980 and 1990, land under cultivation increased by 10 per cent and the volume that the farmers produced rose by 40 per cent. And it is precisely now when the area is prospering beyond its dreams that tough questions are asked about the future.

Jeronimo Molina, the chief economist at Almeria's Chamber of Commerce, argues that out of the five factors - climate, water, land, labour and capital - that fuelled Almeria's growth 20 years ago only the climate remains unchanged. Water is increas-



Fiesta of D-Mark: peppers being force-grown under plastic in Almeria

ingly in short supply, land is now virtually fully occupied and the soil is becoming exhausted. Labour costs have spiralled and capital is as expensive as it is necessary.

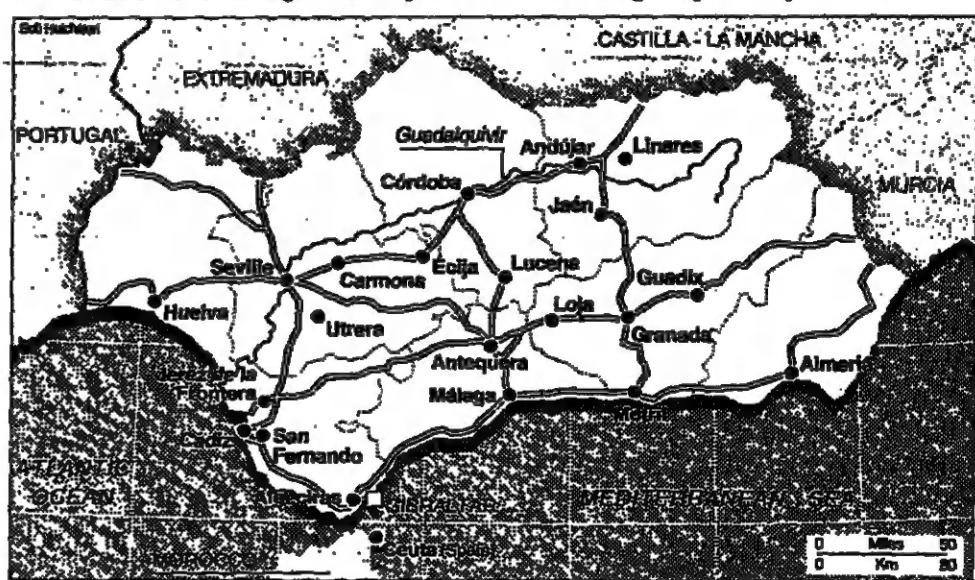
Water is Almeria's major problem, the main limitation to its development. In the early 1980s a persistent drought caused incipient salination in the area's underlying water shelf and set alarm bells ringing. The problem is soluble if the Trevelva river in the neigh-

bouring province of Granada is rerouted towards Almeria but feasibility studies, apparently successful, have raised an outcry in Granada and the project has been shelved for the time being.

Meanwhile, soil erosion and the high incidence of soil diseases brought on by intensive cultivation can only be overcome by major investment in advanced agricultural processes such as hydroponics, the system of cultivating

plants without soil through water impregnated with nutrients. "Our challenge is to incorporate capital and to avoid the easy option," says Molina.

The simpler and, in the short term, cheaper alternative is to maintain Almeria's agriculture as a labour-intensive industry. Gradually the original smallholders, the majority of whom are immigrants from other parts of Andalucia, will be replaced by hired labourers.



Tom Burns discusses Granada's 20th century influence

## Music that filled the world

very sensibly starting to concentrate on its foremost 20th century sons, the poet Federico Garcia Lorca and the musician Manuel de Falla.

The project becomes really ambitious as it seeks to create what its sponsors call "common cultural spaces" that incorporate the city's cultural heritage with arts movements elsewhere. The most advanced of these initiatives may be surprising to the uninitiated for it aims to twin Granada with Paris but it is an entirely plausible venture and indicates the scope of the new thinking and

sensitivity that is afoot in the city. Lorca lore - a favoured topic among foreign PhD students - has a momentum of its own. But it is Falla, who was born in 1876, moved to Paris when he was 29 and returned to his birthplace seven years later, who is the major literary link.

The Paris network put nerve and snare on to Falla's musical talent. Through the virtuoso Spanish pianist Ricardo Vinas, who premiered much of Claude Debussy's work, he met Debussy.

Falla's circle widened to include Maurice Ravel, Igor Stravinsky and Sergei Diaghilev who later asked him to write the Three Corners Hat and launched it in London in 1919.

The key point in this particular story is that Falla gave to his Parisian friends as much as he obtained from them and this is the nexus of the link. Falla was too much a Spaniard, and specifically a *Granadino* at that, to be wholly overcome by the impressionist movement.

But he learnt profoundly

from his peers, who were reinventing the language of music, and he lent to them what he knew from birth: the authenticity of Spain's folk music and in particular the idiom, the texture and the pace of his native Andalucia.

Falla returned to Granada brimming with confidence and able to complete his *Nights in the Gardens of Spain*, the finished result of the three nocturnes that he had worked so hard on during his Parisian sojourn.

Ravel, through Falla and through Albeniz, who likewise "exported" Spain in compositions such as the Iberian Suite, had already been inspired to compose his *Rhapsodie Espagnole* and *L'Heure Espagnole*. Jorge de Perles, an Argentine-born music historian in his mid-forties, who is the director of the city's Falla Institute and Archive, has there are some 30,000 of the composer's papers awaiting classification, believes passionately in the fruitful interaction between the ancestral mood of one city and the pre-

World War I inventiveness of the other. Granada has loads of tourists disembarking to gawp at Sacromonte's gypsy caves and at the 25-odd opulent courtyards that make up the Alhambra's palatial complex. But it is also a long standing university town with easily the most prestigious faculties in Andalucia. In the 1960s it boasted Spain's best music festival.

The festival has since declined and it is now, under new direction, working to recover its former appeal in conjunction with an international music course linked to the Falla Institute. The city has much potential to be an arts centre as anywhere else in Europe and appears determined to occupy such hallowed ground.

The "orientalism" of Granada remains intact. It is what Falla, who had the habit of handing out postcards of his home town, showed off to his Paris friends, to the impressionist painters, to the symbolist poets, to his fellow composers and to the Russian Ballet. The Falla Institute's de Perles believes that what occurred in Paris before World War I cannot be fully understood without reference to Granada. Seville cannot claim a fraction of that.

## Will the economy take off?

Continued from page 1

programme is a case in point for it has been centred on Seville and mirrors the Madrid-based national highway network in which the main roads fan out of the hub of the Spanish capital as if they were spokes of a wheel.

Seville now is linked by dual carriageway to Cordoba, Huelva, Granada and Cadiz but the secondary roads drawing together the rest of Andalucia have largely remained untouched.

Road communications in Malaga, Andalucia's tourism money spinner, and in Almeria, its agricultural profit centre, are appalling. Invest-

ment has been in Seville and tended to ignore a more sober assessment of the area's development requirements. If there are gaping holes in the area's infrastructure there is also an arguably excessive

confidence in what is already in place. There is in theory enormous potential in the information technology that Andalucia has acquired but Pajuelo realistically cautions that the business park that will remain in Seville after Expo '92 and the technology park that is nearing completion in Malaga are "rather long term projects".

A number of multinationals have already signalled that they are remaining on the Expo site after the fair is over and Malaga has already

induced Hughes Microelectronics to produce sophisticated components in its Tech park. The state-owned aerospace company Casa is developing carbon fibre avionics at its plant on the outskirts of Seville.

Such developments suggest that Andalucia can skip a few hundred years, become instantly computer literate and move into the contemporary world. But Andalucia would not be what it is were there not, for example, at the same time a substantial group of rural anarchists, landless labourers to a man, woman and child, who live on a 70 hectare commune, 100 kms south of Seville, called the *Tierra y Libertad* (Land and Liberty) cooperative.

"They share everything," says agriculture minister Marin, scarcely repressing a shudder. "If a man needs a new pair of jeans the community's assembly has to approve the purchase with a show of hands."

That world, with its roots deep in the Andalusian's libertarian culture, has nothing to do with "modernising phases", and least of all with "agricultural businessness".

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مكازم الأصيل



**Israeli**

He was wrong, of course. 35-year-old Carnahan, who has learned to chew tobacco, smoke the stuff in US filter cigarettes and twirl to rap as much as to handclaps and the current rage of Seattle, where nobody wants to be poor, is a British warrior that locals call "Machomachopuncher." Expo '82, space-age city is the new Alexandria. At least there is the "opera project to evoke the romantic times past."

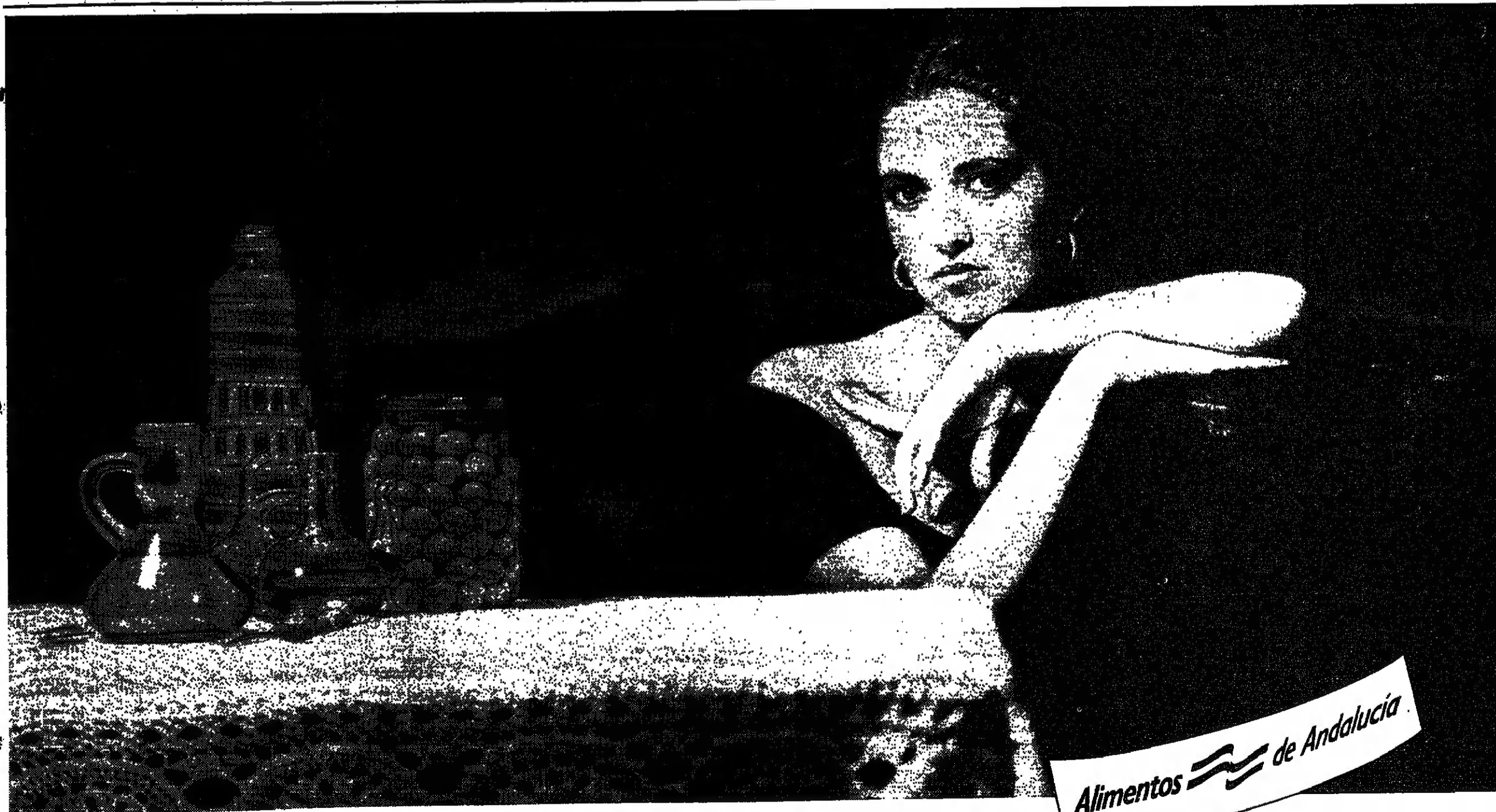
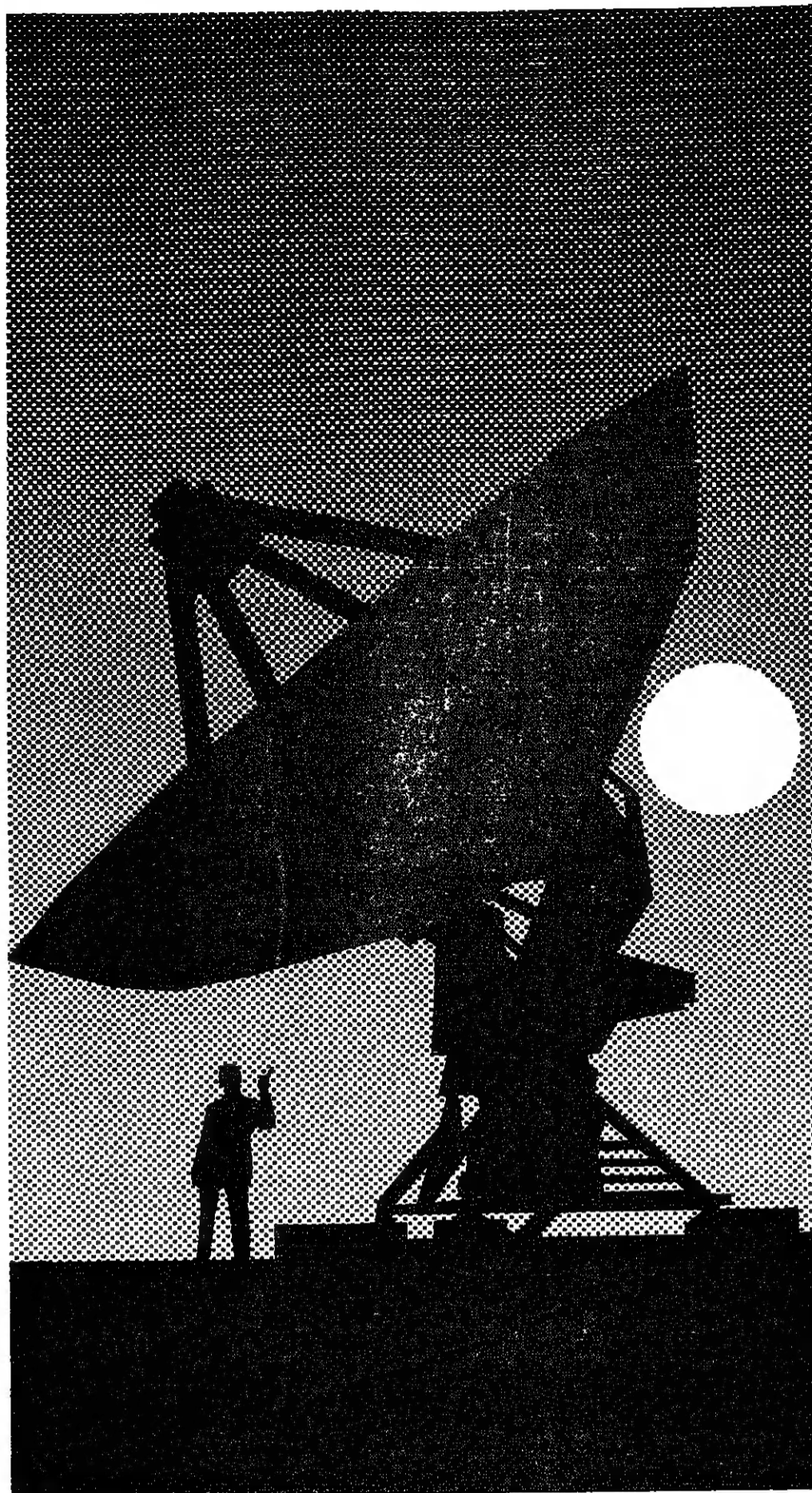
Capital is also required. Unlike town Almeria's major income on seeds supplied by Holland but also from Jordan and Israel. It is estimated that the local agricultural sector has no resources for the development of its own technology. Almeria should therefore concentrate on the agricultural research centre in Almeria, an element of the agricultural technology to boost research and development. The most suited to


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## ANDALUCIA 4

Malaga sees itself as the hub of a new California, writes Tom Burns

## High-tech among the hotels

MALAGA mayor Mr Pedro Aparicio is fond of saying that in Malaga province people are already living in the "authentic United States of Europe". He says this because more than 100,000 foreigners, the majority of them European and most of these British, are legally resident in the area. Perhaps twice as many again Europeans spend several months of the year on Malaga's Costa del Sol.

Like Florida in the US, Malaga and the concrete wall of hotels and apartments that stretches down from it to Gibraltar are the old continent's retirement zone and its winter bolt hole. Lately Mr Aparicio has begun talking about the California model as well.

The mayor's latest pride and joy is a 415 acre Technology Park on the city's outskirts that will be completed in the first quarter of next year following investment totalling Pta4.2bn. Already the European division of Hughes Microelectronics, part of the General Motors group, has announced a close on Pta8bn

investment to produce microelectronic components at the park. No longer a sunny focus for shady people, Malaga is selling itself as Southern Europe's high tech boom town. The fifth largest metropolitan area in Spain and home to the third largest domestic airport, Malaga claims to be the fastest growing city below the Madrid-Rome axis.

Along with the Tech Park, which is called the IDEA Park (a fortunate acronym that stands for Investigación y Desarrollo (R&D) de Andalucía), Malaga offers graduates, an international environment and, naturally, lots of sunshine and lots of golf.

The city's university has opened a computer science faculty and a telecommunications one alongside its established engineering and business studies school. Mr Aparicio foresees 2,500 high tech personnel, a good proportion of them locally trained, working on the park by the year 2,000. The children of

ex-pats on the Costa are also likely candidates for the IDEA project as are newly arrived foreigners.

"The park has its own golf course and there are 19 others within half an hour's drive," Malaga's mayor says as he warms to his sales pitch. Other inducements include subsidies and incentives that cover 100 per cent of all training expenses and as much as 50 per cent of the total investment by a company in the park given that Malaga is an area designated by the EC and by the regional Andalusian government as a priority development zone.

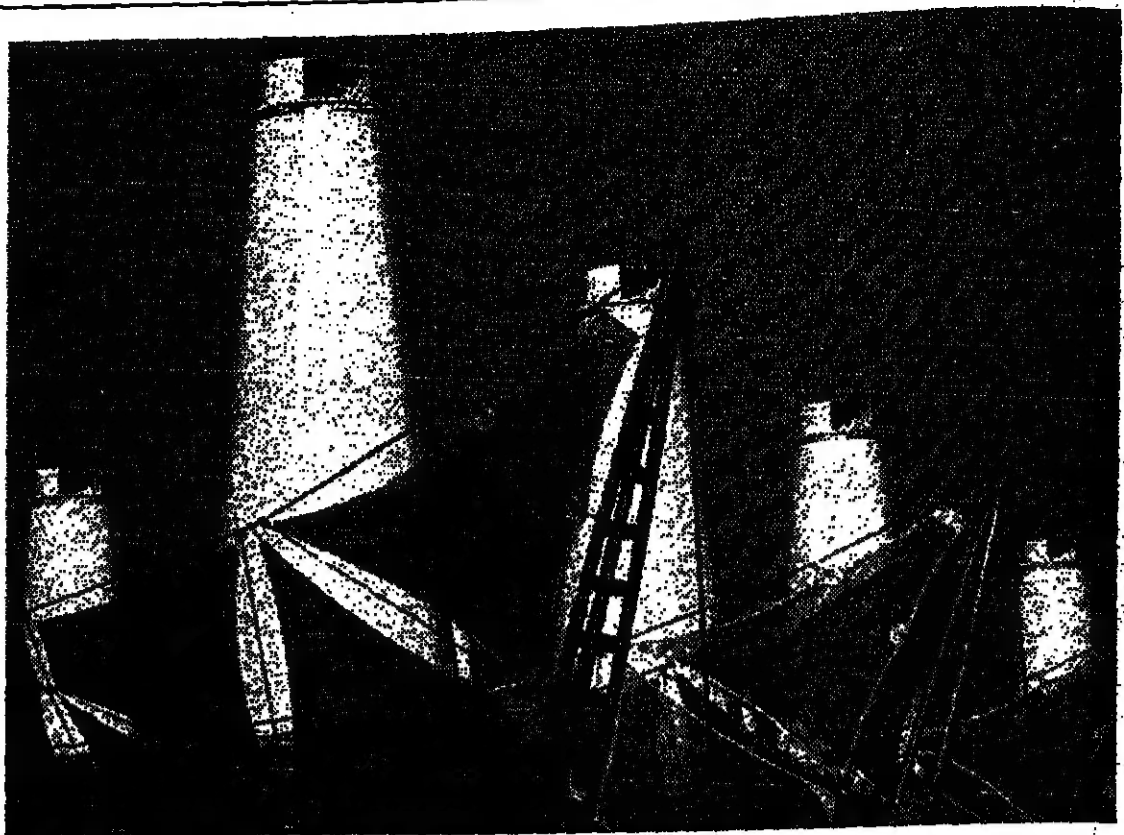
The Hughes investment was an early break for the project but the follow-up has been disappointing. IDEA had hoped to attract four more multinational projects before the end of this year but none has so far come forward.

"We are in no hurry to fill the park," says Mr Aparicio bravely. He insists that IDEA must have the "right" kind of occupants, those

that deal with telecommunications, microelectronics, industrial and office automation, information technology, lasers, new materials, renewable energies and biotechnology. It is, of course, the shopping list of all such parks.

Unfortunately the national and regional authorities do not appear to be in a particular hurry either when it comes to improving Malaga's horrific land communications. The city and its province have been the Cinderella of the massive road building party that Andalusia has been celebrating. A dual carriage-way linking Malaga to the brand new Seville-Granada highway will not be completed before the middle of next year and a much needed motorway, inland from the Costa, remains a planning pipe dream.

At least accommodation in the area is going for a song as the Costa struggles to recover from a two year long real estate slump. But that is hardly the stippy image that Malaga wants to project.



The EC nations' pavilion at the Seville Expo '92 site: futuristic architecture with a nautical flavour

## Profile: president Chaves

## Pro-consul in the south



Manuel Chaves: regional boss with a national view

The job description was straightforward: keep quiet, and keep Andalusia quiet.

Normally, that would be easier said than done. Andalusia likes its politics loud and colourful. Indeed, the socialist party in Seville has been publicly tearing itself apart since losing the municipal election there last May to a conservative coalition. But local politics is not Chaves' remit.

The larger, regional picture, has quickly calmed down under Chaves. When he took over, for instance, it seemed the entire European wildlife establishment was at Andalusia's throat for its careless treatment of the huge Doñana national park near Huelva. The European Community was threatening legal action and emotional protests against plans to build a holiday centre nearby had thrown an uncomfortable spotlight on Andalusia.

Chaves, going back to basics, of other autonomous regions was going to last long. After a long divorce between the predecessor and Madrid, Chaves was packed off to Seville, a place he knows well. Although born in the North African enclave of Ceuta in 1945 he is a "naturalised" Andalusian. Like prime minister Gonzalez, Chaves had studied labour law at Seville university and even worked there as a professor.

Chaves, going back to basics,

did the obvious thing. He appointed an international commission to find ways of saving the park and allowing humans to live profitably around it. End of protests and, even better, the commission will have taken about two years to do its work when it finishes next March.

Perhaps an even more eloquent salute to his taming abilities has been the deafening silence which has greeted his government's abandonment of one of its most precious policies — an attempt at land reform which penalised large landowners who under-utilised their farms (using them for hunting instead) by expropriation. The expropriated land would then be given to co-operatives to work and the vast agricultural population of Andalusia would once again find jobs and fulfilment.

This, of course, conflicts with EC policy. The Community is trying to stop people farming and in the last few weeks the policy has been not so much dropped as gently manoeuvred under the carpet. It takes something to get away with that and Mr Gonzalez must be well pleased with his choice. Chaves is not only a team player. He has turned out to be a very good one.

Peter Bruce

## Profile: mayor Rojas-Marcos

## The maverick of Seville



Rojas-Marcos: a thorn in the side of the government

betrayal within the Partido Andalucista as well. The party's other charismatic personality, Mr Pedro Pacheco, the mayor of Jerez, a man who boasts about his humble origins and revels in attacking local landowners, resigned as the party's chairman in disgust.

Earlier this month Mr Rojas-Marcos' polished rhetoric won over hostile Pacheco supporters at the party's congress and restored a semblance of unity. Putting his nominees in control of the *andalucistas*, he remained their honorary president as befitted his status of the party's founding father. "My business is being mayor," he says.

That is only partly true. Seville's mayor is also a member of the Madrid congress and is the most effective political critic to date of administrative corruption. Patrician and populist by turns, he had made considerable mileage out of influ-

ence-peddling scandals that have bedevilled leading Andalusian socialists.

His goal, with his narrowly focused "Andalusia first" localism, is to unseat the Socialists from the regional government. He talks about educating southern voters into "thinking Andalusian". Should he succeed he will have blasted away the main support base of Seville-born Prime Minister Mr Felipe Gonzalez.

But Mr Rojas-Marcos clearly adores being mayor and there is a proprietorial manner about him when he shows off the Velazquez, Murillo and Pacheco canvases that adorn Seville's city council. Seville society, he says, with immense satisfaction, is "baroque".

Being "baroque" the *sevillanos*, he explains, are sticklers for form and for a specific way of doing things. The Madrid government rode roughshod over such ravished sentiments when it slugged down Expo '92 in the middle of the Guadalquivir river; "it was offensive," says Mr Rojas-Marcos.

In the past six months the mayor claims to have reconciled Seville to the Exposition. He has established "frigid relationships" with the "outsiders" that are running it and has organised an open day that brought a staggering number — 170,000, or one in five of the Seville's population, according to Rojas-Marcos — on to Expo's island site. Mr Rojas-Marcos noted that the locals spent their time singing, handclapping and dancing flamenco. "I want to take advantage of the incredible infrastructure Seville now has and of its (Expo) image," he says. He could not have obtained his power base at a better time.

Tom Burns

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